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FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY JUNE 16 1994

PDB52304

Airlines expect to end four-year run of heavy losses

The international airline industry expects to return to profit this year after losing \$4.1bn last year and a total of \$15.6bn since 1990 on international scheduled services. The International Air Transport Association (Iata), representing more than 220 carriers, expects the industry to show a profit of about \$1bn this year. Page 14

Clarke shuns boom-bust cycles UK chancellor Kenneth Clarke pledged that the government would not steer Britain's economic recovery into a new boom and bust cycle by generating a "fraudulent, inflationary, feel good" factor among the electorate. Page 14 and Lex; Bank chief holds out rates rise prospect. Page 7

Text mix-up sinks Brussels cartel fight: A five-year court battle was lost when fines totalling \$27.5m against 14 PVC companies in an alleged plastics cartel were dismissed by the European Court of Justice because of discrepancies between the German, English, and French texts of the Commission's decision on the cartel.

A further problem was that Commission president Jacques Delors (above) had only signed three of the five language versions of the original decision, taken in 1988. Page 14

Cott Corporation Canadian soft drink maker which has led the private-label assault on Coca-Cola and PepsiCo, lost more than a fifth of its market value early yesterday amid conflicting reports about its financial condition. Page 15

US output sluggish US industrial output grew sluggishly last month reflecting the third consecutive monthly decline in car production, the Federal Reserve said. Page 6

Protectionist tactics by US companies US anti-dumping and subsidy laws have become a protectionist tool for uncompetitive US companies, says a report by the Congressional Budget Office, endorsing long-standing claims by foreign companies. Page 5

Call for Japanese electoral amnesty A majority of members of Japan's lower house of parliament called for an electoral amnesty until the establishment of new constituency boundaries, likely this autumn. Page 4

Tajik minister shot dead Ramazan Radjabov, deputy defence minister of the former Soviet republic of Tajikistan, was shot dead in an attack south-east of the capital Dushanbe.

Car parts issue stalled The US and Japan ended three days of negotiations on increasing car and car parts imports with few indications of firm progress. Page 5

Groupe Suez French industrial and financial holding company, completed the sale of insurance business Victoire by agreeing terms for the sale of the latter's Abeille Ré reinsurance subsidiary. Page 15

Heinz sales down US food group H.J. Heinz said sales fell to \$1.95bn in the final three months of its fiscal year to April 2, from \$2.03bn in the same quarter last year, as a series of disappointing performances continued. Page 17

Mannesmann stock slips Shares in Mannesmann, German steel pipes to mobile phones group, continued to drop in the aftermath of allegations surrounding the private business activities of Werner Dieter, outgoing chairman of its management board. Page 15

Break-up bid for Australian group A \$445m (US\$324m) break-up bid was launched for Foodland Associated, the troubled Western Australian retail and property group. Page 18

Marseilles strikes early Dockers at Marseilles started a three-day strike a day before a planned nationwide stoppage at all French ports.

Fiji ties for Israel and Vatican Israel and the Vatican established full diplomatic relations. It was also announced that the Dead Sea Scrolls, their first showing in Europe.

Giant price for Rothschild wines Three Neubuchadnezzars of Chateau Mouton Rothschild, each equivalent to 20 bottles, fetched a total of £26,000 (\$34,000) at Sotheby's in London after being put on sale by Baroness Philippine de Rothschild.

FTSE 100 3,065.8 (+6.2) Yield 4.0% FTSE Midcap 100 1,376.41 (-7.53) Midcap 1,526.59 (10.75%) Dow Jones Ind Avg 1,800.07 (+13.86) S&P Composite 461.38 (-0.69%)

US LUNCHTIME RATES Federal Funds 4.1% Long Term Bills Yld 4.20% T-Bill 4.21% Yield 7.31% West 7.31%

LONDON MONEY 3-Month Interbank 5.1% Libor long gld above: Jan 10/23 (Jun 01/13)

NORTH SEA OIL (Argus) Brent 15-day (May) \$16.805 (16.505)

Oil 9.00

New York Comex (Aug) \$386.41 (386.41)

London \$385.75 (383.90)

Tokyo close Y 102.03

STERLING

New York luncheon: \$ 1.52035

London: £ 1.6200 (1.5178)

DM 2.4882 (2.5050)

FF 8.4761 (8.5138)

FR 1.2081 (1.2081)

Y 198.00 (195.785)

E Index 80.0 (80.2)

LIBEX 1,065.00 (1,065.00)

Mutli 1,065.00 (1,065.00)

Shanghai 3,420.00 (3,420.00)

SGX 1,065.00 (1,065.00)

NEWS: EUROPE

Hurd does not rule out Belgian to succeed Delors if choice is deadlocked at Corfu summit

Britain leaves the door open to Dehaene

By Philip Stephens in London and Lionel Barber in Brussels

Mr Douglas Hurd, Britain's foreign secretary, yesterday underlined the government's determination to press the candidacy of Sir Leon Brittan as the next president of the European Commission. But he pointedly left open the door to the eventual appointment – possibly in the autumn – of Mr Jean-Luc Dehaene if there was an impasse at the European Union summit in Corfu.

The chances of breaking the deadlock over the succession to Mr Jacques Delors now rest on a meeting of Christian Democrat leaders in Brussels next Wednesday, two days before the summit.

Mr Dehaene, Belgian prime minister, and Mr Lubbers, his Dutch counterpart, will be present, but so will Chancellor Helmut Kohl of Germany, the most likely powerbroker. Mr Kohl will also discuss the issue in Bonn today with Mr Silvio Berlusconi, the Italian premier. Italy is seen as a crucial swing vote.

Senior Brussels diplomats said the leadership contest

could be defused if either Mr Dehaene, the Franco-German candidate, or Mr Lubbers, the one-time favourite, dropped out of the race.

In a wide-ranging review of Britain's approach to the Corfu meeting, Mr Hurd defended the "multi-speed, multi-track" approach to Europe it had set out in the recent elections for the Strasbourg parliament.

He said this vision of a more flexible Union did not mean Britain would lapse into a "sour, negative view". Nor would it consign itself into a national "slow lane".

Instead, in defence and foreign policy, for example, the government was determined to remain in the forefront of efforts to strengthen co-operation. He told a committee of MPs: "What we want to do is to make the common foreign and security policy effective... we are in the van." There would be other areas in which Britain would take a lead.

But he hinted that the government expected the work of the 1996 intergovernmental conference on the next stage of development of the EU might extend well into 1997, the last



Mr Jean-Luc Dehaene: refusing to announce his candidacy publicly

date for the next British general election.

Pressed on the succession to Mr Delors, Mr Hurd said that Sir Leon was an "outstanding candidate" who would have

the strong and full support of the British government. He refused though to criticise Mr Dehaene, commenting: "We have nothing against him personally. In fact, he presided

"philosopher king" seeking to extend the authority of Brussels. Rather, the Commission should "grip and deal competently and persuasively with the powers it already has".

Hopes of a deal in Corfu rest on a complicated package in which the job of Commission president would be traded for the top post at the European Council secretariat and a joint European Union candidate for the World Trade Organisation.

Mr Lubbers is said to be digging in his heels after being snubbed by the French and Germans. Mr Dehaene, who has refused to announce a public candidacy, has now "developed a real taste for the job", according to an associate.

A Dutch veto of Mr Dehaene would allow the British to avoid the blame for a stalemate at the summit. Sir Leon Brittan, chief EU trade negotiator, paid a visit to President François Mitterrand yesterday to push his candidacy. Mr Lubbers saw Mr Mitterrand for an hour in Paris yesterday – continuing the public lobbying for a job which, in the past, has been settled through discreet diplomacy.

Foot-dragging slows path to single market

Eighteen months ago the single market for Europe was launched with great fanfare. Yet it is still far from complete. Today, the European Commission will point the finger at the EU's most slothful members to find out why their parliaments have still not adopted all the legislation crucial for the free flow of goods, services and capital within the market's frontiers.

Commission tables to be produced at today's council of ministers meeting in Luxembourg show that Germany, France and the Netherlands have the poorest record on pharmaceutical products; in company law Germany, Greece, Spain and France fall well short; on intellectual property, half the EU's member states have delayed adoption of the relevant directives; perhaps most worrying of all – since it accounts for 15 per cent of the EU's gross national product – is the sluggish progress made on securing a single market in public procurement.

Second, and more crucially, ministers will be asked to consider a proposal designed to examine rigorously those areas of the single market where no harmonisation legislation applies but where the principle of "mutual recognition" of technical standards is supposed to ensure that pressure cookers made in Italy, for example, can be sold without obstacle anywhere else in the Union.

This proposal goes to the heart of a dilemma facing Europe's policymakers. With countries still blocking goods from other member states on the often spurious grounds that safety or technical standards do not match, the Commission has to decide whether more legislation is required to maintain momentum behind the single market.

It is unlikely to get agreement on the proposal today. Several countries are opposed, most notably France and Germany, against whom most complaints have been received.

The decision to step up pressure on EU members comes after what Mr Rainer Vanni d'Archirafi, commissioner responsible for the single market, describes as a "period of observation".

"Overall, the single market is working," he says. "But in some areas, legislation at a national level has been delayed – completing the legislative programme must now be an urgent priority."

Some member states – notably Britain – are very keen. The French and Germans, however, have argued that there are so many examples of where one country is blocking another's goods that the proposal will spawn unnecessary bureaucracy.

Some at the Commission are sceptical. They say the Germans and French do not want the issue to be tackled so they can continue to block products from other countries, thus protecting their own manufacturers.

What is certain is that today's meeting is unlikely to produce a consensus on the proposal. That is more likely to come in October when internal market ministers next meet.

Until then, and until the information has been gathered, the Commission will continue to favour mutual recognition as a better, less cumbersome, route than legislation. This is partly because legislation is so costly, but also in recognition of the fact that a directive on caravans, or peas would do nothing for the image of the meddling Brussels bureaucrat.

But if mutual recognition continues to be flouted by the Union's biggest and most powerful states, some countries, and many manufacturers, will step up pressure for more harmonisation. At that point Brussels will have to decide how best to tackle the grievances of the Belgian eiderdown maker who, because of the stuffing he uses, cannot sell his products in the Netherlands, Germany or France.

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EU steelmakers suspicious of Brescia ruling

By Our Foreign and Industrial Staff

Europe's steelmakers reacted with resignation but little enthusiasm yesterday to the European Commission's decision to let Italy grant aid that will help steel plants in the Brescia region cut capacity.

The move keeps alive the European Union's rescue plan for the industry. Ms Angela Busi, who heads the long products division of the Italian steel federation, said yesterday: "It's obviously a step forward and we are very happy."

But steelmakers elsewhere in Europe believe aid rules are being bent, or at least fudged. British Steel said it still believed that only those subsidies which conformed to the EU steel aids code should be allowed. The Italian aid did not appear to conform.

Usinor-Sacilor, the French state-owned steel group, gave a mixed reaction to the ruling. While it welcomed the extension of Italian capacity cuts, it stressed that the terms of the aid to the Bresciani steel plants had to be rigorously observed.

There was also considerable scepticism over where the final 2m-3m tonnes of capacity cuts would come from to achieve the minimum 15m tonnes of cuts in hot rolled products capacity sought by the Commission.

The Italian plan to cut 5m-6m tons of capacity would produce total cuts of 16m-17m tonnes across Europe, assuming that the 11m tonnes of cuts already pledged are implemented.

But one industry spokesman described it as "Delphic utterance" yesterday's statement by Mr Martin Bangemann, the industry commis-

sioner, that there were several possibilities under discussion to make up the shortfall.

"We have no idea what he is referring to," said the observer.

Thyssen, Germany's biggest steelmaker, said it was relieved that the EU steel plan had been revived but warned that it would be difficult to turn projected cuts into real cuts.

"Generally the plan is an instrument which stabilises the market," said Mr Peter Blau, spokesman for Thyssen. "The question is will the Italians actually be able to make the

cuts? There I have my doubts."

Usinor-Sacilor, meanwhile, said that even if the 19m tonnes target was not reached, the important thing was to maximise the amount of restructuring.

• Thyssen said there were no immediate prospects that yesterday's developments would bring a solution for Eko Stahl, the ailing eastern German steelworks, any closer. "We have had talks with a variety of partners in France, Britain and Luxembourg but there is still no solution in sight," it said.

Many of the myriad small steel mills are located.

But Italy's private steelmakers, particularly those financially strongest, quietly welcomed the Commission decision, and even the strict conditions attached to it, as a guarantee an orderly restructuring could now take place.

Italy's private steelmakers say they have been waiting almost two years for a helping hand from Rome and Brussels. They have seen most of the Italian government's political

effort go into negotiations with the Commission about the high-profile fate of Ilva, the chronically loss-making state-owned manufacturer which employs about half the steel workers in Italy.

Meanwhile, the inability of the government to guarantee funding for private-sector closures helped scupper some manufacturers' attempts last year to pool their resources in a Commission-approved "crisis cartel".

In talking to Brussels, he may have been helped by the fact that the Commission could not really look elsewhere for the additional private-sector cuts needed to complete its EU rescue plan.

This is partly because it is a highly fragmented sector, a side-effect of rapid growth after the war, when family-owned companies took advantage of the abundance of scrap to fuel their foundries. The sector groups as many as 90 different companies, 68 of which committed themselves to the closure programme approved yesterday in Brussels.

Certain individual companies are just as efficient as, if not more so than, their competitors in other EU countries, for example, and receive greater subsidies.

If the plan succeeds, he admits that the future for the private sector, enlarged by the addition of newly-privatised Ilva divisions, will be more optimistic than for many years.

"Reduced dependence on scrap, better efficiency for

those who remain, fewer players and a more stable market."

But everybody in the sector agrees that as a group, the Bresciani are too numerous and too small.

Yesterday's Commission decision will mean outright closure for some small companies, which is bound to leave a bitter taste. But it will permit some of the larger and more complex groups, which operate in different sectors of the steel market, to carry out a subsidised closure of their least-efficient units, provided they meet the Commission's conditions.

Mr Enrico Badali, a director of Federacciai, adds that Brussels is getting a bargain by accepting the plan.

He points out that a commitment to cut capacity by 7m tonnes, in exchange for about £700m (£280m) of state aid, compares favourably with the deal struck for Ilva, which is allowed to make smaller cuts and receive greater subsidies.

If the plan succeeds, he admits that the future for the private sector, enlarged by the addition of newly-privatised Ilva divisions, will be more optimistic than for many years.

"Reduced dependence on scrap, better efficiency for

those who remain, fewer players and a more stable market."

EU transport ambitions depend on private cash

By Charles Batchelor,
Transport Correspondent

Private sector finance will be needed to fund half the European Union's ambitious plans for a trans-European network of transport links, a leading specialist said yesterday.

Of the £670m (£254bn) needed for the ten most advanced transport projects, £363m will have to be raised from private sources, according to Mr Wolfgang Hager, director of the European Centre for Infrastructure Studies, a think-tank.

Only £238m would come from taxes (including the Union budget), Ecus from the European Investment Bank, and £213m from the railway companies, he told the Financial Times conference, Transport in Europe.

The ambitious scale of the EU's transport plans raised the danger of the overall vision being lost and the project petering out before it had properly begun, he warned.

Traditionally, transport plans had emerged from a slow technocratic process, based on traffic forecasts, "which relieve bottlenecks perfectly obvious to everyone for decades", he said. The trans-European net-

work programme, by contrast, involved a far-reaching vision of the future.

The limited financial resources available to carry out the programme were in stark contrast to the ambitious political and economic goals of the programme, Mr Hager said.

It sought to achieve a physical integration of the internal European market, to boost regional development, to support industrial policy and to deregulate the supply of goods and services.

The programme might also run into problems because of the shift in spending involved from roads to public transport, Mr Hager said.

Mr Jürgen Erdmann, a director of the European transport directorate-general, said that at present EU member states spent 66 per cent of their £650bn annual transport budgets on roads, 23 per cent went on rail, 5.6 per cent on airports, 3.5 per cent on ports and 1.5 per cent on canals.

The trans-European network programme envisaged spending a total of £2040bn over the next 10-20 years, of which just 30 per cent would go on roads, 60 per cent on rail and 5 per cent on canals.

In practice, there have been endless hitches. A Commission inventory of barriers to trade based on complaints from manufacturers shows that from Belgium, for example, came up against barriers in Denmark because of "classification problems and quality standards". The UK objected to Dutch radishes because of worries about a certain fly.

Ceramic tiles from Greece have been barred from the French market because of "difficulties in obtaining type approval".

Generally, the complaints tend to come from manufacturers in smaller member states who cannot get their goods cir-

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EUROPEAN NEWS DIGEST

Nato, Russia in talks accord

Nato yesterday agreed to Russia's request for urgent talks on the relationship between Moscow and the alliance, despite bitter arguments at last week's meeting of foreign ministers in Istanbul. Ambassadors from the 18 Nato members yesterday "agreed to invite Russia to begin discussions in Brussels immediately", according to an alliance spokesman.

Until recently, the alliance had been insisting that Russia must join its Partnership For Peace military co-operation programme under the same procedure as the existing 20 members, by signing up first and discussing practical details later. However yesterday's decision confirmed that Russia is having some success in convincing the alliance that a wide-ranging agreement in principle on the shape of Russia-Nato relations must be sealed before Moscow signs up to PFP.

At last week's meeting in Istanbul between foreign ministers of Nato and the former Warsaw Pact, western diplomats described as a "disgrace" the firmness with which Russia insisted on several key points in the final communiqué. These included the exclusion of any reference to the possibility that countries such as Poland and Hungary might become full members of Nato. *Bruce Clark, Defence Correspondent*

French extend jobless measures

The French government is planning to extend measures aimed at curbing the growth in long-term unemployment, Mr Michel Giraud, the employment minister, said. In an interview in *Les Echos*, the financial daily, Mr Giraud said that the government would extend from 18 to 24 months the exemption on employer contributions to social security charges for new workers recruited from the ranks of the long-term unemployed.

According to Mr Giraud, the measure will apply to the hiring of workers who have been registered as unemployed for more than three years, who are disabled or who have been claiming welfare benefits below standard unemployment benefits for more than one year. While the overall unemployment rate has shown signs of stabilising at about 12.2 per cent of the workforce, long-term unemployment has continued to rise.

John Riddiford, Paris

■ BSN, the French-based multi-national food company, has signed a joint declaration with an international trade union guaranteeing the rights of its workers to trade union representation. BSN, which employs more than 55,000 workers in Europe, the Americas and Asia, has signed the declaration with the Geneva-based International Union of Food. Most international companies say they comply with local labour arrangements. *Lise Wood, Labour Staff*

Poles win \$900m IMF standby

Poland has agreed a new draft \$900m standby agreement with an International Monetary Fund team for 18 months until the end of next year. The funds will go to boosting Poland's hard currency reserves as well as helping to finance a 45 per cent debt reduction deal agreed earlier this year with western commercial banks. The policy draft, which is likely to be approved early in August by the IMF and still has to be formally adopted by the Polish government, assumes that inflation next year will fall to 16 per cent from this year's projected 22 per cent figure.

Next year's deficit budget meanwhile will fall to 3.7 per cent of gross from this year's 4.1 per cent. Mr Michael Deppler, the head of the IMF group said yesterday that the medium-term programme drafted by Mr Grzegorz Kolodko, the new finance minister, and adopted recently by the Polish government, contained "good policies for Poland" and that he was confident that unemployment would fall by the end of 1997. *Christopher Bobinski, Warsaw*

Finnish confidence vote won

Finland's plans to enter the European Union on January 1 were spared disruption yesterday when the centre-right coalition government survived a parliamentary vote of no confidence despite the abstention of some of its own members. But Mr Esko Aho, the prime minister, faces a further challenge on the EU issue on Saturday when his Centre party votes at a special conference on whether to back Finnish membership in a referendum on October 18. The party, which is founded on the agricultural community, is deeply split on EU policy. Mr Aho is expected to prevail but a decision not to back membership would throw the government into turmoil and delay the formal ratification of Finland's accession agreement with the Union. *Hugh Corney, Stockholm*

Optimism on Norway economy

The Bank of Norway yesterday issued an upbeat forecast for the economy but warned the government that its loose fiscal policy and rising wage claims could cause overheating. The central bank forecast a 4.5 per cent increase in private consumption this year, against a December forecast of 2.75 per cent. It criticised the government for not tightening fiscal policy in the revised national budget unveiled in May, and warned against an inflationary budget for 1995. The Bank of Norway sees GDP growth of 4 per cent this year, with the non-oil economy expanding by 2.75 per cent this year and 3 per cent in 1995. Consumer price inflation, at 0.9 per cent, is at its lowest for more than 30 years. The central bank expects inflation of 1.1-1.5 per cent over the next two years and sees the current account surplus rising from Nkr22bn (£2bn) this year to Nkr28bn in 1995. *Karen Fossli, Oslo*

ECONOMIC WATCH

German insolvencies up 31.2%

German insolvencies rose 31.2 per cent in the first quarter of this year compared with 1993, the federal statistics office reported yesterday. Credit unions warned that Germany faced its worst year of bankruptcies since 1945 with up to 11,650 insolvencies in the first six months of this year. In western Germany, insolvencies rose 21.3 per cent to total 4,945; in the five eastern Länder the number of insolvencies leapt 117.5 per cent to 1,031, the statistics office said. It predicted the rate of insolvencies would fall, pointing to a 15.4 per cent increase in March and a still lower forecast figure for April.

In the first two months of the year, the number of insolvencies had risen by up to 40 per cent. Worst affected were construction companies, trading companies and service companies, where insolvencies rose 43 per cent. Preliminary claims against debtors in western Germany totalled DM4.2bn (£1.7bn), similar to the figure a year before, while in eastern Germany debt totalled DM1.5bn, which, despite the dramatic rise in insolvencies, was equal to the amount a year ago.

■ The Bundesbank yesterday lowered its repurchase rate from 5.10 per cent to 5.05 per cent.

■ The Dutch foreign trade surplus narrowed to Fl 1.4bn (£500m) in January from Fl 3.2bn in December, the Central Bureau of Statistics said.

■ Finnish industrial production adjusted for working days increased 9.7 per cent year-on-year in April, and 0.4 per cent from March, Statistics Finland said.

■ The Belgian National Bank yesterday cut its key central rate to 5.05 per cent from 5.10 per cent.

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Italy tries to grasp the pensions nettle

Robert Graham on budget implications of a constitutional court decision ordering payment of arrears

The state of Italy's public finances has rudely interrupted the Berlusconi government's euphoria over its spectacular performance in the European elections.

The immediate problem is a decision last week by the constitutional court obliging the government to pay arrears on certain categories of pensions dating back to 1983. But the need to find extra funds and neutralise the impact of the court ruling has highlighted the unresolved problem of Italy's public sector deficit, still equivalent to more than 10 per cent of gross domestic product.

This in turn has provided a brutal reminder that the government of Mr Silvio Berlusconi, for all its talk of reducing taxes and stimulating the economy, has a very slim margin of manoeuvre in its as yet ill-defined economic policy. The nervous reaction of the financial markets to the court decision - both on the bourse and towards government bond prices - has rubbed home the point that the deficit cannot be ignored.

Estimates of the cost of making the pension payments vary considerably because of the complexity of interpreting the court's decision. The upper limit has been put at a staggering

£120,000m (\$124bn) by Mr Clemente Mastella, the labour minister, and it is unlikely to be lower than £10,000m.

The confusion is surprising because the constitutional court decision was known to be imminent.

Its ruling in favour of paying arrears on certain minimum benefits stopped in 1983 was considered a near certainty by the previous Ciampi government and Mr Mario Colombo, the head of Iips, the state pension institute, wrote a letter on May 11 to Mr Berlusconi when he had just been named prime minister warning of the potential costs.

Tuesday afternoon was taken up by various meetings between Mr Berlusconi, his economic ministers, Iips officials and the comptroller of public accounts. Officials say that by tomorrow a definitive analysis of the cost will have been made, but they decline to say whether there will be a pre-summer mini-budget and whether plans for the 1995 budget have had to be rewritten.

The government's initial reaction is to try to spread the arrears payments over a period of years, beginning in 1995. Thus the mini-budget could be retained as the government's original objective of finding around £6,000m (mainly in spending cuts) to hold the pub-

lic sector deficit down to £154,000m. In this way, the timid economic recovery could be encouraged, stimulated by already announced measures giving tax incentives to invest and create new jobs.

But this approach would not obviate the need for a tough 1995 budget if Italy is to lower the budget deficit in line with

its main European partners as pledged. The government is acutely aware of this dilemma and hopes the markets will be satisfied by an early commitment - probably before the end of the month - to tackle the issue of pensions head-on.

Italy's generous state pensions scheme has become a drain on Italy's public

finances. Pensions are the largest item in the budget and account for 42 per cent of current spending. Measures introduced by the Amato government in 1993, considered bold at the time, are now inadequate.

The compulsory retirement age was raised from 55 for women and 60 for men to 60

and 65 respectively (a rise of one year every second year as of 1993). The reference period for calculating pensions was increased from 5 to 10 years and the period of contribution entitlements was raised from 15 to 20 years.

The linkage between nominal wage growth and wages was cut, restrictions were imposed on the much abused early retirement benefits and employee contributions were raised marginally to 9.9 per cent of total earnings.

According to the Bank of Italy, pension outlays last year were £181,000m, up 4.7 per cent. But without the Amato measures the bank says the rise would have been far greater.

Equally worrying is the way the growing population of pensioners - more than 20m and for the first time more numerous than those in work - cannot be funded by the contributions of those in jobs.

This year the treasury expects to have to cover a deficit of £74,000m. The amount is already £7,000m above budget and could be higher, as double the number expected of local government employees have submitted requests for early retirement. There have also been costly early state-backed retirement settlements in the steel and motor industry.



A old man buys groceries at a market stall at Porta Ticinese, Milan. The growing population of pensioners - more than 20m and for the first time more numerous than those in work - cannot be funded by the contributions of those in jobs

Trevor Haynes

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BUSINESS SOLUTIONS

NEWS: INTERNATIONAL

Japan MPs urge electoral amnesty

By William Dawkins in Tokyo

A majority of members of Japan's lower house of parliament yesterday called for an electoral amnesty until the establishment of new constituency boundaries, likely this autumn.

The request, in a petition signed by 306 of the 511 members of the lower house, was presented to Mr Tatsuo Hata, prime minister of the embattled minority government.

This reduces the likelihood of a sweeping change in government over the next few months, but does not rule out a vote of no confidence against the administration.

Signatories to yesterday's

petition, organised by Mr Yuji Tsushima, chairman of the LDP's main policy board, include 61 LDP politicians and 34 from the SDP. This confirms that opposition parties agree, after weeks of indecision, that they would gain little by calling an election under the existing multi-seat constituency system. That would make it look as if they wanted to delay a no-confidence vote.

Parliamentary officials expect the budget to be adopted by June 23, a week before the end of the parliamentary session on June 29.

If successful, such a vote would lead to a cabinet reshuffle which could broaden the government with opposition members getting ministerial posts.

Signatories to yesterday's

draft of the electoral boundary bill needed to complete political reform, expected to go to a parliamentary session after the summer break.

Meanwhile, the coalition is negotiating behind the scenes to attract support from both opposition parties and stave off a no-confidence vote.

Here the North Korean crisis has tipped the balance towards a coalition partnership with the LDP, on the grounds that it may need LDP moderates' support for sanctions against Pyongyang. The strategy of Mr Koji Kakizawa, foreign minister, for a warning to North Korea followed by phased United Nations sanctions has

broad LDP support. Mr Kakizawa was a member of the LDP until seven weeks ago, when he accepted a job with the new government.

A growing number of LDP politicians want to keep Mr Hata in power at least until early next month, to avoid Japan looking embarrassing leaderless at the annual Group of Seven summit in Naples from July 8 to 10.

A last-minute parliamentary rush to get the budget through the lower house prevented Japan from sending a cabinet minister to the recent ministerial meeting of the Organisation for Economic Co-operation and Development.

Prices of food rise sharply in China

By Tony Walker in Beijing

Chinese consumers have been rocked by a series of steep price increases for staple foods such as grain, prompting widespread grumbling at a time of worker and peasant unrest.

The authorities last week increased the price of premium quality flour by 37 per cent and rice by nearly 17 per cent. This comes on top of steep price rises for most basic commodities in the past 12 months.

A Beijing municipal official confirmed yesterday the price rises had come into force on June 10, but he said the Chinese media had been instructed not to report details to avoid inflaming opinion.

The price increase coincides with simmering unhappiness over price increases in urban and rural areas. Agitation among industrial workers has become commonplace. Cost of living increases are running at more than 20 per cent in China's cities.

"Analysts do not expect the inflationary pressures to abate because of the persistent adverse factors that took place in 1986," the paper said.

China's press, warning of the dangers to the economy of spiralling price increases, has demanded action. The official

Business Weekly said at the weekend the "side-effects of the pricing reform and the rocketing cost of production materials have combined to form the Achilles heel of the economy."

In March, China reintrod-

uced price controls on 20 items including services and food. It authorised local governments to implement measures to ease the inflationary burden on consumers.

Business Weekly reported that some local authorities have begun subsidising grain shops and restricting consumers' purchases by once again issuing ration coupons.

The government's bold gesture in raising prices, partly in order to improve payments to farmers whose commitment to producing grain had been lagging, risks fueling unrest in the cities where unemployment rates are climbing.

A State Statistical Bureau survey warned the lifting last year of price controls on grain and other consumer products had "created imponderable effects on the economy that are now being felt."

"Analysts do not expect the inflationary pressures to abate because of the persistent adverse factors that took place in 1986," the paper said.

• The State Statistical Bureau yesterday forecast reduced eco-nomic growth this year to between 9 and 10 per cent compared with 13 per cent in 1983. It reported that growth slowed to about 12 per cent in the first half of this year. This would "make it easier" to achieve the targeted growth rate of 9-10 per cent.

Futures exchanges face clampdown

By Tony Walker

China yesterday clamped down on the country's futures exchanges as part of continuing efforts to toughen regulation of chaotic financial markets. The Securities Commission, a regulatory arm of the State Council, China's cabinet, is expected to limit severely the number of exchanges after reviewing their licences.

Some 40 futures exchanges dealing in commodities and currencies had mushroomed in China's cities since last year and were in effect operating beyond the control of the hard-pressed regulatory authorities in Beijing.

The People's Daily, the Communist party newspaper,

reported at the weekend that speculation on international futures markets through local brokers had led to huge foreign exchange losses.

The China Securities News published State Council directives calling for a "strict halt to the blind development of the futures market". These directives placed a ban on dealing on overseas markets and also required that existing positions be unwound.

In an editorial, the Securities News said hundreds of millions of dollars had flowed out of China through futures trading.

Many of China's so-called futures markets will, after the Securities Commission review of their activities, be designated wholesale markets and stopped from futures dealing.

UK 'must push for total test ban'

By Bruce Clark, Defence Correspondent

Britain has this week made a welcome shift in its attitude to stopping nuclear tests but should go much further, according to a group of US arms control experts visiting London to lobby for a comprehensive test ban.

The experts criticised US handling of the North Korean crisis, saying it had raised the stakes too quickly and left Pyongyang with no way to back down without losing face. "We are pushing the North Koreans into a corner," said Mr Paul Wannke, the US government's former head of arms control talks.

The shift in British policy was indicated by Mr Jonathan Aitken, defence procurement minister, in a parliamentary answer. He made it clear Britain would no longer insist any test ban treaty must contain loopholes that would allow small-scale explosions in the interests of safety.

"We now aim to use and develop alternative technologies," the minister added, indicating Britain was confident computerised simulations could substitute adequately for nuclear explosions.

Arms control advocates are lobbying hard for the five nuclear powers to conclude a comprehensive test ban treaty at their negotiations in Geneva this year. They believe a test ban will help persuade smaller countries to agree to extension and consolidation of the Non-Proliferation Treaty when it comes up for renewal in 1995.

Mr Wannke and his colleagues urged Britain to become an advocate of an early test ban, as opposed merely to following the US lead. They said Britain was wrong to insist that as many as possible of the world's potential nuclear "miscreants" should sign up before any test ban treaty entered force. This stance could lead to fatal delays in installing a new non-proliferation regime.

The Korean crisis had driven home the need for some internationally agreed arms control system, even if not all countries wanted it, because otherwise there would be no mechanism to isolate and punish wrongdoers. China wants to complete a series of nuclear tests before agreeing to a ban. France, President François Mitterrand is a strong advocate of a ban, but right-wing opponents have reservations.

Signals mixed on industrial production

By Gerard Baker in Tokyo

Japan's industrial output fell in April more sharply than previously reported, according to figures published by the Ministry of International Trade and Industry yesterday. Output dropped by 1.9 per cent, against last month's estimate of a 1.4 per cent fall.

Mouthy figures have been subject to erratic fluctuations in the past year,

and the more reliable three-month-on-three-month trend shows industrial output rising from its trough at the end of last year. In the three months to April, output was 1.9 per cent higher than in the previous three months.

That sharp rise in industrial production since the start of the year will be reflected in the figures for gross domestic product for the first quarter of 1984, expected to be published next

week. Yesterday, officials at the government's Economic Planning Agency (EPA) hinted that the statistics were likely to show the country's total output of goods and services rose in the first quarter of the year by between 0.5 and 1 per cent, an annualised rate of 2-3 per cent.

The EPA has been markedly more bearish about the economy than other government institutions recently. But,

according to officials at the EPA, the publication of the GDP figures will be accompanied by a more upbeat assessment of the country's economic prospects.

Independent economists are likely to be more cautious. The country has experienced strong growth in the first quarter of each of the past three years, only to see output fall back again later in the year.

Canberra warns Pacific islanders

By Nikki Tait in Sydney

Australia, a substantial trading partner and provider of aid to the South Pacific, yesterday urged island nations to improve internal government policies, warning that they could face serious and mounting economic problems if they failed to act.

In a hard-hitting speech, Mr Gordon Bilney, Australia's Pacific island affairs minister, said there were some broad issues - such as environmental management, population growth, and trade and investment - "which if not addressed with a sense of urgency could have consequences which would make more immediate political problems seem small by comparison".

Mr Bilney noted that real gross national product in the Pacific island countries had grown by an average rate of only some 0.1 per cent a year over the past decade. "In short, whatever policies we've been following in the South Pacific - and by 'we' I mean island countries and donor countries alike - are demonstrably not working," he said.

The minister offered few precise remedies, but stressed the need to achieve lower population growth rates by "a careful mix of policies". He also urged nations to develop a united approach towards bigger, distant-water fishing nations, to ensure sustainable development; to guard against exploitation of topical forests; and to mobilise domestic savings and open their economies to foreign investment.

Asked whether Australia would consider withholding aid from Pacific nations which failed to improve internal policies, Mr Bilney said this was "far too stark".

Mr Bilney's speech represented the first significant policy statement on the South Pacific by an Australian minister for six years. Australia's trade with the region amounts to around A\$6bn (\$1.6bn) a year, and its aid contribution is close to A\$600m.



Pro-democracy activists print a gun and flower design for placards to be used at a rally in Bangkok yesterday evening to back Mr Chalard Vorachat. The Thai MP is on the 22nd day of a hunger strike in support of demands for a more democratic constitution.

Aviation body calls for tighter procedures in airline licensing

Iata presses Russia on air safety

By Paul Betts, Aerospace Correspondent, in Geneva

The International Air Transport Association (Iata) is urging Russia to enforce more stringent licensing procedures for new airlines and improve flight safety standards in the face of an alarming increase in the country's air accident rate.

Iata is also worried by flight safety standards in the rapidly growing Chinese market.

Mr Pierre Jeanniot, Iata's director-general, yesterday said he had written to the Russian authorities recommending them to be "more cautious" in granting licences for airlines being established following the break-up of Aeroflot.

But on China, Mr Jeanniot said he was encouraged by the Beijing government's decision to limit the number of new licences it is issuing for new

figures from the former Soviet Union showed a considerable decrease" in safety last year and so far this year.

Although the volume of air traffic has been falling because of high fares and poor service standards, the number of deaths caused by air accidents increased last year to 348 people compared with 260 in 1992.

This year, the figure is likely to be even worse following the Aeroflot Airbus A320 crash and another fatal accident involving a Russian-built Tupolev Tu-154 airliner.

Iata senior officials will also be visiting China next week to discuss how the organisation, grouping more than 220 airlines, could assist in improving and modernising China's air transport industry.

The crash in China last

month of a Russian-built aircraft killing 160 passengers, has highlighted safety problems facing Chinese civil aviation, which is suffering a severe lack of infrastructure at a time when the market is growing by around 20 to 30 per cent a year.

He suggested Russia should adopt such a policy at a time when applications to start airlines continued to flood in. Since the split-up of Aeroflot, there have been requests for licences to establish more than 200 airlines in the former Soviet Union.

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The crash in China last

New violence overshadows Algeria's debt problems

International creditors wonder whether refinancing will prove a futile gesture, writes Francis Ghiles

When Algeria's commercial bank creditors meet in the next few weeks they will almost certainly follow the example of the country's official creditors at the beginning of the month and reschedule or refinance its \$4.7bn (21.3bn) of commercial debt.

But they are unlikely to be any more convinced than the official creditors are that the violence and political stalemate will not make it a futile gesture.

For one thing, Algerian President Liamine Zeroual's hopes of quelling the country's Islamic insurgency appear to be founders. After a lull in April radical Islamic groups have resumed their attacks on troop convoys, barracks and other army installations.

Between 30 and 40 people are dying every day. State-owned vehicles and buildings are being put to the torch. The control room of the Meftah cement plant near Algiers was sabotaged a few weeks ago, cutting production of a vital input for industry.

The surge in violence is causing increasing concern in western capi-

tals, where it had been hoped that the recent agreement between Algeria and the International Monetary Fund - followed two weeks ago in Paris by the rescheduling of \$5bn of the country's \$26bn foreign debt to sovereign lenders - would provide the way for much-needed economic reforms.

While he became head of state four months ago, Gen Zeroual initiated a twin-track policy of dealing with the violence, now in its third year. He sought to establish contacts with imprisoned leaders of the Islamic Salvation Front (FIS), which in January 1982 was headed for victory when the army cancelled Algeria's first multi-party elections since independence. In fact, Gen Zeroual initiated a twin-track policy of dealing with the violence, now in its third year. He sought to establish contacts with imprisoned leaders of the Islamic Salvation Front (FIS), which in January 1982 was headed for victory when the army cancelled Algeria's first multi-party elections since independence. In fact, Gen Zeroual

forces to "clean up" areas which had fallen under the control of Islamic groups. Gen Zeroual's desire for some sort of dialogue was a break with the past when senior members of the regime, notably the army chief of staff, General Mohamed Lamari, made no secret of their wish to "eradicate" the fundamentalists.

During the past four weeks however, supporters of the Islamic Armed Movement (MIA) which is the military wing of the FIS, and the more radical Islamic Armed Group (GIA) have murdered dozens of converts - in some cases by slitting their throats with knives inside their barracks.

Clashes have occurred in Telagh and in the port of Téles, to the west of Algiers, in Medea and Bouira south of the capital and between the ports of Jijel and Collo to the east where, on May 19, a military convoy escorting 25 Russian civilians back to Algiers was ambushed, leaving three Russians and 11 Algerian soldiers dead and many wounded. Diplomats in Algiers are however increasingly concerned at what they

feel is the loss of control of the imprisoned or exiled FIS leadership over the MIA, let alone the GIA, whose leaders were trained in the camps of Peshawar in Pakistan and fought against the Russian troops in Afghanistan.

Germans and Swiss in pitch for WTO

By Frances Williams in Geneva

Switzerland and Germany, the two contenders to host the new World Trade Organisation, set out their respective stalls for Geneva and Bonn yesterday with a tempting array of financial inducements, benefits and privileges for the organisation and its staff. Members of the preparatory committee of the WTO, which is scheduled to take over from the General Agreement on Tariffs and Trade on January 1 1995, agreed yesterday to aim for a consensus decision by July 15.

Geneva, now home to Gatt and several United Nations agencies, remains the clear favourite. But the possibility of losing the WTO to Bonn, with the risk that this could start an exodus of international organisations from Geneva, has goaded the Swiss government into unprecedented generosity.

Germany, which is moving the seat of government to Berlin at the end of the decade, is meanwhile mounting an aggressive campaign to attract international organisations who could fill empty government offices and provide substitute jobs and incomes. If the WTO were to choose Bonn, others might follow.

Both offers include splendid rent-free accommodation (in Bonn the federal parliament buildings from 1988, in Geneva Gatt's lakeside headquarters) and conference facilities. Bonn is offering to meet removal costs and installation expenses, but Geneva is offering a building to house the diplomatic missions of least-developed countries, which would greatly reduce the costs to them of WTO and UN representation.

Geneva also has the advantage of a concentration of international organisations, including some with which the WTO will need to work closely such as the World Intellectual Property Organisation, the UN Conference on Trade and Development, the UN Environment Programme and other environmental groups.

Japanese makers increasing purchases of US parts

Car import issue unresolved

By Michiyo Nakamoto in Tokyo

The US and Japan yesterday ended three days of negotiations on increasing car and car parts imports with few indications of any concrete progress.

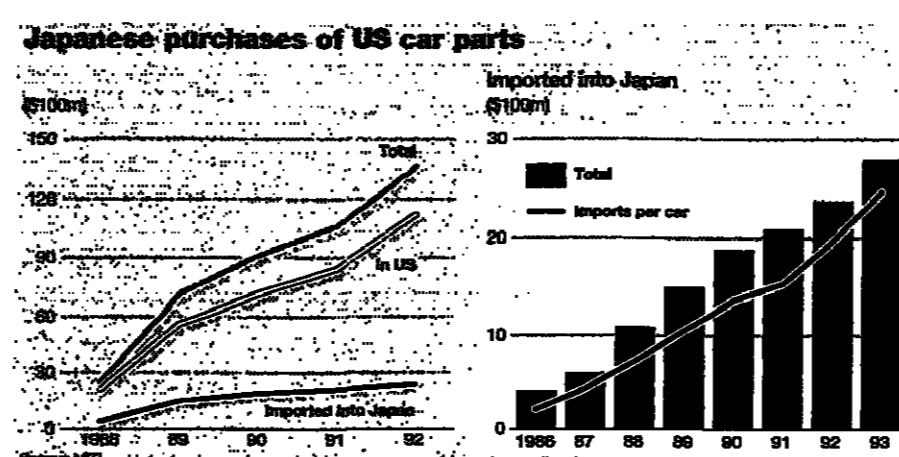
One Japanese trade negotiator said that the two sides still encountered differences in the bilateral car sector talks and that discussions would continue next week in Washington.

But while negotiators were locked in discussion over how to improve market access for foreign car and car parts makers, there were indications that political pressure and market forces were doing their part to improve foreign access to Japan's car industry.

Toyota, Japan's largest car maker, said it had increased its purchases of US-made car parts by 5 per cent last year to \$4.55m (£3.1bn), or more than four times the \$1.1bn it spent five years ago.

Toyota expects procurement of US-made car parts will increase to \$5.28m this fiscal year as a result of increased local procurement in the US and greater imports. This is in line with a voluntary plan to increase procurement of US-made car parts announced by the company in early 1992 when former President George Bush visited Japan with US car industry executives.

Behind the increase in car parts procurement by Japanese car makers is a pressing need to reduce costs and remain



Mr Alex Trotman, chairman of Ford of the US, the world's second largest car maker, warned yesterday that weak currencies would not protect European and North American car makers for long from Japanese competition, writes Kevin Done. Despite the deep recession in the Japanese vehicle market Toyota, the leading producer, still had cash reserves of \$22bn (£14.5bn), he said. "They are planning to be competitive with a yen at about Y55 to the D-Mark or Y90 to the US dollar," he told the International Chamber of Commerce in Paris.

"Protectionism lives in Japan," claimed Mr Trotman, but the protection had come at the cost of the Japanese consumer. Japan's economy was run primarily for the benefit of its producers. He warned that "Japan either must open its market, or the yen will open it up for them".

competitive in the face of a high yen. Toyota already purchases 90 per cent of the leather it uses from US suppliers and 10 per cent of its sheet glass. "Domestic prices are too high," it says.

Mitsubishi Motors, which recently said it was consider-

ing buying steel from Korean makers to reduce costs, is also looking into whether it can procure the same parts for its Japanese-made cars as it does at the Diamond Star Motors factory in the US.

Nissan plans to increase local procurement of US-made parts by 75 per cent to \$3.4bn in fiscal 1997, and to increase parts imports by 70 per cent to \$1.7bn in fiscal 1998, up from an estimated \$980m.

However, the Japanese car makers say that their upbeat local procurement and import plans depend to a large extent on firm markets and continued improvements by US suppliers.

Electrolux resumes presence in S Africa

By Hugh Carnegy in Stockholm

Electrolux, the world's leading maker of household appliances, yesterday said it was resuming a direct presence in South Africa through a joint venture with Barlow, the South African industrial group.

The Swedish company sold

out its operations in South Africa in 1977 after Sweden imposed trade sanctions and barred any new investments during the apartheid regime.

The lifting of sanctions at the beginning of this year prompted moves back into the market by several Swedish companies, including the pharmaceutical group Astra and Pharmacia.

Electrolux forecast it would

shortly become the market leader in South Africa in vacuum cleaners and garden equipment. It will hold a 60 per cent interest in the new venture, to be called Electrolux South Africa, which will include the operations of the hitherto Barlow-owned Electrotrol, which has been making Electrolux products in South Africa under license, and the local sales of AEG white goods bought by Electrolux this year. The venture will initially make and sell absorption refrigerators, vacuum cleaners and garden products with projected sales in its first year worth SKr250m (£21m).

A senior manager with Bouy-

ges, whose consortium lost to us before we even started bidding. It now seems obvious to us that we were simply allowed in to stimulate competition."

In awarding the contract, Gattel said the two final offers were tied in terms of financial proposals but that the Trafalgar House consortium won on "technical grounds".

The deadline for the losing consortium to appeal against the decision expires on Monday.

Mr Joao Morais Leitao, the Trafalgar lawyer for the Trafalgar House group, yesterday said that the decision on technical aspects was made in Trafalgar's favour in January, four months before the final decision was announced, and that the rest of time was spent on deciding other aspects.

The Bouygues and Trafalgar

consortiums were shortlisted in November 1993. It later emerged that the European Union was committed to providing a grant covering about half the cost of the project through the Cohesion Fund.

Trafalgar House and the French group Campenon Bernard each have 24.8 per cent in the project. Five Portuguese companies have 50.4 per cent.

The consortium known as Lusoponte plans to complete the 12km bridge by March 31 1998, in time for Expo '98, which is being hosted by Portugal.

of its assumptions," she said.

Mr Bruce Turnbull, a trade lawyer who has carefully followed the implementing legislation, said initially the administration favoured US protectionists. Currently its position was less clear.

A number of export industries, including the steel-using manufacturers, have formed a Pro Trade Group, which this week called on the administration to "adhere to the market-opening thrust of the Gatt agreement in adopting fair proposals".

US companies use protectionist tactics, says budget office

By Nancy Dunne in Washington

A report by the Congressional Budget Office concurs with a long-standing contention by foreign companies that US anti-dumping and subsidy laws have become a protectionist tool for uncompetitive US companies.

"Many of the legal provisions and procedures that have evolved – especially those used for calculating dumping margins – are biased against foreign exporters and against US consumers of foreign

goods," the report says.

The study, requested by senior Republicans on the House ways and means committee, which oversees trade, has drawn fire from a top US Commerce Department official. The report's flaws, said Ms Susan Esserman, are "far-reaching in both substance and scope as they suggest a fundamental misapprehension of.. the role and application of the anti-dumping and countervailing duty laws."

While the debate over the so-called "trade remedy" laws is raging, the

Clinton administration is struggling to balance competing interests as it amends the laws in implementing legislation for the Uruguay Round deal. A ways and means committee memo on the exercise says about 70 changes to the laws are required with about 25 of them likely to raise "significant policy or political issues". Several lawyers representing exporters said an effort was under way to give domestic petitioners an advantage in administration reviews, when duty levels are assessed.

Senior Republicans said they would use the CBO study to help ensure that the changes were not protectionist. "US exports during the past five years are the most frequent target of dumping actions in other countries," said Congressman Bill Archer a Republican on the ways and means committee. "If the US resorts to using its laws in a protectionist manner, we can be sure that foreign governments will also adapt such practices and avoid meaningful reform of their anti-dumping laws," he said.

The CBO study said the evolution of the laws as a protection for US industry abrogated the original purpose of the law, which was to protect against predatory pricing. Ms Esserman said the CBO had it wrong, that the law was consistent with Gatt and provided a remedy to domestic industries injured by imports and sold "at less than fair value".

"The report appears to proceed from unstated theoretical premises hostile to the purposes of the trade laws and is myopic in its failure to consider the real world implications

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NEWS: THE AMERICAS

Battle lines emerge on derivatives law

By George Graham
in Washington

Debate is intensifying over a US government study of derivatives trading that could play a central role in congressional deliberations on whether to impose tighter regulations on the sector.

The study by the General Accounting Office, the government audit agency, warned of gaps in the regulatory framework that threatened severe damage to the financial system, and recommended new legislation to bring federal oversight to unregulated subsidiaries of securities firms and insurance companies dealing in derivatives. These are sometimes complex financial instruments whose yields are tied to other securities or indices.

The International Swap and Derivatives Association, a grouping of big dealers, attacked the GAO report as "good facts" but "bad conclusions".

Anecdote, conjecture and surmise are not sufficient

bases for imposing restrictions on an essential risk management tool," ISDA said last week.

The GAO has issued an unusual rebuttal of the ISDA document, challenging its criticisms and insisting its own recommendations, issued last month, would neither increase costs nor reduce the availability of derivatives.

Mr James Blotwell, GAO's director of financial institutions and market issues, challenged ISDA's view that derivatives raise little risk of "domino" failures through the linkages they create between separate financial markets.

"The potential for derivatives linkages to hasten the spread and expand the scope of problems during any financial system crisis is a sound reason for federal oversight of derivatives," Mr Blotwell said in testimony to a House of Representatives subcommittee.

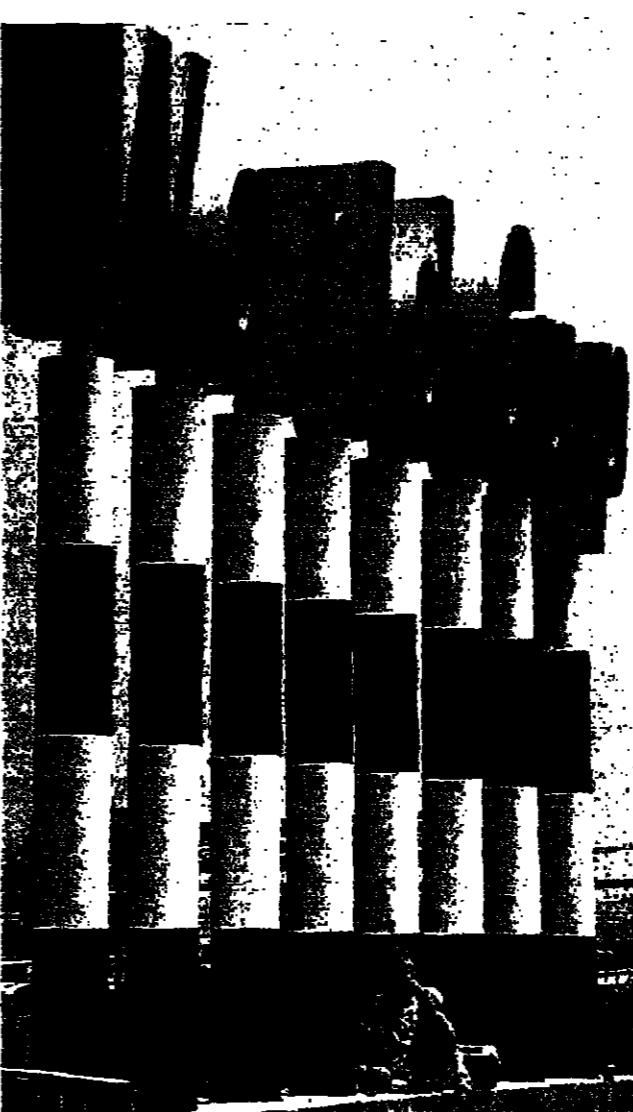
Congressman Edward Markey, the Massachusetts Democrat, who has been one of the loudest voices calling for more

regulation, has asked the GAO to expand its original survey by studying dealers' sales practices, to make sure they are selling only to customers able to understand the product's complexity.

Some express scepticism at the prospect of riding to the rescue of banks, multinational corporations and international fund managers, who are the largest customers, but concern remains over whether derivatives are being sold to relatively unsophisticated local government treasurers.

Senior congressional leaders do not share Mr Markey's haste, and have decided not to push for derivatives legislation this year. The Clinton administration continues to argue there is no immediate need to change the law.

The Treasury has not concluded that other legislation concerning over-the-counter derivatives is necessary or appropriate at this time," said Ms Darcy Bradbury, deputy assistant secretary for federal finance at the Treasury.



Getting ready for the cup at the Giants stadium in New Jersey. Daily FT coverage of the World Cup starts tomorrow.

Brazilian currency tensions increase

By Angus Foster in São Paulo

Tensions are rising in the Brazilian government ahead of the July 1 launch of the country's new currency, the real.

President Itamar Franco, a populist who has often opposed the orthodox economics of the finance ministry, is thought to support lower interest rates and improved wage levels, at least for some public sector employees.

However, the finance ministry believes relaxing policy on either front would threaten the government's anti-inflation plan, of which the new currency is the final step.

Mr Romildo Soeiro, a minister with links to the military, is pushing to unify public-sector pay at a single, higher rate and for an extra 29 per cent army pay rise.

Both measures would benefit the armed services, but could cost between \$5bn and \$7bn a year. Such an increase would immediately send the government budget into deficit and undermine the credibility of the real.

In the past, some of President Franco's more wayward demands have been blocked by his advisers or the former finance minister, Mr Fernando Henrique Cardoso.

But Mr Cardoso's successor, Mr Roberto Ribeiro, has so far seemed less prepared to stand up to the president.

For example, President Franco decided last week that private-sector school fees would be cut sharply when the new currency is introduced, even though such measures are unsustainable for more than a few months.

For the finance ministry, which is finalising details of introduction of the real, disagreement within the government and threats to the budget are very worrying.

The real, which will initially be pegged at parity to the US dollar, is to be backed by a portion of Brazil's \$35bn foreign reserves.

Caracas bank closures under fire

By Joseph Mann and Stephen Fidler

The decision by the government of President Rafael Caldera to shut down eight troubled financial institutions provoked criticism in Venezuela yesterday, although it was viewed by some economists as the best way to stem a drain on the government's budget.

The Venezuelan banking council, which represents the private banks, sharply questioned the government's move and said its members had not been consulted.

In Congress, Deputy Gustavo Tarre, leader of the opposition Christian Democrat Copei Party, described the government's decision as "late", but agreed that official financial aid to the banks could not continue indefinitely.

Seven banks (Amazonas, Bancor, Barinas, Construcción La Guaira, Metropolitano, and Maracaibo) and a finance house, Fiveca, were closed.

They were controlled by some of the country's most prominent business families such as the Mendoza brothers (Banco La Guaira), the Díaz-Máezes (Banco Construcción) and the Brillembourgs (Banco Metropolitano).

The closing of the banks, which included the government takeovers of more than 50 subsidiary financial companies, represented a heavy blow to the Venezuelan economy, already in the second year of an economic recession.

The move raised questions about whether there would be a further loss of confidence in the banking system, already damaged by the collapse of the second-largest bank, Banco Latino, at the start of the year.

The banking collapse has come at a time when the government has been trying to get its budget under control. The government has announced action - including accelerating privatisations - to bring down the budget deficit, which was running at a rate of 8-10 per

cent of gross domestic product earlier this year.

The government has been helped by higher oil prices than forecast and the bolívar's devaluation - which raises the local currency revenues from oil sales abroad by the state oil company. But the bank crisis has cost the government dear: the estimated cost so far is estimated at \$6bn (\$4bn) - half of which has gone in financial assistance to the eight banks.

The administration finally decided the banks' losses were getting out of control and it had to stop the continued loss of official aid funds.

IDEA, an economic analysis company and the London School of Economics said yesterday the banks' closure does not mean the drain on public finances is over, since the government may decide to further reimburse depositors.

"Nonetheless, a one-off reimbursement of depositors is a far better situation than a continuing bleeding of public finances through attempts to bail out unprofitable banking concerns," they said.

The closure affects around 2m account holders in a nation of just over 20m, and an estimated 14 per cent of deposits at the country's 49 commercial banks. Calculating the true volume of deposits held is tricky, since many banks hold large sums in offshore subsidiaries that did not appear on their balance sheets.

As of May 30, the government estimated their total losses at over \$2.1bn, or around 30 times registered capital as of the end of 1993. Venezuelan officials said that the banks could reopen after a week or so to begin repaying depositors up to the equivalent of approximately \$24,000.

However, the final disposition of these banks remains in doubt. Former owners have until June 29 to come up with cash to re-capitalise their banks and recover control. If this does not occur, the most likely option is liquidation.

Robb easily wins Virginia primary

By George Graham

Senator Chuck Robb easily won the Democratic party's nomination to represent Virginia in the US Senate, picking up 58 per cent of the votes in Tuesday's primary election.

A poll by Mason-Dixon last week showed all four candidates close together: Mr Robb first with 28 per cent, and Mr North last with 21 per cent.

Voter turnout is expected to be crucial to the final result, and to judge by Tuesday's primary, when fewer than 10 per cent of Virginia's registered voters took part, is likely to be low.

Mr Robb collected only 154,524 votes, which was barely a tenth of his score in his last election. He did, however, win nearly 70 per cent of the votes in the populous Washington suburbs of northern Virginia.

Sluggish growth in US industry output

By Michael Prowse
in Washington

US industrial output grew sluggishly last month, reflecting the third consecutive monthly decline in car production, the Federal Reserve said yesterday.

In a separate report, the Labour Department published revised estimates yesterday showing that manufacturing productivity grew at an annual rate of 0.9 per cent in the first quarter, a better figure than expected.

US industrial production rose by 0.2 per cent last month and by 5.5 per cent in the year to May.

Coming after a revised increase in production of 0.1 per cent in April, the figures were seen as reinforcing other data pointing to a mild deceleration in the pace of US economic growth.

The weaker tone of recent statistics has helped create a more optimistic mood in the US bond market because the Federal Reserve is not expected to raise short-term rates in the near future unless growth or inflation shows greater buoyancy.

The overall factory operating rate dropped marginally from 83.5 per cent in April to 83.3 per cent.

The Federal Reserve closely monitors the operating rate, because it is seen as a leading indicator of upward pressure on inflation. The operating rate peaked at 83.9 per cent in June 1993.

The drop in industrial production reflected a dip in car output after a strong first quarter. Excluding cars, manufacturing output rose 0.5 per cent last month. Output of business equipment and construction supplies both rose 0.9 per cent from April.

The growth of manufacturing productivity reflected strong efficiency gains in durable goods industries where output per hour rose at an annual rate of 8.5 per cent in the first quarter.

Productivity in non-durable goods rose at an annual rate of 4.4 per cent.

Overall productivity rose at an annual rate of 1.3 per cent, reflecting much slower gains in efficiency in service industries.

Senators will fight move to end Alaska oil export ban

By Jeremy Kahn
in Washington

US senators are promising strong opposition to any attempt to lift the 20-year ban on Alaska North Slope oil exports when it comes up for renewal at the end of this month.

Senator Pat Murray of Washington state claimed yesterday a "broad coalition" of interests backed the current export prohibition, and most of his colleagues would vote to keep it in place.

The ban was introduced in during the 1973 oil crisis to protect national oil supplies, but has since been embraced by environmentalists eager to protect Alaska from further oil development.

British Petroleum, the largest producer in Alaska and the company with the most to gain from the ban's removal, has persistently pressed for the lifting of the prohibitions.

There are indications that organised labour, formerly a big stumbling block to those fighting to lift the ban, is coming around to BP's side.

The seafarers' union, which supported the ban because Alaskan oil must be carried on US-flag ships when it is transported to another US state, has apparently reached a deal with BP. They will no longer oppose lifting the prohibition, in exchange for new legislation requiring that all Alaskan North Slope oil exports be carried on US-flagged vessels.

Part-purchase of island's telephone monopoly may be first in wave of investment

Mexico venture set to get Cuba on the line

Foreign participation in the privatisation of the Cuban telephone system appears to be the most improbable of ventures. The country cannot receive remittances from its biggest long-distance market, the US. The local currency is not convertible. The telephone network, largely untouched since the 1959 communist revolution, is rapidly deteriorating. And the privatised company may be subject to compensation claims dating back to its nationalisation.

But Mexico's Grupo Domos, which will spend nearly \$1.5bn over the next several years to purchase 49 per cent of Cuba's telephone monopoly, EntelCuba, and to modernise the island's telecommunications infrastructure, believes it has structured the contract in a way that is "viable financially, politically, and legally".

If it is right, the move, by simultaneously improving business services and setting a precedent for long-term private investment in Cuba, could set off a wave of foreign investment in the country.

The big price tag for the company, which had some US telephone company executives gasping in disbelief,

is not quite as large as it seems. Domos will pay out about \$500m for its share in the company, as much as half of which is expected to come from a foreign partner with telecommunications technology that the British investment bank Rothschild believes it has lined up. Another \$200m in long-term preferential-rate financing will be obtained in a swap

its investment depends on two uncertain things: a change in US policy towards telephone communications with Cuba and the convertibility of the Cuban peso. Currently all transmission charges due to Cuba for telephone traffic between the island and the US go into an escrow account being held for potential legal claims against Cuba.

For this reason Cuba limits direct calls from the US to 300 a day and all other calls between the two countries get routed through third-party nations. However, while tightening the US blockade of Cuba in most other ways, a 1992 law authorises the US Federal Communications Commission to increase communications links between the two countries and the US Treasury to allow dollar payments to Cuba for telephone calls.

As a result of that change, WITel International, a large long-distance carrier in the US, signed an agree-

ment in March with EntelCuba to build a fibre optic line from the tip of Florida to a point near Havana. The deal and the mechanism to remit payment to Cuba are awaiting White House approval, but the concept has been agreed to in principle, according to WITel executives.

WITel estimates that in 1991 com-

call attempts were made from the US to Cuba and that, in the first year of liberalisation of telephone services, between 25m and 30m minutes of calls would be handled. EntelCuba would be entitled to about 60 cents per minute plus a surcharge of about \$1 per collect call made from Cuba to the US.

WITel and Domos say a convertibil-

ity scheme for the Cuban peso has

been worked out with the Cuban govern-

ment, though they would not offer

details.

The prospect of change in policies

by a post-Castro government does not worry Domos. "A new Cuban government will not be more to the left than the current one. It will have to be more capitalist," says Pedro Sepulveda of Domos.

Domos also discounts the question

of compensation claims, arguing that

the infrastructure is practically

worthless while no new investment could be subject to such a claim.

Yet others are not so confident. "If you buy anything Castro nationalised then you are buying into a potentially dangerous logic," says an telephone executive who has regular dealings with Cuba, "because by purchasing something from his government you are validating the right of confiscation."

If it was OK for Castro to confiscate and then privatise, wouldn't it be OK for a new government to do the same thing?"

Claims by US citizens on property in Cuba, including EntelCuba, are almost certain as part of any move by the US to lift the blockade, according to Jorge Dominguez, a Harvard professor at the Inter-American Dialogue in Washington.

Yet Prof Dominguez is optimistic the deal can work because Cuba needs to modernise its telephone system to bring its economy up to a functioning level. "This is very different from other private investments in Cuba... because it is a long-term project, it will have an innumerable multiplier effect on the economy and shows the openness of the Cuban government to privatisation," he says.

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Sluggish growth in US industry output

British Gas warns on price formula

By David Lascell, Resources Editor

British Gas warned yesterday that a new price formula for gas transportation charges would prevent it from increasing its dividend this year and could force it to curtail its £900m a year pipeline investment programme.

The formula, a key step in the liberalising gas supply, was announced by Ms Clare Spottiswoode, the director general of Ofgas, the industry regulator.

She is proposing that from next October BG be allowed to charge 14.16p per therm of gas that it transports through its pipeline. After that annual

increases will be limited to the rate of inflation minus five percentage points. The proposal will have no immediate effect on gas prices paid by consumers, which are covered by a separate pricing formula. Gas transportation charges amount to half the cost of gas delivered to the home.

The formula will cover the transportation and storage arm which BG is having to set up as a separate unit, following last year's inquiry by the Monopolies and Mergers Commission. The unit will sell its services both to BG and independent gas suppliers who are being allowed into the market over the next three years.

Mr Cedric Brown, British

Gas chief executive, said the formula was "very tough and would leave us with an even more difficult task to deliver an acceptable return to shareholders."

"Taken together with regulatory pressures on its gas business as a whole, it will be difficult for the company to justify any increase in dividends for 1994," he said.

British Gas shares fell sharply on the news, closing down 17p at 272p. However, analysts said that Mr Brown's dividend warning had the greater impact.

Mr Brown said BG was already being forced by the regulator to yield market share to new suppliers and was

incurring heavy costs in biving off the transportation network.

Ms Spottiswoode said she believed the formula struck a good balance between the interests of BG's shareholders and those of gas consumers.

She said that although the formula would only give BG a rate of return at the lower end of the 4 per cent to 4.5 per cent range recommended by the MMC, it allowed a higher return on new investment.

This gave BG an incentive to invest in the pipeline system, she said.

The formula will run to March 1997, the deadline set by the government for full competition in gas supply. After that a longer term price regime

would be put in place.

Mr Philip Rogerson, BG's finance director, who is responsible for the new transportation unit, said the price controls would make it hard to justify the £900m annual investment which BG had budgeted for it.

The formula was also attacked by independent gas suppliers as too lenient. Mr Peter Bryant, vice-chairman of United Gas, said: "British Gas have got what they wanted". Under the formula BG would still earn £3.8bn in annual revenues, in line with the company's submissions to the regulator, he said.

The proposal is out for consultation until July 31.

Bank chief holds out prospect of higher rates

By Peter Norman

Mr Eddie George, governor of the Bank of England, last night held out the prospect of higher interest rates in Britain, although he left unclear when they would be necessary.

Addressing bankers and merchants at the Mansion House in the City, he said the present framework for UK monetary policy gave a better chance of achieving price stability in the medium term than at any time in his professional lifetime.

But the testing time for the structure put in place since sterling's departure from the European exchange rate mechanism in 1992 "will come" as it must inevitably come sooner or later - when we need to raise interest rates in order to moderate the pace of expansion and pre-empt the emergence of associated cost price pressures", he said.

Mr George said a rate rise might still be some way off, but hoped that "whatever it comes" it will "be regarded as a considered response to the underlying strength of the economy, and to the prospect of inflation in the medium term and not as evidence of weakness, in simple knee-jerk reaction to the latest set of erratic economic data".

The report, based on interviews with 40 senior executives of banks, insurance companies and other financial institutions, stressed London's strength in attracting financial services companies, predominately because of its geographical position bridging Tokyo and New York, its language, which is accepted as the language of international financial business and English law, which is widely used for international banking contracts.

In remarks that appeared to prepare the ground for a pre-emptive rate rise, akin to those decided this year by the US Federal Reserve Board, Mr George said the Bank's purpose will be to maintain expansion "at a sustainable pace". It was "not to leave the tightening of policy so late that the economy is brought to a juddering halt by a much larger interest rise than would otherwise be needed."

Taking a swipe at some City commentators, he said the management of monetary policy could not be judged by how low interest rates could be pushed. "Nor is it a matter of snatching at what casual observers may see as windows of opportunity". That lies at the root of short-termism in both finance and industry", he said.

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Minister admits he acted in rail dispute

By Robert Taylor, Kevin Brown and Stewart Darby

Mr John MacGregor, transport secretary, admitted yesterday he had intervened in the rail dispute to warn Railtrack management not to breach the government's public sector pay bill freeze.

Mr MacGregor's admission, which came as the rail network was paralysed by the 24-hour strike, followed the withdrawal earlier this week of a negotiating "proposal" by Railtrack to pay its signalling staff a 5.7 per cent rise.

He said he had told Railtrack, the new public sector company responsible for railway infrastructure, of "the general government position" on pay within the past few days.

Mr Frank Dobson, Labour's transport spokesman, said Mr MacGregor's comments showed the rail strike was "entirely the fault of the government and nobody else".

Although the rail network was at a virtual standstill yesterday, the road chaos that had been predicted failed to materialise as thousands of commuters stayed at home to enjoy the sunshine.

Negotiations are expected over the next few days to try to prevent a second 24-hour stoppage by the railway signal staff next Wednesday.

Both Mr Bob Horton, Railtrack chairman, and Mr Jimmy Knapp, general secretary of the RMT rail union, said they hoped talks could continue despite further public argument over who was to blame for the dispute.



Commuters wait for a train from Oxfordshire to London, one of the few services that ran trains yesterday

Photograph: Colin Dorey

City regulators urged to lead battle on crime

By Robert Rice,
Legal Correspondent

City regulators must be put in the front line of the battle against "white-collar" crime to prevent further damage to London's standing as a financial centre, Lord Alexander QC, chairman of National Westminster Bank said yesterday.

The failure of recent high profile cases such as the second Guinness prosecution, the year-long Blue Arrow trial and the case against Mr Roger Levitt, had "given rise to a sceptical view about City trials".

"Over-complexity" lay at the heart of all the recent failed high-profile cases. The solution was to make City regulators "the principal judges of market abuse".

Lord Alexander said the UK should adopt the US practice whereby insider dealing could be dealt with both under the criminal law and as an "administrative offence".

"There is no doubt that it is easier to present a case simply to City regulators who have the background of market knowledge and such regulators can inevitably know more eas-

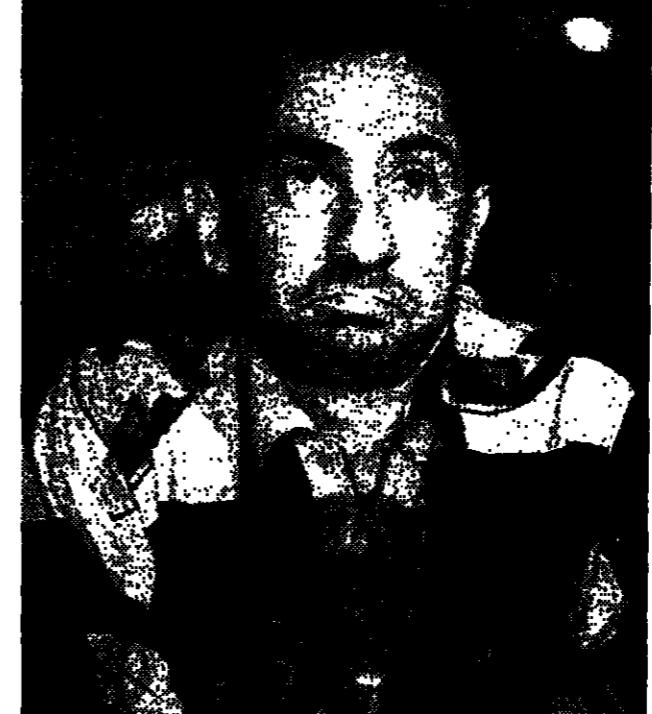
ily than a jury when specious expertise is being dragged in to obscure the truth," he said.

● London relies too much on its "history and ambience" in its efforts to maintain its position as a world financial centre, according to a report by the Institute for Metropolitan Studies, a research group, writes Vanessa Houlder.

The report, based on interviews with 40 senior executives of banks, insurance companies and other financial institutions, stressed London's strength in attracting financial services companies, predominately because of its geographical position bridging Tokyo and New York, its language, which is accepted as the language of international financial business and English law, which is widely used for international banking contracts.

However: "The real risk is that London throws away its position by failing to recognise, nurture and sustain the many things that have made the metropolis one of the world's great financial centres on which our national prosperity depends," it says.

Red card for Spurs in player payments probe



Sports manager Ossie Ardiles said the punishment was "totally unjust and worse than being relegated"

Photograph: Press Association

Football is braced for further revelations. William Lewis, Peter Marsh and Andrew Jack report

and goalkeeper Erik Thorstvedt who received a £50,000 loan. The sanctions against Tottenham come after years of allegations that top soccer clubs routinely make illicit payments to players and managers to facilitate the transfer of leading footballers.

Mr Alex Fynn, a football author, said: "Payments which evade FA regulations are quite widespread. Clubs are in a cash-rich business and spend highly on wages and transfers because they are worried about failure."

An official at a top Premier League club said: "Hundreds of millions of pounds change hands every year in payments to managers and players which are strictly against the FA rules. It happens because I am afraid to say a lot of football managers are spivs."

The FA said: "We have heard many allegations about this kind of thing [illicit payments] but the evidence is lacking. We are not involved in any other investigations into other Premier League clubs."

Mr Sugar will announce this morning Tottenham's response to the FA's ruling.

"We have been considering all the options and do not want to rush a knee-jerk reaction," a spokesman said yesterday.

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MANAGEMENT: MARKETING AND ADVERTISING

UK must
push for
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Ugly, yes. Embarrassing, certainly. But the widely reported feud between Maurice Saatchi, chairman of Saatchi & Saatchi, and Charlie Scott, the chief executive, is arguably just a sideshow compared with the advertising group's most pressing problem: its poor performance in the US.

Saatchi & Saatchi may be UK-based, but as a global advertising group, its most important market is the one where most of the world's biggest multi-national corporations are based – and that lies on the other side of the Atlantic.

Yet Saatchi & Saatchi Advertising, the parent company's biggest US agency, has been floundering. In spite of a buoyant US economy, it lost more business than it won last year. A 1.6 per cent decline in gross income sent it from number four to number seven position in *Advertising Age* magazine's league table of US agencies.

Worse, revenues are set to dip again this year after the loss of the important account for Heineken Cards hair care products at the end of 1993.

One man has already paid the price: Robert Kennedy, chief executive of Saatchi & Saatchi North America, who was forced to resign in January. Now, two more heads have rolled: those of Harvey Hoffenberg and Rich Pounder, respectively the chairman and vice-chairman of Saatchi & Saatchi Advertising's New York office, its biggest in North America.

So what is wrong with Saatchi in the US? Simple, says one rival: they just haven't been running the business properly. "The client relationships aren't good enough, the creative isn't good enough. It's what it always is: not doing it right. You lose business when you are not paying attention and you win business when you are."

Some industry observers go further, saying poor morale has been at the root of Saatchi & Saatchi Advertising's problems. One Wall Street analyst says Harvey Hoffenberg, the New York boss, was disliked by those who worked for him, though a Saatchi employee puts it less cruelly. "The trouble is, Harvey's not a very upbeat person, and in an agency, you've got to be upbeat and bubbly. That was really not happening here. People were kind of fearful."

In such a people business, such an atmosphere would clearly be unhelpful. And as the agency repeatedly failed to win new business, morale declined even further. "The lifeblood of any advertising agency is new business, whether new business from existing clients or new business from clients outside, and we were just abysmal at getting it," says a Saatchi insider.

Meanwhile, Saatchi's US execu-

Saatchi & Saatchi North America's new head has a tough task. Richard Tomkins meets Bill Muirhead

Wanted: team spirit



Muirhead believes in promoting from within "rather than the hired gun"

tives were doing little to endear themselves to an increasingly cost-conscious parent company with their unusually large salaries. Kennedy was getting \$800,000 (£533,333) a year plus perks and bonuses, and Hoffenberg was hardly worse off with basic pay of \$700,000 a year. "They were ridiculously overpaid – outrageously so," says a rival agency.

The new head of Saatchi & Saatchi North America is Bill Muirhead, a highly regarded Saatchi veteran who has been parachuted into New

York from his previous job in London as head of Saatchi & Saatchi Europe. He acknowledges that morale has been low.

"The agency is really an amalgamation of two long-established American agencies, Dancer Fitzgerald Sample and Compton Communications," he says.

"When I arrived here I found a situation not dissimilar to the one I found at British Airways [a Saatchi & Saatchi client] when I started working on that in 1982.

"On the outside it was British

Airways but on the inside it was still BOAC and BEA [BA's forerunners]. The two cultures had never been brought together."

At Saatchi & Saatchi Advertising, Muirhead says, the result is that people haven't been working as a team. "People have been split up: they've tended to work in isolation from each other. There's been no vision for the company, no real focus. Those are the things I've got to put right."

Muirhead believes one way of building team spirit is to promote from within, "rather than the mercenary, hired gun thing" so that the people running the company have all grown up with it. He did that in London, he says.

"We will bring in some fresh blood as we go forward, but there are a lot of very good people here – probably a lot of people that are better than the ones I had in London. It's just that they haven't been focused on the right things and haven't been properly motivated."

Muirhead seems to regard the London operation as a model for New York. "What we have there is a successful agency producing terrific work that is a fun place to be, so if we could replicate what we have there, that would be great."

That kind of talk has irritated some in the US advertising industry, who resent the implication that the British know better. Some Saatchi people in the US are also said to be unhappy about the "British invasion" of their ranks, represented not just by Muirhead's arrival in New York but by the appointment of several British people at Becker Spielvogel Bates, Saatchi & Saatchi's other US advertising agency.

Muirhead says this is nonsense: nationality is irrelevant. And anyway, he is Australian.

In any event, the people he has just appointed to become chief executive of the New York office and to sort out the creative department are both from other parts of the US operation – respectively, Michael Jeary, previously chief executive in San Francisco, and Stanley Becker, chief creative officer at Saatchi & Saatchi DFS/Pacific in Los Angeles.

The top executive of a rival agency says it clearly is not ideal that Muirhead comes from outside the US. "Putting UK-experienced people in there to sort things out is obviously more difficult than if you put a native in there. But Muirhead's a talented guy. If anybody can put it right, he can."

For Saatchi & Saatchi's sake, he had better be right. As Muirhead himself acknowledges: "More than 60 per cent of the world's multi-national advertisers are based here, in North America. If we cannot expand here, then whatever we do in Europe will be irrelevant."

"Free at last, free at last, thank God almighty we are free at last," thundered a recent commercial on South African Television. It showed the flags and dates when various African countries gained independence before arriving at South Africa in 1994. It closed with a black man in the speaker's chair in parliament with a voice quoting Martin Luther King's now famous phrase, also used by president Nelson Mandela in his victory speech.

The commercial was for Sales House, a clothes retail chain, and the campaign was by Ogilvy & Mather Righford, the country's biggest agency. But far from being seen as a celebration of the new South Africa, the campaign was condemned by some leading figures in South Africa's advertising industry as a throwback to apartheid.

Made in the spirit of "black consciousness" and "black pride", the advertisement followed on from two others in the series with a strident black "man of Africa" and another showing a confident and assertive "woman of Africa".

"Times may be changing but I regard these advertisements as white people pretending to understand the black African psyche," says Peter Vundla, a former employee of O&M and now managing director of Herdboy, South Africa's first black agency.

"It's a romantic view that does not speak to us. They may be aimed at black shoppers but frankly we see them as a joke."

Controversy over the Sales House campaign reflects a wider debate on the nature and direction of advertising in the new South Africa. For years, the country's agencies concentrated on communicating with the white community which makes up around 14 per cent of the population.

Sophisticated campaigns for everything from cars to mass consumer products were mainly in English and Afrikaans. There was little to show a black population existed in the same country or indeed, that blacks

were consumers. Those wishing to reach a cross section of the population generally ran separate campaigns, racial mixing in a commercial was rare.

Change began in the late 1970s, with a growing awareness and recognition of the rising black urban population and its increasing consumption of products once seen as the preserve of whites. The process was helped by pioneering multi-racial advertisements from South African Breweries in the 1980s and gathered pace with the political changes of the 1990s.

Today, there are those who argue that advertising, for so long dominated by one race, should move from being "Euro-centric", that is, made by and from a white person's point of view to "Afro-centric", taking on the values and perspective of the black South African.

Nearly 60 per cent of Sales House customers are black and O&M has been in charge of its campaigns since 1986. However, the more strident black pride campaign has only been running for three years.

Explaining his departure from O&M, he says: "I think this is where agencies like ours can make a difference. We know our people and how to communicate to them irrespective of economic level, yet we are not offering an inferior service. We use first world methodology to target what is, after all, a third world market."

Roots versus lifestyle in a changing country

Joel Kibazo considers the nature and direction of advertising in the new South Africa



"I believe when you know what you're saying you don't have to shout."

PEOPLE

EEF decides on Mackenzie



The Engineering Employers Federation has appointed Graham Mackenzie director-general, finally drawing a line under the uncertainty prompted by the surprise departure of former dg Neil Johnson and the possible merger with the Confederation of British Industry.

Mackenzie, who was president of the EEF for two years to April, has been acting director-general since January. The new appointment takes effect from July 1.

Johnson left the EEF at the end of November, a few weeks after Mackenzie had quit as chief executive of UES Holdings, the Rotherham-based steel and forgings group. Since then, Mackenzie has been

increasingly active at the EEF. The organisation has known since February that it would need to appoint a new director-general, once it became clear that a plan to merge its central functions with the CBI had com-

pleted.

A more limited partnership based on a joint programme of alliance with the CBI's National Manufacturing Council will also not take place, although the EEF and CBI will continue to co-operate.

Mackenzie, 50, lacks some of Johnson's affability but is an effective and articulate communicator, and is keen to maintain and develop the EEF's profile.

Before joining EEF in 1990, he worked for the TI Group from 1987 to 1989, joining as a graduate trainee and rising to become a main board director. Between 1981 and 1983, he was seconded by TI to the government's Central Policy Review Staff.

Engineering, at READICUT INTERNATIONAL.

■ Maxwell Packe (below), founder director of Household Mortgage Corporation, at CRESTACARE.

■ Brian McGillivray, chairman of Roseland Investments, at ANGLIAN GROUP.

■ Sir Christopher Harding has resigned from SLOUGH ESTATES.

■ John Clay has resigned from TRADE INDEMNITY GROUP.

■ Peter Ainsworth MP at GARTMORE SHARED EQUITY TRUST.

■ David Sykes, formerly senior partner of Eversheds Heyworth & Chadwick, and Donald MacFarlane, former chairman of Senior

'General' Goehetz off to NatWest

National Westminster Bank has captured Hans Goehetz, one of Deutsche Bank's 15 "generals" and head of its global foreign exchange, money markets and precious metals division since 1986. At NatWest Markets he will be responsible for all continental European treasury activities.

As a "Direktor mit Generalvollmacht", Goehetz was just one rung below Deutsche's hallowed "Vorstand" or management board and stood a fair chance of being a candidate if a board vacancy arose.

However, rumour has it that Goehetz, 45, decided to look elsewhere when it became clear that another "general", Bernd-Albrecht von Maltzahn, the head of Deutsche's securities sales and trading, was likely to gain the upper hand when their two trading areas were consolidated into one large group. Maltzahn took up his position last year when Barthold von Elbendorf left to set up an investment fund.

Based in Frankfurt, Goehetz will develop NatWest's local capacity as well as oversee the large dealing volume which flows into London from the dealing rooms in Madrid, Milan and Frankfurt. He will report to Paul Winchester, regional director for UK and European treasury.

■ Chairmen are changing at the top of Scotland's biggest investment trust. Ivor Guild, 70, a Scottish solicitor who has chaired the 105-year-old Edinburgh Investment Trust for 20 years, retires this month and hands over to the Earl of Eglington and Winton.

Old Etonian Archie Eglinton, 54, whose family motto is "we take care", started his City career with stockbrokers Grimeson Grant before moving to Gerrard & National, a City discount house, where he was a director for over 20 years.

He retired last year but remains chairman of Gerrard & National's stockbroking subsidiary Gerrard Vivian Gray. He is a director of several other trusts in the Dunedin Fund Managers stable and is also a director of DFM Holdings, which is parent of Dunedin Fund Managers and one of the biggest investments in Edinburgh Investment Trust's portfolio.

Peter Dunn, 70, and Lord Nickson, 64, are retiring after the agm on June 23.

Pressure of work forces non-executive directors to resign

Proof that Brian Walsh's new job as vice chairman of TI Group is more than a cosmetic change of title, Walsh, who joined from GKN as TI's finance director in May 1993, is shedding his only non-executive directorship following last week's reshuffle at TI.

Walsh, 50, is resigning after less than two years on the board of the Cookson Group. Although Cookson's board only meets eight or nine times a year Walsh feels that he no longer has time to do the job properly given his new responsibilities at TI where he has assumed responsibility for the operations of the group's HQ. He joined the Cookson board

when he was still at GKN and where he had been doing the finance director's job for several years. "My calendar is always pretty full," says Walsh, who expects it will get even busier now that he is being called to represent the company as vice-chairman.

Walsh chairs Cookson's audit committee from a four-day board trip around Cookson's US operations.

He reckons that he spends at least three days a month on Cookson business. It is understood that Cookson's non-executive directors get paid between £15,000 and £20,000 a year for their services.

He joined the Cookson board

Walsh's decision to resign his only outside directorship at a time when many executives are being encouraged to take on such jobs will add to speculation that he is emerging as a serious contender as a future chief executive of TI.

■ In a similar move, John Sadler, who has recently become chairman of Pearl Group, has decided that because time is limited, he should resign as non-executive chairman of the Alexion Group after the agm next Monday.

He will be succeeded by Patrick Cooper, already on the board; Michael Adams, a non-executive director of Alders, also joins the board.

Peter Dunn, 70, and Lord Nickson, 64, are retiring after the agm on June 23.

STONEHENGE

The Great Debate

LONDON, 8 JULY 1994

English Heritage and The National Trust have called this International Conference to address the proposed enlargement of the A303 road through the World Heritage Site and to debate how the most important archaeological site in Western Europe can be saved from further destruction. The Conference, which will be chaired by Mr Jocelyn Stevens and Lord Chorley, will hear the latest proposals from the Department of Transport and, with a distinguished panel of experts, discuss the alternative proposals which could be constructed to restore tranquillity to Stonehenge. Speakers on this highly controversial issue will include:

Mr Steven Norris MP
Parliamentary Under Secretary of State for Transport

Dr Geoffrey Wainwright
Chief Archaeologist
English Heritage

Sir Alan Muir Wood
Consultant
Sir William Halcrow & Partners

Dr David Bellamy
Broadcaster and Environmentalist

Prof. Aubrey Silberston
Management School, Imperial College
of Science, Technology and Medicine

An English Heritage/National Trust Conference organised by
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HR

TECHNOLOGY

After steering a packed shopping trolley along busy supermarket aisles on a Saturday afternoon, there is yet a greater hurdle to overcome: the wait at the checkout counter. Mindful of such irritation, supermarket bosses are now considering how to cut the queues using self-service checkout counters and automated trolleys.

John Hollis, partner at Andersen Consulting, believes it is the push for better customer service and the need to beat the competition that is driving such innovations. "Anyone starting up now would use this kind of technology," he says.

Chris Hughes, managing director of the UK's Retail Automation Consultancy, is more sceptical: "The main advantage to retailers is that it will cut down labour costs."

In the Netherlands, in the Geldern-based store of Albert Heijn, the largest Dutch supermarket chain, shoppers are now using a hand-held scanner which they attach to their trolley as they enter the store. Customers electronically read the bar-codes on their choice of goods using a scanning gun. Once shopping is complete, a bill is automatically printed out which the customer takes to the cashier in order to pay.

Although self-scanning involves extra work for customers, it does mean they can check the price of each item as it goes in the trolley and keep a running total of how much they are spending. It also eliminates the need to unload the items on to the conveyor belt and then put them back into the trolley at the checkout.

Elsewhere, much of the research effort has gone into automating the conveyor belt at the checkout so that customers scan their own goods. Retailers in Scandinavia and the US have been the most eager to install these. But they could become common throughout Europe within the next five years, particularly for scanning small numbers of items, such as sandwiches at lunchtime. "I have difficulty in seeing someone scan 120 different items from the monthly shop," says Terry Fielding, managing director of the UK's Children's Retail Systems.

The basic principle of these checkouts is that the customer passes the goods over the glass plate in the conveyor belt, a job usually done by the cashier. Once the task is finished, the customer goes to the cashier to pay.

In the US, various derivations of the basic system have been tested, says Geoff Beckett, director of business development at Uniqest, supplier of software systems and services. In the Uniqest check-out, the scanned goods travel through an archway where they are mea-



Handy development: shoppers use a hand-held scanner to register prices at an Albert Heijn supermarket

The end of the queue

Automated supermarket checkouts will cut waiting time, writes Della Bradshaw in a series on electronic retailing

sured and weighed. If the weight and shape tally with the information from the scanned bar-codes, the item travels on; otherwise, it is rejected.

Uniqest has gone further by building in swipe card facilities so that goods can be paid for electronically. But the popularity of discount coupons in US stores complicated the process and this scheme has largely been abandoned.

Contrary to expectations, the self-scanning check-outs have proved particularly popular in the US with elderly people. "They are convinced that the cashiers fiddle them. Also they can take their time and can keep a continuous check on how much they are spending by looking at the sub-total," says Beckett.

The popularity of self-scanning checkouts will vary according to the location and culture of the store, believes John Polidore, director of front-end operations for Pathmark Supermarkets. It has installed Uniqest checkout systems in seven of its 150 US stores and plans to introduce a further two as part of its trial phase.

In some cases customers are

eager to scan their own goods, in others they want someone else to tag the goods and lift them on and off the conveyor belt.

However, no Pathmark store will be equipped entirely with Uniqest systems, says Polidore. "We would like our customers to choose. We see this firstly as a customer service issue. If the customer likes to use it

ers can place the goods in a random fashion on the belt. In a development from German manufacturer Potrafke, the goods travel on a belt through a transparent acrylic tunnel where the bar-codes are read.

The advantage to the customer, says Gerald McLucas, managing director of Potrafke in the UK, is the speed with which the goods are scanned. The advantage to the retailer is that they get "two cashiers for the price of one". Because the goods scanned have to pass through the tunnel, the system also helps to prevent shop-lifting.

The potential for higher levels of shop-lifting is still seen as an important disadvantage of self-scanning systems

they'll come to us. It will increase our customers." A second advantage is that the self-scanning system deals more effectively than traditional checkouts with any sudden rush of customers.

Innovation is continuous. The latest self-service checkouts incorporate scanners that can read the barcode through 360°, so that custom-

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At Albert Heijn, customer trolleys are randomly checked to ensure that contents match the items listed on the bill. To make customers aware of the checks, they have to join a "club" before using the scanners and agree to the terms.

The club system could have further inherent benefits. "Because customers have to be pre-registered members of the club, this could be used by retailers to build customer loyalty schemes," says Hughes. He believes the membership cards issued could become the retailers' equivalent of a "gold" card.

The overriding feature of all of today's systems is that each barcode has to be read separately. "In 15 years' time, there probably won't be any cheaters," says Fielding. "If bar-codes could be read electronically, you could swipe a bank card at the beginning, push the filled trolley through a loop and your bank account would automatically be debited."

Earlier this year, the South African Council for Scientific and Industrial Research in conjunction with the British Technology Group announced that it had developed SuperTag, where each item of shopping would be labelled with a tag emitting a radio signal. Once the customer finishes shopping, the trolley is pushed through a gate - similar to the X-ray machine at an airport - which "reads" each signal.

All the items in a full trolley of shopping could be individually identified in seconds.

Today the high price of the tags - about \$10 each - precludes their use on packets of tea or tins of baked beans. But, says Peter Hawkes, assistant director of electronics at BTG, within the next two years, the tags could be used to secure high value items such as leather jackets.

He believes that as more applications for the SuperTag emerge, and costs drop, the technology will appear in food stores, starting with discount warehouses, "where they can tag the whole carton, not just the can".

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Simple idea, big savings

Michael Dempsey on the success of EMC's electronic filing cabinets

The mother of an executive with EMC, the US data storage company, has problems understanding what her son's company does. He explains the \$762m (£521m) turnover operation succinctly. "We make electronic filing cabinets." At \$4.1m a throw, this is a gross simplification. But EMC's rise to eminence in a \$5bn market still largely an IBM fief owes much to simple ideas.

Disk arrays are the storage component of mainframe computer systems. Traditionally, the information these large machines handle has been held on disks resembling long-playing records. EMC moved to smaller 5.25-inch disks similar to the hard disk inside a personal computer.

This meant a massive reduction in space, and hence the heat generated by the storage system. Ventilation bills plummeted.

EMC's latest top-of-the-range model stores one terabyte (1,000 gigabytes) of information - the equivalent of 46,000 four-drawer filing cabinets or 16,000 standard desktop PCs. In the previous generation of disk systems, a terabyte took up 400 sq ft. The IBM disk storage system holding this much data occupies as much space as a two-car garage.

The EMC model, looking like a three-door wardrobe filled with shelves of computer disks, occupies 17 sq ft.

Mike Knuttila, head of EMC since 1989, claims that a US customer switching to EMC from IBM will save \$1m over five years in maintenance, cooling, power and floor space.

In the UK, the information technology arm of British Steel, CMS, has replaced its IBM data storage products with four EMC units. The last EMC unit cost £300,000, but is expected to save CMS £112,000 in electricity and air conditioning bills over the next four years.

Squeezing more data into less space for a lower cost is the perpetual rallying cry of the IT industry. EMC knows its doubling of turnover between 1992 and 1994 cannot be maintained, but the demand for economical mass storage is there in abundance.

A
B
C
D
E

Our lead in mobile communications is rooted in 70 years' history and some very simple logic.

As far back as 1918, you could call up a friend from a moving train in Germany. In 1958, we launched our so-called "A" mobile telephone network. With the introduction of our "B" network in 1972, we also brought in subscriber direct-dialling. In 1985, our "C" network became fully operational: with a subscriber base of 850,000, it is one of the most successful analogue networks in the world today.

In other words, Telekom has an enviable track record in mobile systems.

So it's only logical that, together with other European telecoms companies, we developed today's leading worldwide standard for digital mobile communications - GSM (Global System for Mobile Communications). Naturally, GSM is also the basis for Telekom's own D1 digital network.

Telekom's D1 sets new standards in overall quality, transmission security, capacity and service. By the end of 1993, D1 will already provide coverage for almost all of Germany.

Thanks to the GSM concept of international standardisation,

you can already use your D1 phonecard in many European countries. And, of course, you yourself can always be contacted in those countries under your personal D1 phone number. But it doesn't matter in which of these countries you find yourself, or in which GSM-compatible system you insert your D1 card, you'll always benefit from the fact that Telekom has put all its wide-ranging expertise and its comprehensive mobile communications know-how into the development of GSM. Telecommunications made in Germany.



We tie markets together.

Tele-kom

ARTS

Cinema/Nigel Andrews

Cadenzas of eccentricity

Here is your culture question for the week. What do Hannibal Lecter and the Voyager spacecraft have in common?

Correct: Canadian pianist Glenn Gould. His classical recordings, as well as being sent into space by NASA in 1977 as a greeting gift to other life-forms, were included by Dr Lecter as part of his consultancy fee when helping the FBI with their serial murder enquiries.

Now François Girod's wonderful, absurd, rhapsodic *32 Short Films About Glenn Gould*, actually one 90-minute-long feature structured (vaguely) after the Goldberg Variations, continues the post-humanist definition of the bizarre ivory-pounder. Gould, as you know, was born in Toronto in 1932, became a public prodigy at age 12; withdrew from the concert platform in 1964; and spent his last 18 years (death, 1982) battling hypochondria and

Then things get better. Through voice-off narration and dramatised cameos, we watch the grown-up Gould practise the increasingly fiendish cadenzas of his own eccentricity.

In one scene he holds hostage a hotel chambermaid while playing her his records. In another, two recording technicians discuss, with earnest triviality, the evils of cream in coffee while the soundless Gould mimes berserkly to playback behind the studio glass. (The two words of mind and matter willfully collided.) And briefly too, Yehudi Menuhin and Gould's cousin Jessie appear to probe or pixilate the legend.

Devoid of solemnity yet never shallow, the film delivers a portrait in the round – or at least the polygonal – that renders most other art documentaries obsolete. Pure gold; and quite possibly pure Gould.

I identify strongly with the title of *Lost in Yonkers*, based on Neil Simon's latest play. Simon's recent work has reached that prolific and dangerous state – uncritical mass – when it seems that any combination of notionally surefire ingredients, however amorphous, will do. They include: Brooklyn growing-up anecdotes; wistful Jewish jokes; play-off between mad grown-ups and bright-eyed kids; and one plump juicy role (in the screen version at least) for either Richard Dreyfuss or Anne Bancroft.

Here we get Dreyfuss. He plays the gangster son of German-immigrant Goragon Irene Worth, who terrorises her visiting grandsons and her emotionally backward daughter (Mercedes Ruehl). It is all about as funny as *King Lear* performed in a broom cupboard by a group of over-eager drama students; which may explain why the play won a Pulitzer Prize. Martha Coolidge directs.

She also directs, more noticeably, *Angie*. If I précis'd the plot of this comedy-with-tears, you would suppose that it was part of the Great Feminist Conspiracy. We have a Brooklyn-Italian heroine (Geena Davis) betrayed or disappointed by the men in her life (immy working-class fiancé James Gandolfini, perfidious Irish lover Stephen Rea). And we are forced-marched through such girl's-dorm secrets as vibrators, pregnancy tests, menstrual minutiae; not to mention jokes about nuns and penises shared in the women's washroom at work.

This all happens in the first four acts of Todd Graff's script based on a novel by Ava Wing; and they are exhilarating. Far from feeling stunned by falling freemasonry, we are amazed that in the boy's club of world cinema these matters still are such secrets. Geena Davis, with her voluptuous red-hair figure, scatty charm



Inspired cod-seriousness: Colm Feore as the genius pianist in '32 Short Films About Glenn Gould'

and baby-face sex appeal, should surely vanquish any last flicker of male chauvinist resistance in any audience.

Then, alas, we get the fifth act. Here portentousness takes over, as if the Hollywood Cliché Patriarchy has decided that enough is enough in the fresh ideas division. A long-lost mother (schizophrenic); a dash for reconciliation with father and stepmother; and a piano upended over the soundtrack to accompany the post-natal heroine's cooling valediction. "I'm finally something of bigger than me."

More love and wistfulness in *Reality Bites*. This bills itself as "a comedy about love in the 90s". But I live in this decade and do not recognise any of these people. Not the camcorder-wielding kook with the million-dollar complexion and dreams of being a great documentarist (Winona Ryder); nor the bearded boy she loves (Ethan Hawke) with the poetic temperament and death-defying vocabulary; nor

the well-meaning, white-collar, cardboardy rivel, played by the film's director Ben Stiller...

Are we sure that Stiller and writer Helen Childress do not have their digits upside-down and mean the 80s? For a while the dialogue is brisk enough to carry us over the bumps in the film's sense of zeitgeist. "I guess I'm a non-practising Jew," says the whiz-kid, to which Ryder retorts back, "Hey, I'm a non-practising virgin."

But then no one real talks in aphorisms all the time. And surely a film whose moral hobby-horse is the dangers of selling out – our heroine's epic home video is bought by a TV network which turns it into a snappy Pizza Hut commercial – should have gone easier on the product placing. We have never seen so many drink cans and bottles waved about with their labels aimed at the camera lens.

Finally, idiot's corner. *The Chase* (15,

director Adam Rifkin) is a comedy/road movie that we recommend only to fully-qualified simpletons. Robber Charlie Sheen eludes the law over many tyre-burns during which he destroys, pursues, cop cars and makes love, while driving, to his beautiful hostage Kristy Swanson. Do not try this in your own car, even during the long hours of a rail strike.

Hercules Returns (15, David Packer) is better. A skinny plotting plot about three Sydney friends re-opening a derelict cinema is the excuse for a riotous film-within-a-film. Their gala opening movie is a (real) 1960 Italian Hercules epic, dubbed on wing by the Aussie threesome much as Wood Allen ventriloquised *What's Up Tiger Lily*. Warm to the bodybuilder stars sounding like a group of goosed Julian Clarys, and to moments like that in which the sacred red smoke billows forth from the Delphic shrine: "Jesus, the Ribena looks a bit hot."

*I*n *Sad Eyes*, Alston has linked two Britten scores. The *Prelude and fugue*, Op 29, written for Boyd Neel, is used for plotless, open-hearted dances for four couples. The movement is fresh, broad-spanning, unclouded.

(Pleasure in viewing it will increase when the mock-Indian outfits look less like uniforms.) Then, with the *Lacrymas Op. 48*, for viola and orchestra, inspired by a Dowland song, the mood changes as eyes sadden, seeking the rest that Dowland's text urges.

The dancing couples are unhappy lovers, and at the last Alston allows them that repose which is the acceptance of suffering. The choreography is emotional, dense, subtly varied, and though I think the score a fraction too long, the dance is shaped and performed beautifully.

The final piece was *Rumours, Visions*, which is *Les Illuminations* (Britten's setting of Rimbaud) staged with brilliant economy of means. The excellent lighting, and gauzy back drop used throughout the evening, was by Peter Mumford.

Costuming, ideally allusive in this last piece, was by Belinda Ackerman. Alston conflates Rimbaud's poetic imagery and his fraught relationship with Verlaine. Friedrich Gehrig has the right mixture of vulnerability and wildness for Rimbaud; Kenneth Tharp's Verlaine is brooding, watchful. Around them Alston cunningly sets the strange mob of Rimbaud's dreams, that wild parole which is announced in the first song.

Among the several merits of the staging is the fact that it allows our imaginations to follow those of Britten and Rimbaud: Alston's dances are hints rather than statements. The drawback to the performance lies in an orchestral imbalance: after the invocation "J'ai sei la clé de cette parade sauvage", I heard not one word of Gunnar Gadjiornsson's account of the tenor role. The score, from the Britten Sinfonia under Nicholas Cleobury, was otherwise excellent, as were the interpretations of the *Sad Eyes* music.

Clement Crisp

A high risk policy at the Zurich Opera House

The headlines said it all. "The world's hardest-working musical theatre", trumpeted one Zurich newspaper. "Operatic recipe for success", exclaimed another. What prompted the applause was a recent announcement that the Zurich Opera House would stage no less than 13 new productions and 21 revivals next season. At the best of times, most companies notch up only half that number.

While theatres in France and Germany curtail activities because of the recession, Zurich has increased its workload. And instead of playing safe with box-office favourites, it is hauling out of obscurity operas only Wexford Festival devotees are likely to have heard. Mascagni's *L'amico Fritz*, Giordano's *La cena delle beffe*, Donizetti's *Linda di Chamounix*, Schubert's *Der Teufels Lustschloss* – all will join the Zurich repertoire in coming months.

Alexander Pereira, the Opera House director, admits it is a high-risk policy. He believes he can pull it off by engaging big-name singers and balancing the rarities with frequent revivals of *Carmen*, *Tosca* and *Don Giovanni*. "If the mixture is right, people will come," says Pereira. "A theatre has to bring out new things –

otherwise it stagnates. As long as you give the impression you're trying to do it well, the public will remain inquisitive."

Zurich's operatic image has changed since Pereira arrived from Vienna three years ago. He inherited a company with a deficit, low morale and declining popularity. Today it is solvent and the talk of the town. Drawing on experience from his earlier career with Olivetti and Vienna's Kon-

zthaus, Pereira launched a high-profile marketing campaign. He brought in trend directors and pandered to the thirst for stars. He laid on special projects for Nikolaus Harnoncourt, Edita Gruberova, and other Zurich regulars. He persuaded ageing divas like Grace Bumbry to tackle new or unusual roles, helping them to prolong their careers. And yesterday, amid much fanfare, he announced the appointment of Franz Welser-Möst as chief conductor, starting in 1995.

Pereira says that theatres in continental Europe can no longer expect a steady rise in subsidy; they must generate cash themselves. "In the five years before I came, box-office income remained the same, but costs were always rising. If you carry on like that, you'll wake up one day to find the house has gone as some theatres in Germany are now discovering. If we want to keep the things of value in our life, we have to do more to sustain them. Saving money by cutting activities leads nowhere.

You have to invest in your theatre – you must make it so attractive that people cannot stay away."

Such talk does not hide the fact that Pereira is taking an enormous gamble. With *Fedora* and *Andrea Chénier* already in the repertory, does the Zurich public really want to see a third Giordano opera? Will audiences flock to *Linda di Chamounix* if Gruberova cancels? Is there room in

the well-handled, Members of the ensemble say the rapid turnover of new productions leaves no time to recharge creative batteries. Some are already questioning the wisdom of Welser-Möst's appointment: he has little operatic experience and an unimpressive record as chief conductor of the London Philharmonic.

Critics have accused Pereira of down-playing the achievements of his predecessors, from whom he inherited a stock of easy-to-revive mainstream productions.

Apart from Henze's *Der Prinz von Homburg*, in a staging borrowed from Munich, there has been nothing this season to match the pinnacles of the 1980s. Francisco Araiza made a puny *Chénier*; *Alceste* was undercast and *La belle Hélène* revealed the Viennese actor-director Helmut Lohner as an operatic ingénue. There was a preponderance of Italian repertoire and a dearth of 20th century works.

"Pereira only likes the pieces he can sing along with," comments a senior member of the ensemble rather unkindly. "But he's a professional manager, he's clever, he knows how to get the money. That is what's needed today. His predecessors may have had better artistic judgment. Pereira knows how to sell himself."

As Franz Welser-Möst prepares to leave the London Philharmonic Orchestra for Switzerland, Andrew Clark considers the controversial approach of director Alexander Pereira

zerthus. Pereira launched a high-profile

marketing campaign. He brought in trend directors and pandered to the thirst for stars. He laid on special projects for

Nikolaus Harnoncourt, Edita Gruberova,

and other Zurich regulars. He persuaded

ageing divas like Grace Bumbry to

tackle new or unusual roles, helping them

to prolong their careers. And yesterday,

amid much fanfare, he announced the

appointment of Franz Welser-Möst as

chief conductor, starting in 1995.

Pereira says that theatres in continental

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to do more to sustain them. Saving

money by cutting activities leads nowhere.

In previews, opens June 29

(Ambassadors 071-838 6111)

● The Queen and I: Pam Ferris

plays the Queen in Sue Townsend's

stage version of her bestselling

novel, which places the Royal Family

on a housing estate. Max

Stafford-Clark directs (Royal Court

071-730 1745)

● King Lear: Robert Stephens

plays Lear in a transfer from

Stratford of Adrien Noble's

acclaimed 1993 production

(Barbican 071-838 8891)

● Dead Funny: Terry Johnson's

hilarious, rude and emotionally

shattering play about dead

comics, sex and childlessness. Zoe Wanamaker

heads an excellent cast (Vaudeville

071-838 9987)

● Arcadia: Tom Stoppard's

complex but often funny drama is

enjoying a West End run in Trevor

Nunn's National Theatre production

(Haymarket 071-930 8800)

● Glengarry Glen Ross: Sam

Mendes directs David Mamet's 1983

all-male classic about real-estate

salesmen whose insecure egos

thrive or perish in a claustrophobic

atmosphere of a downtown office.

Previews start tonight, opens next

Wed (Dramatic Warehouse 071-867

1150)

● The Cryptogram: world premiere

of David Mamet's new play about

the relationship between a woman,

her child and a male visitor.

Stand-up comedian Eddie Izzard

makes his serious acting debut

alongside Lindsay Duncan. Now

Pereira says that theatres in continental

Europe can no longer expect a steady rise

in subsidy; they must generate cash

themselves. "In the five years before I

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same, but costs were always rising.

If you carry on like that, you'll wake

up one day to find the house has gone

as some theatres in Germany are now

Aspirin offered for a chronic illness



Nowhere is the short-termism which plagues British economic management so well illustrated as in monetary policy. Global fixed exchange rates, domestic nominal targets, membership of the European exchange rate mechanism - all have been hailed as the cure for Britain's inflationary tendencies, and then discarded when they have been seen to fail.

The problem is not that the relationship between the Bank of England and the government is unimportant - the international evidence suggests it is. Neither is it that the choice between alternative nominal targets is trivial - more damage has been done over the past 15 years in pursuit of unobtainable targets than by any other economic policy action.

The underlying trouble with British economic policymaking has instead been to focus on a symptom - inflation - rather than structural economic weaknesses, and to rely too much on monetary policy alone to provide a cure.

That is the underlying message of *Britain's Economic Performance*. Its long-term focus comes as no surprise, for the authors were all economists or consultants to the National Economic Development Office, a government agency set up in the 1980s to analyse the reasons for the UK's relatively poor economic performance and to encourage dialogue and co-operation between employers, the government and trade unions.

Prominent in the 1970s, the corporatist, consensual style of government which Nedo embodied went out of fashion under the then Mrs Margaret Thatcher, although it took until 1982 - after her departure - for the organisation finally to be abolished. This volume brings together the work in progress of Nedo's staff at the time of its demise, plus contributions from prominent ex-employees and some reflections on the organisation's work.

It surveys, over 18 chapters, the recent performance of the UK economy across trade, investment, finance, labour

BRITAIN'S ECONOMIC PERFORMANCE
Edited by Tony Buxton, Paul Chapman, Paul Temple
Routledge, 438 pages, £50 hardback, £15.99 paperback

and technology. And, as one would expect from former Nedo staff, it strikes a balance between impressive statistical analysis and information, and institutional detail and colour.

Not all the contributions get the balance right - the chapters on the relationship between industry and the City are too theoretical. Others are written in a turgid style, suggesting too many hours sitting in Nedo council meetings.

Overall, the book tends to become rather bogged down in analysis at the expense of clarity of conclusion.

A powerful argument shines through, nonetheless: decades of under-investment in productive capacity, in education and skills, and in research and development lie at the heart of both Britain's poor growth and employment performance, and its inflationary ills.

The response of government in the face of the accumulating evidence has, the book suggests, been piecemeal and inadequate. The book's underlying message is that economic policy has been driven by ideology and short-term vested interest, rather than long-term strategic sense.

Its most important theme concerns the relationship between inflation and supply-side weaknesses. The authors do not underestimate the significance of stable demand or the damage done by the UK's boom-bust cycle.

They locate the source of macroeconomic failures not simply in errors of judgment at the Treasury or Bank of England, but in supply-side obstacles to sustained growth - shortage of productive capacity and of skilled labour. It would be easy, but mistaken, argue Paul Chapman and Paul Temple, to claim that the twin problems of inflation and the balance of payments deficit in the late 1980s were simply caused by excessive growth of nominal demand.

Instead, they say, the true source of inflationary pressure

was not wage inflation or a loose monetary policy, but the fall in economy-wide productivity growth, which began to push up unit cost alongside growing skills shortages in 1986, well before wages accelerated and interest rates fell to their 1988 lows. By failing to deliver productivity and export growth to match the aspirations of the population for rising living standards and imports, these supply-side weaknesses sowed the seeds of the inflationary troubles that followed.

For the late 1980s, now read mid-1990s, contemporary economic debate and policymaking, they argue, remains too short-termist and shallow, and overly concerned with monetary policymaking.

Yet even with a sluggish recovery and high unemployment, the inability of the British economy to grow without sucking in imports and hitting capacity bottlenecks is already starting to show. Survey evidence points to rising skills shortages; import volume growth has outstripped export growth throughout the recession; and private investment has barely begun to offset the lost physical capacity over the course of the recession. Add in the projected slowdown in productivity growth over the next year, the impact of rising taxes on disposable incomes and the government's need to court popularity, and the early signs of another inflationary cycle emerge.

In short, it is the underlying weaknesses of the UK economy, not simply monetary policy mistakes, that lie at the heart of Britain's recurrent boom-bust cycles. The risk is that the present recovery will soon be choked off by rising skills shortages, wage inflation and capacity bottlenecks. This means supply-side policies to boost productivity growth are as important for anti-inflationary credibility as the relationship between the governor of the Bank of England and the chancellor. That would, it seems, have been Nedo's view.

Edward Balls

The reviewer is economic adviser to Gordon Brown, the UK shadow chancellor

The above is a quotation not from some maverick, but from the keynote paper by Professor Charles Goodhart and co-authors (*The Development of Central Banking*) at last week's Bank of England bicentenary seminar. The argument is about whether banking requires more regulation than any other industry. It helps to follow the argument if we make a clear distinction between "currency", namely notes and coins plus bankers' reserves with the central banks, and "money", which is a much wider concept including bank deposits and any other instruments used for settling debts. (Currency is also pretty close to the monetarists' idea of "base money".)

The issue goes back to a division among the founding fathers of economics about the inflationary effects of banking. David Hume, who promulgated the Quantity Theory, regarded currency as consisting essentially of gold or other precious metals. He explained how a doubling of the amount of gold in Britain would lead first to a rise in prices and then to a redistribution of the new gold throughout the rest of the world. He regarded man-made substitutes, whether bank notes or deposits, as essentially counterfeit gold.

Adam Smith disagreed on the last point. His view, which may be called the "classical" one, was that price stability depended on the convertibility of notes into precious metals. The classical school argued that banks could not issue credit indefinitely as the public had to be persuaded to accept the notes and deposits thereby created. Banks would not only have to acquire a reputation for caution but offer interest, at least on deposits. So the multiplication of man-made money would come to an end where the extra interest from advancing credit was balanced by the extra interest that had to be paid to depositors as well as other banking costs.

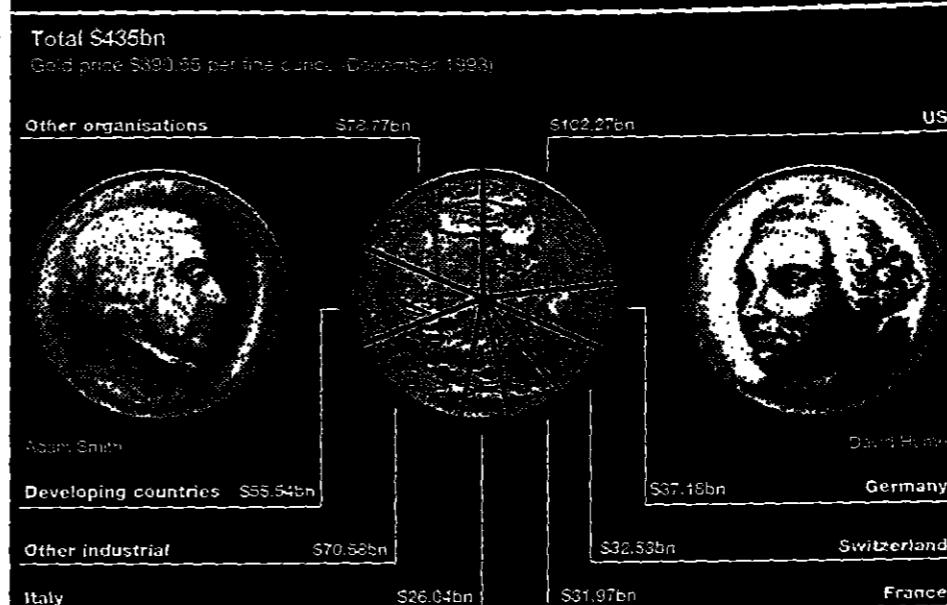
There are some factual observations which tell in favour of the classical school.

ECONOMIC VIEWPOINT

Free bankers and gold bugs

By Samuel Brittan

World official gold holdings



The chief monument to the

Quantity Theory (then called

"currency school") was Robert

Peel's Bank Charter Act of

1844. This tried to stop the mul-

tiplication of bank money by

giving the Bank of England a

monopoly of the note issue,

the size of which was tied to its

gold stock. The authors of the

Act did not realise that deposi-

tors would become far more

important than notes, and the

Act did not prevent a vast

increase in the effective money

supply erected on a small gold

base. There were no long-term

inflationary or deflationary

developments, while the pound

remained convertible into gold.

In our own day central banks

have tried to limit the creation

of deposit money, and critics

have often scoffed that their

efforts are dwarfed by the mul-

tiplication of deposits in the

Euro markets and general

innovation and globalisation.

Yet none of these hyped-up

forces has prevented central

banks from curbing inflation

once they had developed the

courage to raise interest rates

enough to do so, first in the

1980s and then in the 1990s.

Some of the above argu-

ments are taken from David

Glasner's *Free Banking and*

Monetary Reform (Cambridge

University Press, 1989), to

which I alluded in Economic

Viewpoint last week. This book

comes to grips with problems

that many other free banking

unfamiliar units. Thus, even at

high rates of inflation, private

enterprise suppliers of money

are more likely to compete by

paying interest rates containing

an inflation premium. Glasner's

argument is that we

already have competitive

money but that the state still

has a function in defining an

inflation-proof unit.

What then would a moderate

free banker like Glasner, now

advocate? He does not seem to

regard the central bank

monopoly of the note issue, or

even the legal tender laws, as

important enough to crusade

against. Nor does he insist on

the immediate abolition of all

central bank gold stocks.

His big criticism is of compul-

sory state-guaranteed

deposit insurance. The fate of

the US Savings and Loans

institutions, which had to be

rescued at the cost of the

American taxpayer, gives him

all the ammunition he needs.

Such guarantees create a prob-

lem of moral hazard, as bank-

ing institutions feel safer about

engaging in reckless lending.

The argument does not stop here. There is implicit, if imperfect, understanding that central banks will not allow commercial banks that are household names to fail. The lender of last resort function consists today of deliberately ill-defined guarantees in return for acceptance of detailed supervision. It is this that gives central bankers the air of very important people who need to be engaged, not just with monetary policy, but with the highest figures in private finance. Without going so far as to abolish these responsibilities overnight, New Zealand's proposals for a switch of emphasis from supervision to disclosure is surely the direction in which to go.

A implication is that ordinary citizens and small businesses not wishing to take a view on financial markets would be well advised to place their ready cash in low-interest deposits backed by virtually risk-free assets, such as short-term government paper. Glasner departs from some other free bankers in accepting a role for the state not only in declaring a monetary unit but in supplying a currency denominated in that unit which would preserve its real value. He joins the new and old foxes who hold that monetary stability can, in the end, only be guaranteed by convertibility into a real asset. The one asset he discusses in detail is gold.

But unlike the pure gold bugs, he recognises that gold itself can fluctuate in real value, especially as so much of the world's gold stock is in the hands of central banks. He suggests base money should be convertible into gold at a variable rate designed to stabilise the general price level. And he therefore advocates a variable official gold price. If, for instance, the price of gold falls to keep up with a general inflation index, the holder of currency would receive a larger amount of gold on conversion. But if the price of gold rose by more than the general price index - that is a threat of deflation - then a smaller quantity of gold would be paid out for each currency unit exchanged.

A first inspection suggests that central bank gold stocks might be enough to give the plan a chance. IMF estimates indicate that they are worth over \$400bn. But, clearly, plans for an adjustable gold standard will need to be fully investigated before even being proposed, let alone adopted.

LETTERS TO THE EDITOR

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Concerned by banking practice

From Mr John Jackson

Sir, It is normal practice for a clearing bank to obtain a report from accountants before granting or continuing financing facilities for working capital to a company that is in, or emerging from, a period of financial difficulty. The accountants are instructed by the bank in terms agreed with the company, which undertakes to the bank to pay the accountants' fees for doing the work. This is unobjectionable.

However, in such circumstances, certain clearing banks may also indicate to the accountants that, in the event of a situation developing in which the power to appoint a receiver is exercised by the bank (possibly following a decision not to grant or renew facilities in the light of the accountants' report) that firm of accountants will be appointed receivers. I think this practice is objectionable. My concern is heightened if the bank invites the accountants to discuss how they would proceed with a receiver while, to the knowledge of the bank, the directors are negotiating a transaction which might create a need for a further report by the accountants.

My concern is heightened further if, when the directors are successful in their negotiations, the bank calls for a further report and the accountants refuse to put in writing an acknowledgement that they, in making their report to the bank, owe a duty of care to the company.

Perhaps it would benefit the business community if this area was considered by the

Bank of England and the Institute of Chartered Accountants.

John Jackson,
Brown & Jackson,
21 Southampton Row,
London WC1B 5HS

Voters fed up with Westminster too?

From Mr Christopher Jackson

Sir, Kevin Brown ("PM under pressure as Tories fear disaster in Euro-poll", June 11/12) reports my friend Sir Teddy Taylor as remarking that the voters had "shown in the astonishingly low turnout for the Euro-polls that they are fed up to the teeth with Brussels".

The facts do not support him. In the Kent East seat which I shall also be vacating next month the Westminster

constituencies of Dover, Ashford, Folkestone, Canterbury had higher turnouts in the Euro-election than in four out of five of the five Westminster by-elections held on the same day.

Should I conclude that the voters are "fed up to the teeth" with Westminster?

Christopher Jackson,
MEP for

FINANCIAL TIMES

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Thursday June 16 1994

Reforming US welfare

The most important aspect of the welfare reforms announced this week by President Bill Clinton is the proposed shift from a passive to an active stance. The laudable goal - likely to strike a chord with politicians in other countries - is to break the "cycle of dependency" and provide recipients with the job training, counselling and childcare required if they are to become productive citizens.

Although Republicans have reservations about many of the specific measures, there is strong bipartisan support for ending the present system, both on Capitol Hill and among state governors, many of whom are introducing their own welfare reforms. There is little prospect of legislative action this year, because the relevant congressional committees are grappling with the even bigger challenge of healthcare reform. But given the consensus on the need for change, reforms loosely based on Mr Clinton's ideas probably will be enacted in 1995.

The most controversial change is the proposed two-year time limit on welfare payments. This is not quite as sweeping as it sounds. The new rules would apply only to the "next generation" - people born after 1971, about a third of the present case load. And the measures would be phased in slowly: by the year 1998 it is estimated that only about 8 per cent of the welfare population would be working for their benefits.

Nor is Mr Clinton proposing an end to public support after two years. If recipients could not find private sector jobs before the deadline, they would be offered publicly-subsidised employment at the minimum wage. Provided people "play by the rules" and continue searching in good faith for private sector jobs, the offer of

Unsugared pill

What do the Football Association and the watchdogs of Britain's retail financial services industry have in common? Answer: an uncanny ability to penalise the wrong people.

Consider the case of Tottenham Hotspur. The FA has just imposed a swinging £600,000 fine on the north London soccer club, excluded it from the FA Cup for a year and knocked 12 points from its total next season, which will make relegation difficult to avoid. The offences in question had nothing to do with controversial loan arrangements and transfer payments undertaken by its former manager Mr Terry Venables. They concerned the less weighty matter of irregular loans made to players in the 1980s. That was before the arrival of the club's present chairman and controlling shareholder, Mr Alan Sugar of Amstrad.

Mr Sugar is the kind of hard-nosed entrepreneur for whom hearts do not readily bleed. But it is difficult to see why he, who rescued the club with a cash injection in 1991, should bear the brunt of the FA's disciplinary action, or, again, why players and fans who were not involved in the irregularities should live under the cloud of

Clarke on trial

The chancellor of the exchequer assured his audience at the Mansion House last night that "we have not created the conditions for the strongest recovery in Europe in order to throw it away by creating yet another boom followed by a bust". Such talk is cheap. But will Mr Clarke act as decisively as he talks?

The chancellor is right to argue that the UK might manage a long period of sustained growth with low and stable inflation. There are, as he notes, three threats: unsustainable public borrowing; failure to keep inflation under control; and problems on the supply side, which would be shown in labour shortages and current account deficits.

So far, the recovery is going well, as yesterday's data show. Over the 12 months to May the retail price index, excluding mortgage interest receipts, rose 2.5 per cent, well within the government's 1.4 per cent target range (though at the upper limit of the bottom half of the target range, which is where inflation is supposed to be by the end of the Parliament). Happily, the underlying increase in labour earnings fell back to 3% per cent in the year to April, down again, to the first quarter of 1994.

Furthermore, unemployment has fallen far more than might have been expected, by 311,000 from its cyclical peak in December 1992. Yet the employment data are puzzling: the labour force survey shows an increase in the total number in employment of only 149,000 between the winter of 1992-93 and the winter of 1993-94, while the survey of employers shows a fall of 58,000 in employment between December 1992 and

March 1994. These discrepancies go to show how difficult it is to know the economy's potential output.

The chancellor's list of threats is correct. He has also done the right thing about the fiscal deficit, but must remind his backbenchers that tax cuts will demand further cuts in spending. As for bottlenecks, the best remedy of all would be a prolonged period of steady growth. Bottlenecks are bound to plague an economy suffering from erratic demand management.

Above all, demand must be managed cautiously, since nobody knows what potential output is. This is, in any case, not a point, but a band. What the authorities do know is that over the last cycle the underlying annual rate of growth was only 2% per cent; 3 per cent is probably the fastest safe annual rate of growth of real output and, given the current account deficit, also of real domestic demand. If inflation is to be below 2% per cent, nominal domestic demand should rise at about 5% per cent a year, which is, as it happens, what it did in the year to the last quarter of 1993 and, again, to the first quarter of 1994.

Mr Clarke is right to argue that the decision to publish the minutes of his discussions with the governor has been his most important one. But they also show that he has been more willing to cut rates than Mr George. Markets do believe Mr Clarke will be forced to raise rates, but fear he will act too late. Given their past experience, investors are bound to be distrustful. Mr Clarke must be prepared to prove those doubts misplaced.

She's the quintessential savvy, beautiful, independent, professional American woman. That is the role actress Candice Bergen plays almost nightly on US television in two different contexts: as the star of the comedy series *Murphy Brown* and as advertising pitch-person for long-distance telecommunications group Sprint.

Right now she can be seen extolling the merits of Sprint's new voice-activated Fonecard - the world's first calling card allowing a user to dial numbers simply by ordering the telephone system to "call home", or any of nine other destinations the individual nominates.

One advertisement has Bergen losing her address book as she drives across a wild American landscape. No problem. She uses her Fonecard at a remote call-box, muttering to herself: "Is this a great country, or what?" The mundane act of placing a phone call seems sexy, sophisticated, even patriotic.

It also highlights the attractions of Sprint, in which Deutsche Telekom and France Telecom have just agreed to invest some \$4bn for a 20 per cent stake as part of a global telecommunications alliance.

Established in 1986, two years after AT&T's stranglehold on the long-distance market was broken by an anti-trust court settlement, Sprint has built itself into one of the Big Three US long-distance carriers, with a strong brand identity (thanks in no small measure to Ms Bergen) and a reputation for technological innovation.

It was the first US company to build a nationwide, all-digital fibre-optic network - the kind of system which will form the backbone of the much-touted "information superhighway" - and it owns one of the leading global data communications networks, called SprintNet.

That said, it has been less successful than rival MCI Communications - longer established and known for razor sharp marketing - at snatching customers from AT&T, whose share of the US long-distance revenues has shrunk from 90 per cent to about 60 per cent since full competition was introduced in 1984.

Sprint, which made some serious marketing errors in the late 1980s, has a US long-distance share of around 2.5 per cent, against roughly 19 per cent for MCI. But Sprint - dismissed a few years ago as a long-distance also-ran - is showing signs of being a more aggressive, effective competitor.

It is also unique among US telecommunications companies in having large operations in all three important areas of the business - long-distance, local and cellular telephony - and some analysts

We're trying to connect you . . .

Martin Dickson appraises the attractions of Sprint to French and German state-owned telecoms companies



think this, with its national brand-name, puts it in a strong position to benefit from the sweeping changes facing the US industry.

But it is mainly Sprint's long-distance and international operations which make it the most attractive US partner for European telecommunications companies - given MCI's alliance last year with British Telecom, and the likelihood that AT&T's size would make it an uncomfortable bedfellow and might trigger competition policy alarms in Brussels.

Sprint, for its part, needs foreign allies if it is to be an effective global player against AT&T and MCI, offering business customers a comprehensive service around the world.

The \$4bn it will receive from the French and Germans will help it cut borrowings (its debt to total capitalisation ratio stood at a relatively

high 55 per cent in late 1993) and to invest in opportunities created by telecommunications liberalisation in the US and internationally.

Central to Sprint's growth has been the personality of its tough chairman, 54-year-old Mr William Esrey. A former Harvard Business School student and one-time investment banker, in 1989 he joined United Telecoms, a sleepy local telephone operator, and persuaded it to invest in the long-distance market.

In 1986, he united these operations with Sprint, the newly-established long-distance arm of GTE, another local operator. GTE eventually sold its stake to United Telecom, which in turn changed its name to Sprint.

Sprint's long-distance business quickly gained customers from AT&T but at the start of the 1990s its market share began to slip, as the strains of its helterskelter expansion began to tell: it was over-

staffed; it had a reputation for billing errors; United Telecom and GTE argued over strategy; and MCI was much more innovative in its marketing, particularly to homes and small businesses.

Sprint's share is now rising slowly again, and profitability is improving, thanks in part to a 1991 management reorganisation which focused more closely on market segments. It has established a solid position among corporate customers and has cleverly targeted affluent individuals who use the phone often, though it is still under-represented in the small businesses market.

The long-distance arm is in the throes of an extensive programme to cut costs and improve cycle times which analysts expect to produce several hundred million dollars in savings when it ends next year.

Its operating margin - operating income as a percentage of revenues - has already risen from 5 per cent in 1992 to a little over 8 per cent, and Wall Street expects the figure to be close to 10 per cent by late 1995. But that would still be short of the 11 to 12 per cent margin at AT&T and MCI.

Sprint's local telephone business, the 10th largest in America, also had one of the industry's fastest rates of customer growth, and Mr Esrey plans to use much of the European cash injection to bolster its position. He wants to form an alliance with other cellular operators, which have a patchwork of local licences across the US, to create a seamless national mobile network. His rivals have similar plans: AT&T (through its proposed takeover of McCaw Cellular) and MCI (through a stake in wireless operator Nextel).

All three groups, and their allies, are expected to be keen bidders at the end of this year when the federal government auctions off licences for personal communications services, which use especially small, light handsets and may turn wireless into a mass market.

Sprint's local phone business will face increased competition over the next three to five years, in common with every other regional carrier, as competition breaks down these local monopolies. But analysts think it will suffer less than most regional carriers because its local business is concentrated mainly in rural areas with fewer than 10,000 access lines - making this side of its business unattractive to companies targeting areas of high population density.

Sprint, moreover, thinks any local losses it may suffer from competition could be greatly outweighed by the freedom deregulation will give it to go into the territory of other regional operators: many of its exchanges are close to large centres of population, where it could cream off business customers.

"This may be the gold mine of local competition for us," says a senior executive.

Andrew Adonis explains the competitive pressures leading to international alliances

Best form of defence

Few industries are surrounded by so much hype as telecommunications. Its networks have become "superhighways"; its new services are invariably "multimedia"; every other joint venture claims to be "global".

In fact, the multimedia revolution is in its infancy, while today's grand alliances are essentially moves by individual telecoms companies to increase their ability to snatch core telecoms business from other international operators. Such truths should reassure, not disappoint, the consumer: it means more competition, better service, and the prospect of sharp falls in prices, particularly for international tariffs.

This is not to minimise the sums of money at stake. More than \$4bn will change hands if the alliance between the US company Sprint and the French and German state-owned telecoms companies is consummated. The trio is consciously imitating British Telecommunications and MCI, which yesterday gained US regulatory approval for a \$5.5bn transatlantic alliance.

From the point of view of France Telecom and Deutsche Telekom, the Sprint link-up is more defensive than offensive:

• The motivation for the huge investment is to tie Sprint and foot to a Franco-German telecommunications alliance formalised last December. For the European companies show similar characteristics.

Other international telecoms alliances are similar characteristics. Mr Vlastimil Vuchta, chief executive of Unisource, the international joint venture launched last year by the Swedish, Swiss and Dutch national telecoms operators, concedes: "Our focus is a bit uneasy - it is solving customer needs as they are right now; better quality and lower cost for international telecoms services."

• The \$4.2bn which the two state telecoms companies intend to pay Sprint is a straight equity investment in the US operator. It is not geared to joint services or networks: indeed, Sprint talks about using the cash to cut borrowings and bid for US cellular licences.

• Of the services the new alliance proposes to offer, some, such as international calling cards, are already generally available in the US; while others, such as cross-border "one-stop shop" facilities, consist of doing better and cheaper what telecoms companies claim to

do already - provide an efficient, cost-effective international telephone service.

Other international telecoms alliances show similar characteristics. Mr Vlastimil Vuchta, chief executive of Unisource, the international joint venture launched last year by the Swedish, Swiss and Dutch national telecoms operators, concedes: "Our focus is a bit uneasy - it is solving customer needs as they are right now; better quality and lower cost for international telecoms services."

He adds: "They are basic needs that should have been solved a long time ago; and we need to get them right before we can start offering the ownership and management of their telecoms systems - is problematic. Surveys show large companies reluctant to hand over full control of such a strategic asset: according to one international operator, up to a third of multinationals invited tenders for outsourcing contracts end up not awarding them.

Mr Vuchta's "basic needs" are big business. The market for providing managed telecoms services to multinationals, enabling them to deal with a small number of contractors for their international telecoms needs, is potentially vast.

Dataquest, the international consultancy, estimates that in 1997 the global market for international calls will be worth about \$100bn, with the corporate sector accounting for two-thirds. The operator able to establish itself now with the multinationals - of which Unisource estimates there are 2,400 globally, 800 of them in Europe - will be well-positioned as national telecoms monopolies crumble outside the US.

However, the market for telecoms companies to act as "outsourcers" for the telecoms needs of multinationals - that is, to take over the ownership and management of their telecoms systems - is problematic. Surveys show large companies reluctant to hand over full control of such a strategic asset: according to one international operator, up to a third of multinationals invited tenders for outsourcing contracts end up not awarding them.

As for the multinationals, their new-found power as buyers has been enhanced by the formation of a pan-European telecoms association of large multinationals, includ-

ing Philips, ABN Amro, ICI, Rank Xerox and ABB. Its objective is simple: to negotiate cheaper volume tariffs and better cross-border facilities by offering pan-European contracts to one or more of the larger operators.

As a first stage, the association has invited British Telecommunications and an alliance of AT&T and Unisource to produce plans and prices for a pan-European network. Mr John Sale of Rank Xerox, the association chairman, is looking for cost savings of up to 40 per cent in return for volume business. At the start of the year, the association had 30 members; it has already risen to 50 "and we are continuing to receive approaches from large companies", says Mr Sale.

For their part, the telecoms alliances are pulling out every stop to get business from the association. They do it with some misgivings: "Frankly, the deal is that we undercut ourselves, and the more the better," notes a senior executive of one telecoms company.

But the cost of missing out could be higher still, as the alliances securing the principal contracts use their muscle to bargain down the price of bulk capacity from other telecoms operators around the world.

OBSERVER



'British Rail sued Railtrack, then sent in the bailiffs'

Girolami and his rival

Girolami's retirement from Glaxo's chairman, Sir Paul Girolami, at the ripe age of 68 rounds off one of the most remarkable careers in British business this century. It also shows an interesting sense of occasion. Under Sir Paul, the mandatory retirement age for other Glaxo directors was reduced from 65 to 60. He himself, however, made clear, would go in his own good time.

He also made clear that his chief goal was to overtake Merck of the US, headed by Roy Vagelos, as the world's biggest drug company. Although he has done a remarkable job in closing the gap, he has failed in his object. Vagelos, meanwhile, has said he will retire in November. Girolami, no doubt by coincidence, is to go in the same month.

Given the intense competition

between the two companies and the two men, it is worth asking who won in the long run. On one view, the answer has to be Girolami. Back in 1978, when he was Glaxo's finance director, the company had no sales in the US. It is now America's second biggest drug company after Merck, with sales of \$2bn. This was chiefly due to Girolami's promotion of the ulcer drug Zantac. According to company lore, Glaxo originally planned to license Zantac to Merck, before Girolami blocked the idea.

Big John

Talk about the pot calling the kettle black. John Prescott, Labour's blunt-speaking bruiser, was yesterday condemning the "politically motivated ministers"

who had engineered the rail strike. Vagelos is in the black. He is the chairman of the pharmaceuticals group, Glaxo Wellcome, which has been accused of being a "political football" by the Labour government. The Labour government has been accused of being a "political football" by the Conservative government. The Conservative government has been accused of being a "political football" by the Labour government.

Dole vita

Is the honeymoon over between British Gas and its new regulator, Clare Spottiswoode?

Judging by British Gas' pained response to Spottiswoode's decision on the pricing formula yesterday, the answer would seem to be "yes". Announcing that this year's dividend increase is now at risk, British Gas chief executive Cedric Brown said: "The document dispels any thought that British Gas has captured its regulator. She is extremely tough, demanding, intelligent and has a clear mind of her own."

Then again, Observer does not recall the word "intelligent" ever appearing in the war of words which characterised British Gas's stormy affair with her predecessor, Sir James McKinnon. Perhaps there is a flicker of hope that the relationship may warm up again.

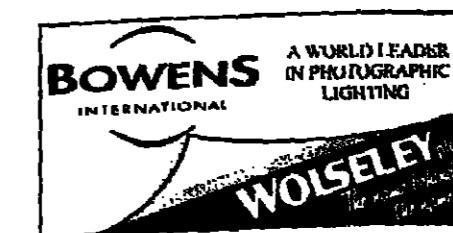
False note

Hoots man, here's a rum do - bagpipes that can't play a note. It seems that enterprising Pakistanis have spotted an unusual marketing niche. They are manufacturing cheap versions of Scottish bagpipes, those peculiar instruments shaped like a battered carpet-bag which emit sounds like a banjo, much to the delight of some Scots.



FINANCIAL TIMES

Thursday June 16 1994



Industry likely to make \$1bn profit this year Airlines set to end four years of lossmaking

By Paul Betts, Aerospace Correspondent, in Geneva

The international airline industry expects to return to profit this year after suffering four years of huge losses.

After losing \$4.1bn last year and a total of \$15.6bn since 1990 on international scheduled services, the International Air Transport Association (Iata) said yesterday the industry was likely to show a profit of about \$1bn this year.

"We are hopeful we have turned the corner," said Mr Tom Murphy, senior director of the organisation which groups more than 220 carriers.

Although the industry had hoped to see the first signs of an overall improvement last year, Mr Pierre Jeanniot, Iata's director-general, said 1993 was far worse than expected.

Originally the industry had expected to lose about \$2.4bn on international scheduled services last year, but ended up with a

\$4.1bn deficit, the second largest in its history after that of \$4.38bn in 1992.

Costs per ticket sold had fallen by 5.2 per cent last year, compared with an expected 8.8 per cent decline.

World airlines expect return to profits

Page 4

grow by 8 per cent, with capacity growing more slowly by 5 per cent. This, coupled with a small decline in costs as well as yields, is likely to lead to a \$1bn profit in 1994.

Although this was a sign that the industry cycle was finally turning, a \$1bn profit still represented less than 1 per cent of the industry's annual turnover, Iata officials noted.

Mr Murphy said much of the traffic growth had been "bought" through promotional and discounted fares at the expense of yields. This led to the bigger-than-expected loss of \$4.1bn.

While traffic increased last year, the operating revenues of all airlines fell by \$400m to \$107.7bn, reflecting the pressure on passenger yields.

Traffic this year is expected to

Five-year EU court battle lost in the translation

By Emma Tucker in Brussels

A five-year court battle was lost in translation yesterday when the members of an alleged plastics cartel had fines totalling \$27.5m dismissed because of a series of errors by the European Commission.

The European Court of Justice in Luxembourg overturned the fines against a group of 14 PVC companies because of discrepancies between the German, English, and French texts of the commission's decision on the case.

Mr Murphy said last year's losses were not evenly distributed across the industry. About half the airlines were hovering around break-even, some were doing well and about one-quarter of the industry made losses.

After a disastrous 1993, Mr Murphy said this year had started well with a continued improvement in passenger loads.

Mr Jeanniot said airlines had to continue to drive down costs to improve their financial position.

But he also called on governments to reduce the burden of taxes and charges on the industry to help support its recovery.

Clarke says spending cuts to have priority over tax cuts

By Peter Norman, Philip Coggan and Gillian Tett in London

Mr Kenneth Clarke, the UK chancellor of the exchequer, last night pledged that the government would not steer Britain's economic recovery into a new boom and bust cycle by generating a "fraudulent, inflationary, feel good" factor.

In the annual chancellor's Mansion House speech in the City, Mr Clarke moved to scotch suggestions that the government might opt for more expansionary economic policies in the wake of recent electoral disasters.

After a day in which official figures pointed to a steady, low inflation recovery, he made clear that public spending cuts would take precedence over tax cuts.

"We will cut taxes again, but only when we can afford to do so," Mr Clarke said. "The public are usually more sensible than politicians and the press. They will not put their confidence in a government that cuts taxes before getting borrowing under control."

The Mansion House speech has traditionally been the occasion for chancellors to expand on monetary policy. But last night, Mr Clarke chose a broader brush approach, partly because the details of monetary policy are in the public domain following the government's decision to publish the minutes of the chancellor's meetings with Mr Eddie George, governor of the Bank of England.

Yesterday's figures on unemployment, inflation and earnings suggest the economic recovery is being sustained. Average earnings slowed to an underlying average annual rate of 3% per cent in April from 4 per cent in March, calming City fears that the Bank might soon have to push up short term interest rates.

The news on retail prices was also positive, the annual "headline" rate of inflation staying unchanged at 2.6 per cent in May compared with April. Although the underlying measure of retail price inflation quickened to 2.5 per cent last month from 2.3 per cent in April, analysts said the increase partly reflected seasonal factors.

Meanwhile, a seasonally adjusted 20,100 drop in unemployment to 2.68m in May reinforced the picture of steady recovery. The fall, for the fourth month in a row, cut the jobless rate among benefit claimants to 9.4 per cent of the workforce in May from 9.5 per cent the month before.

There continued, however, to be a discrepancy between the claimant figures and those for the workforce in employment. The latter showed that the number of people in employment fell by 22,000 in the first quarter of 1994.

Mr John Prescott, shadow employment secretary, highlighted this continuing divergence. "The government's own statistics show that in 1993, while 21,000 people came off unemployment benefits, employment increased by only 19,000. The rest simply disappeared, like 70,000 of our 16 and 17 year olds, who have no job, no training, no income and no hope," he said.

Bank chief holds out prospect of higher rates, Page 7

China signals thaw over Hong Kong

Continued from Page 1

An invitation China extended last week to Mr Alastair Goodlad, a Foreign Office minister, who will visit Beijing next month.

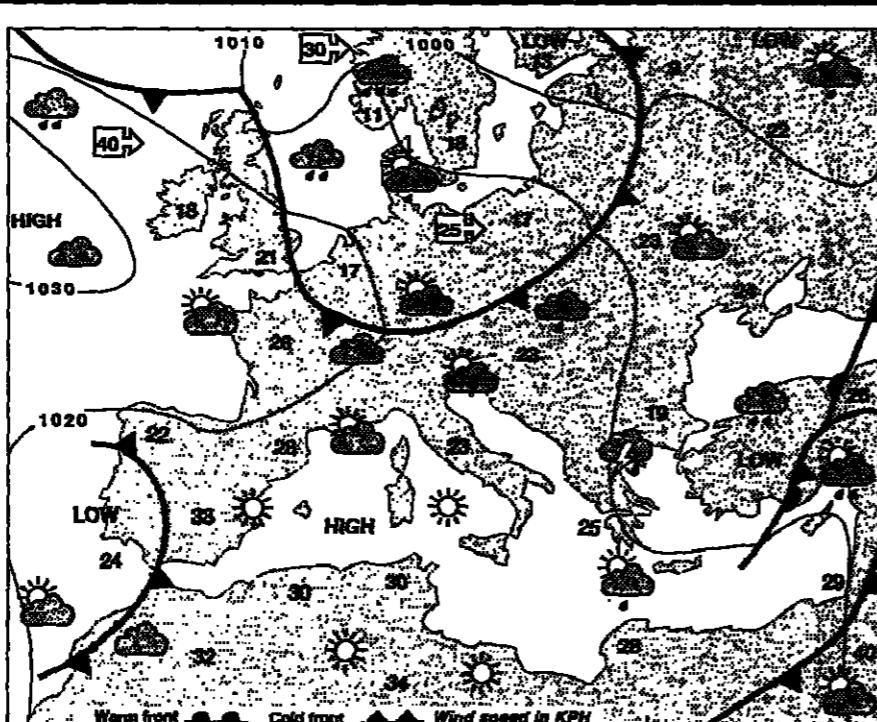
This is the first British ministerial visit to the Chinese capital for a year. In September a top British business delegation will

go to China to try to improve trade relations.

In a related move, it was announced yesterday that the Sino-British joint liaison group (JLG) would meet from June 21 to June 23. The JLG - which oversees the transfer of Hong Kong to China and should have met last in March but failed to do so - has a large backlog of technical work to complete.

The forthcoming meeting is expected to seal the terms of a deal whereby the Hong Kong government will repossess some military sites in the colony for the use of China's armed forces in exchange for the release of surplus military land for civilian development.

FT WEATHER GUIDE



TODAY'S TEMPERATURES

Situation at 12 GMT. Temperature maximum for day. Forecasts by Meteo Consult of the Netherlands											
Madras	Beijing	fair	34	Cannes	cloudy	28	Faro	sun	34		
Celium	Belfast	cloudy	17	Cardiff	fair	19	Madrid	sun	34		
Abu Dhabi	sun	41	Balgade	sun	26	Cassablanca	sun	22	Malaga	fair	11
Accra	shower	29	Berlin	fair	18	Geneva	sun	26	Melbourne	cloudy	20
Algiers	sun	37	Stamford	fair	30	Gibraltar	sun	25	Manchester	sun	24
Amsterdam	fair	20	Brussels	fair	29	Glasgow	shower	17	Madrid	sun	20
Athens	sun	26	Bogotá	rain	28	Hamburg	cloudy	27	Melbourne	cloudy	15
Atlanta	fair	23	Bogotá	rain	28	Helsinki	shower	16	Mexico City	shower	22
Buenos Aires	fair	23	Brisbane	fair	20	Hong Kong	rain	30	Miami	fair	19
Bahrain	cloudy	17	Budapest	fair	17	Honolulu	fair	32	Milan	fair	25
Bahrain	fair	20	Dubai	sun	40	Honolulu	fair	31	Sydney	cloudy	16
Bangkok	cloudy	34	Dubrovnik	fair	19	Istanbul	showers	20	Moscow	fair	23
Barcelona	sun	25	Edinburgh	fair	19	Jakarta	cloudy	31	Tanger	sun	25
Buenos Aires	cloudy	17	Edinburgh	cloudy	20	Khartoum	fair	23	Paris	sun	23
Bahrain	fair	20	Edinburgh	cloudy	20	Khartoum	fair	23	Tokyo	fair	25
Bangkok	cloudy	34	Edinburgh	fair	19	Kuala Lumpur	sun	24	Toronto	fair	32
Barcelona	sun	25	Edinburgh	fair	19	Lagos	sun	24	Vancouver	rain	17
Buenos Aires	cloudy	17	Edinburgh	fair	19	Las Palmas	sun	25	Venice	sun	23
Bahrain	fair	20	Edinburgh	fair	19	Lima	cloudy	22	Vienna	sun	23
Bangkok	cloudy	34	Edinburgh	fair	19	London	sun	25	Washington	fair	23
Barcelona	sun	25	Edinburgh	fair	19	London	fair	22	Wellington	cloudy	10
Buenos Aires	cloudy	17	Edinburgh	fair	19	London	fair	18	Winnipeg	cloudy	23
Bahrain	fair	20	Edinburgh	fair	19	London	fair	22	Zurich	sun	23
Bangkok	cloudy	34	Edinburgh	fair	19	London	fair	22			
Barcelona	sun	25	Edinburgh	fair	19	London	fair	22			

Lufthansa
German Airlines

THE LEX COLUMN

Hot air from British Gas

It is time British Gas stopped playing the victim and got on with adding value to its businesses. The company may once have thought that saying how awful things were would encourage the regulator and the government to take a soft line. But it should now be abundantly clear that Ofgas is likely to respond more favourably if British Gas seeks to improve itself than if it means.

There was really little to complain about in Ofgas's transportation price formula. The rate of return is in line with what the Monopolies Commission recommended. The annual price cut of 5 per cent in real terms seems achievable. Assuming volume growth of 5 per cent a year, the target could be hit by annual efficiency savings of 2.5 per cent. Yet British Gas responded by saying it would curtail investment and find it hard to justify dividend increases.

The reaction is odd. A promised real rate of return of 6.5-7.5 per cent on new investment is not bad for a safe business like gas transportation. Given the growth in demand, cutting capital expenditure looks a bit like cutting off its nose to spite its face. There may be good reasons for freezing or cutting dividends. But it is strange to pin the blame on Ofgas; British Gas last increased its dividend in February - after the government had responded to the MMC report.

British Gas would do better to rise to the challenges ahead. The main tasks are to knock its public gas supply business into shape so it can face the advent of competition in the domestic market and to improve efficiency in the transportation business. Until British Gas communicates strategies to achieve both tasks, its share price will remain subdued.

The commission, still determined to impose the fines, hit back yesterday with a decision to begin the process all over again. In a statement it said it proposed to restart the action "correcting the procedural errors".

Although Mr Delors signed French, German and English versions of the decision, it was delegated to Mr Peter Sutherland, then the competition commissioner, to sign the Dutch and Italian versions.

The court said the papers should only have been signed by the commission's president and executive secretary.

"From being, as the commission claims, a mere formality for archival purposes, the authentication of the acts is intended to guarantee legal certainty by ensuring that the text... becomes fixed in the languages which are binding," a court statement said.

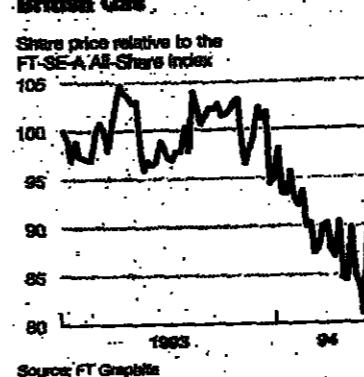
"These sorts of mistakes don't happen very often," said the commission yesterday. "We have changed our procedures to make sure it doesn't occur again."

There are no plans to sue any translators, the official added, but one or two civil servants may be ticked off.

The commission works in nine languages and it is not the first time linguistic misunderstandings have come between Europeans. Victor Hugo, the French novelist, once translated the Firth of Forth, the Scottish estuary, as "Le premier du quatrième".

FT-SE Index: 3045.8 (+6.2)

British Gas



Source: FT Graphics

but potentially just as damaging. Studies commissioned by Ofwat, the industry regulator, show Thames to be among the least efficient in the sector even though it charges customers less than its peers. While the company disagrees with Ofwat's conclusions - and demonstrated admirable control of operating costs last year - it may be too late to stop the regulator setting tough efficiency targets for the second half of the decade. Unless the non-utility side is by then showing marked improvement, Thames could find itself fighting a war on two fronts.

NFC

It looks as though Mr Peter Sherlock's honeymoon period as chief executive of NFC is over. Yesterday's 10 per cent fall in the shares after interim figures only marginally below consensus expectations suggests the market is growing impatient for his restructuring of the company to bear fruit. The new business put on in the UK during the first half may well take time to show through to profits. But it is striking that both turnover and profits were virtually flat in UK transport and logistics at a time when the recovery was supposedly gathering pace. Indeed profits would have fallen across the group as a whole without the smaller loss at the peripheral Lynx parcels division and the increase in the pension credit, whose future depends on actuarial whim. Maybe the share price would have been spared yesterday's shock in the days when NFC used to make routine profit forecasts, but it is unlikely to outperform till Mr Sherlock delivers the goods.

Glaxo

Glaxo's market capitalisation has increased forty-fold since Sir Paul Giroli stepped into the chief executive's shoes in 1980. Yet the £10bn decline in the company's value over the past two and a half years reflects a tougher environment than the free-wheeling 1980s. Margins are under pressure and volume growth is harder to come by. Sir Paul's decision to retire as chairman is therefore timely. His instinctive dislike of acquisitions does not sit comfortably with Glaxo's need to position itself in a changing market, or its prodigious accumulation of cash. A large acquisition in US healthcare is not the only answer. But shareholders will give Sir Paul a double vote of thanks if the company he built now finds it easier to adapt.

UK economy

FINANCIAL TIMES COMPANIES & MARKETS

Thursday June 16 1994

**IN BRIEF****Amsterdam aims to get in front**

The Amsterdam stock exchange is hoping an overhaul of its equity trading system will re-establish its position as the principal marketplace for Dutch stocks. Page 17

Swedes sell Suttons Seeds to French Vilmorin

The French company which is the world leader in garden seeds, yesterday confirmed its international expansion by agreeing to buy Suttons Seeds in the UK from Volvo, the Swedish motor group. Page 16

Begemann wants speedy rail deal

The Netherlands-based Royal Begemann group wants to complete the purchase of Deutsche Waggonbau (DWA), the east German rolling-stock manufacturers, "as soon as possible". Page 18

Australian group faces break-up bid

A break-up bid was launched last night for Foodland Associated, the troubled Western Australian retail, wholesale and property group. Page 18

EAI at historic point

Israel's decision to sell EAI Al, the country's state-owned airline, to the public by December marks a critical turning point in the company's history and a landmark in the government's creeping privatisation programme. Page 18

Swift cuts joining fees

Swift, the cross-border payment message network owned by 2,230 banks, announced cuts in fees for joining the network in an effort to boost its use among smaller banks, securities houses and other financial institutions. Page 19

Egyptian contracts hit Thames Water

Thames Water, the largest of the UK privatised water companies, announced a 4 per cent fall in pre-tax profits after losses in contracting businesses and restructuring costs. Page 20

BT deal with MCI cleared

US regulatory authorities cleared the \$5.3bn alliance between British Telecommunications and MCI, the second largest long-distance carrier after a year-long investigation. Page 20

CE Heath hit in the Antipodes

Provisions against losses on Australian workers' compensation business have hit profits at CE Heath, the UK insurance broker. Page 21

Perkins buys Dorman Diesels

Perkins Group is buying Dorman Diesels, one of the oldest and most famous names in the diesel engine industry. Page 22

Different news for UBS staff

In recent years London staff of UBS, part of the Union Bank of Switzerland, have become used to hearing news of market share gains. However, this January staff were greeted with a different message. Page 23

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Chief price changes yesterday

FRANKFURT (cont'd)		Paris (cont'd)	
Flanes	+ 20	Flanes	- 20
Hedged Zer	+ 20	General Corp	- 24
Imperial	+ 10.3	Boyanus	- 24
Police	+ 22	CSP	- 110
Comex	+ 10	Cod (Lyon)	- 18
Kosher	- 18	Emser Int	- 570
Mannesmann	- 14.3	Font (Lyons)	- 810
Thomson Br	- 13	TOYCO (Vend)	- 45
Others		Flanes	
Avi Materials	+ 14	Flanes (Athen)	- 220
Gas	+ 14	Flanes (Shanghai)	+ 70
Orca	+ 14	Flanes (Shanghai)	- 50
Soft Paper	+ 24	Scotiabank	+ 55
Mail	- 1	Telco	+ 770
People	- 1	Flanes	- 705
		Flanes (Athen)	- 705
New York prices at 12.30pm.			
LONDON (Pence)			
Flanes		Daily Mail	- 115
Hedged Zer	+ 20	Evening Standard	- 92
Imperial	+ 10.3	Evening Std	- 317
Police	+ 22	Evening Std	- 11
Comex	+ 10	Evening Std	- 571
Kosher	- 18	APT	- 106
Mannesmann	- 14.3	Scotiabank	- 42
Thomson Br	- 13	Wages Ind	- 485
Others		Wages Ind	- 266
Avi Materials	+ 14	Wilson Bowes	- 451
Gas	- 5	Wilson Bowes	- 451
Soft Paper	+ 17		
Mail	- 5		
People	- 1		
New York prices at 12.30pm.			

Cott's shares dive 20% on financial fears

By Bernard Simon in Toronto

which Cott bought from some of its own executives last year, should have been treated as compensation expenses instead of as an asset.

Concern about its financial condition was heightened by reports on Cott's presentation to analysts in Toronto on Tuesday. Some participants criticised the company for not yet publishing its annual report for the year to January 1994. Under Ontario securities rules, the deadline for filing the report is next Monday.

Cott's private-label products have been remarkably successful in eroding Coke and Pepsi's market share in North America, Australia, South Africa and, most recently, the UK.

But questions frequently surface in analysts' reports and the press about the company's financial stability. Much of the criticism is based on rumours and facts. Mr Robert Mason, analyst at Richardson Greenshields in Toronto, ascribed the drop in the share price mainly to rumours spread by short-sellers, mostly in the US.

"Many accountants who have

taken the time to understand the underlying transactions agree that it is following the appropriate practices," he said. "But the fact that it's not the same as Coke, Pepsi and the bottlers makes some people nervous."

Mannesmann falls on inquiry into Dieter allegations

By David Waller in Frankfurt

Hydrex and Rexrodt, the Mannesmann subsidiary at the centre of the allegations, were conducted on an arms' length basis, Mr Dieter claimed.

The Düsseldorf state prosecutors' office said its investigations had not yielded evidence of actions on Mr Dieter's part which could lead to a prosecution. Mannesmann said yesterday that it had not heard from the prosecutors' office.

The shares dropped DM46.20 to DM410, nearly 4 per cent, after it emerged that the Düsseldorf state prosecutors' office had launched a preliminary investigation into allegations about Mr Dieter's affairs.

Shares in the Düsseldorf-based group have fallen from DM466 on Monday after the Spiegel news magazine alleged that a subsidiary of the Mannesmann group had been put under pressure to buy components from Hydrex, a company allegedly majority-owned by Mr Dieter and his family, at prices higher than market rates.

The magazine claimed that Mannesmann, one of Germany's largest industrial companies, had suffered losses running into millions of D-Marks as a result. Mr Dieter, 64, has issued two statements, denying any impropriety and claiming he told the Mannesmann supervisory board about his connection with Hydrex in 1988. All transactions between

Hydrex and Rexrodt, the Mannesmann subsidiary at the centre of the allegations, were conducted on an arms' length basis, Mr Dieter claimed.

Mr Dieter, credited with leading Mannesmann away from its traditional steel pipes manufacturing activities to car components production and telecommunications, alleged that he was a victim of a smear campaign to block his promotion to head of the Mannesmann supervisory board. The group's annual meeting will vote on his move to the supervisory board next month.

This radical reorganisation is necessary because Fininvest expanded too fast in the late 1980s and early 1990s, taking on too much debt at the onset of recession. After-tax profits last year, yet to be formally disclosed, were similar to the previous year's £21.1bn - trivial in relation to turnover of around £11.600bn.

Fininvest would probably have incurred losses under more conservative accounting policies, according to analysts. They say

Robert Peston reports on the extensive reorganisation of the Italian prime minister's debt-laden corporate interests

The reorganisation of Mr Silvio Berlusconi's extensive and debt-encumbered business empire is probably as challenging as sorting out Italy's budgetary mess.

In the prime minister's private affairs, a start has been made. The public offer in the flotation of 33 per cent of his publishing interests, Mondadori, is launched today, with the shares priced at L1,500, the top end of the underwritten price range.

The L890bn (£615m) proceeds will cut debt at Mr Berlusconi's main holding company, Fininvest, Italy's biggest media group and one of its three biggest private sector companies. Net borrowings stood at L3.800bn at the end of 1993, or around L4,500bn gross. Italian bankers believe the overall figure would be higher if off-balance sheet liabilities were included.

The Mondadori sale is the easiest part of the Fininvest restructuring. As it already had a stock market quotation (with a nominal amount of shares owned by outside investors), it was less opaque than other Berlusconi businesses. Acquired in 1981, it had retained some financial and managerial autonomy - although flotation was delayed until loans it had made to other parts of Fininvest could be repaid.

Nonetheless, Mr Franco Tato, who was moved from Mondadori to become Fininvest's managing director in October, sees Mondadori as the model for untangling the group. The aim is that within three years, Fininvest will become a holding company, with a tiny staff, owning stakes of around 50 per cent in independent quoted companies.

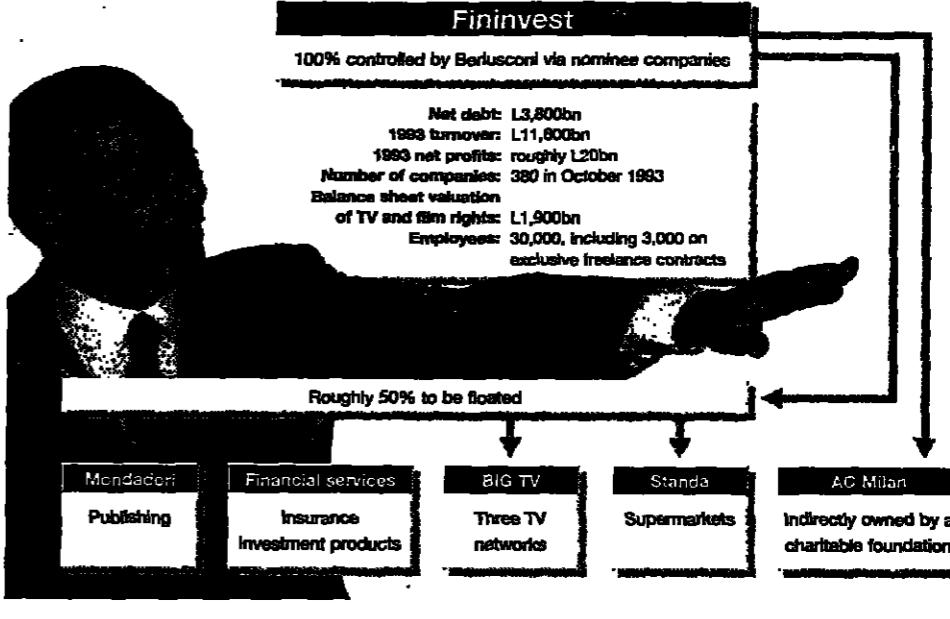
"The financial services business [insurance and investment products] will probably be floated, with us selling around 50 per cent of the shares, some time this year or early next," Mr Tato said. "Any disposal of TV interests [three TV networks] will come last in the restructuring process."

The timetable and disposal method for the supermarket chain Stando are less certain because it requires substantial investment to modernise its network of 550 stores. Fininvest executives say an early sale would yield inadequate proceeds.

This radical reorganisation is necessary because Fininvest expanded too fast in the late 1980s and early 1990s, taking on too much debt at the onset of recession. After-tax profits last year, yet to be formally disclosed, were similar to the previous year's £21.1bn - trivial in relation to turnover of around £11.600bn.

Fininvest would probably have incurred losses under more conservative accounting policies, according to analysts. They say

Untangling begins at Berlusconi business

How the empire will look

INTERNATIONAL COMPANIES AND FINANCE

EDS wins \$3.2bn Xerox outsourcing contract

By Louise Kaho
in San Francisco

Electronic Data Systems (EDS), the computer services company owned by General Motors, has won a \$3.2bn, 10-year contract to take over operation of Xerox's computer and telecommunications network.

The "outsourcing" contract is believed to be the largest of its kind, and the first to encompass the worldwide information management operations of any company.

Under the arrangement, EDS will assume responsibility for Xerox data-processing, telecommunications and computer network services in 19 countries and provide and maintain the computer applications

that support Xerox's internal business processes.

It will take control of data centre operations, including the main ones in the US, the UK and Brazil; worldwide voice and data communications; desktop systems support; and existing business-support applications.

Xerox will retain responsibility for determining the architecture of its computer systems, strategy and new program development. It will also continue to service and support its customers.

Some 1,700 Xerox employees, including 1,400 in the US and 750 in the UK, will transfer to EDS over the next 18 months.

Xerox has taken the unprecedented step of outsourcing

almost all its information management operations to "focus resources on our core business of document processing, which is critical to ensure our continued success in a fiercely competitive industry," said Mr Paul Allaire, Xerox chairman. He said the outsourcing arrangement would cut costs.

"This is the first truly global commercial information-management outsourcing arrangement and provides an opportunity for EDS to showcase its proven capabilities," said Mr Les Alberthal, EDS chairman, president and chief executive.

The Xerox contract follows EDS's recent \$1.5bn order to handle computer operations for the Inland Revenue, the UK tax authority.

Citibank leads the way in Mexico

By Richard Waters
in New York

Citibank, part of the US banking group, is the first foreign bank to apply for a licence to operate as a full-service financial institution in Mexico.

Under the North American Free Trade Agreement, ratified last year, US banks are permitted to carry out a wide range of activities in Mexico under the auspices of a locally-incorporated holding company.

R.H. Macy, the US retailer struggling to emerge from Chapter 11 bankruptcy protection, said it was encouraged by the steady improvement in its underlying performance in the third quarter.

The department store chain announced a 32 per cent jump in earnings before interest, taxes, depreciation and amortisation to \$34.9m for the three months to the end of April, against \$26.5m a year earlier. The net loss was \$157.3m against a \$227.9m deficit recorded in the year-earlier quarter.

BCE to form directorates link with HK Telecom

By Bernard Simon in Toronto

BCE, the Canadian telecommunications group, is expanding its international directorates business by forming a joint venture with Hong Kong Telecom.

The new unit, whose revenues are expected to total US\$1bn over the next decade, will publish telephone directories, including Yellow Pages, for Hong Kong. BCE will provide management and technical services.

Mr Thomas Bourke, president of Tele-Direct, a BCE subsidiary, said that the Hong Kong directories market was

a long line of international banks to open representative offices in Beijing, writes Tony Walker in Beijing.

The bank said the new office represented Bankers Trust's commitment to China and to Asia. "These 10 or more years of economic success and mounting international investor interest have converged to make China one of the most attractive and fastest growing financial markets in the world," it said.

Tartikoff lured to top position at New World

By Martin Dickson
in New York

Mr Brandon Tartikoff, who has a reputation as one of the most talented US entertainment industry executives, was named yesterday to the top production post at New World Communications — the media group which shocked the television business last month when its stations switched affiliation to the upstart Fox network owned by Mr Rupert Murdoch.

The move is a considerable coup for New World, a media group which forms part of the empire of Mr Ronald Perelman, the New York investor and head of the Revlon cosmetics group.

New World owns television stations but is also keen to build up its film production business, called New World Entertainment, which has produced several hit television series.

Mr Tartikoff rose to prominence at the NBC television network where he was chairman of the entertainment group and helped the network to six consecutive seasons as number one in prime time.

He left there to head Paramount Pictures, the Hollywood film studio, but resigned abruptly in 1992 to spend more time with his daughter, who had been injured in a car accident.

Since April last year he has been president of Moving Target Productions, his independent production company, which is to be acquired by New World. As part of last month's deal, Fox agreed to invest \$500m in New World and work with it to develop syndicated programming, as well as prime time series and movies for Fox.

Mr Perelman and Mr Bill Bevins, chief executive of New World, approached Mr Tartikoff about the job after forming their alliance with Fox.

Mr Tartikoff said he had been impressed by the vision they shared of the changing television world, their financial resources, and their access to 40 per cent of US homes through the Fox deal.

Amsterdam prepares to fight back

The exchange wants to return to the top, writes Antonia Sharpe

Fresh with its recent success in clawing back business in Dutch government bonds from London, the Amsterdam stock exchange is hoping that an F1.8m (\$4.34m) overhaul of its equity trading system will re-establish its position as the principal marketplace for Dutch stocks.

The most important part of the reform is the decision to abolish Amsterdam's old-fashioned system of jobbers or *hoeckmen*, whose inability to satisfy the large-scale trading demands by international investors resulted in the flight of such business to London.

According to Mr Paul Ariman, the secretary-general of the Amsterdam Stock Exchange between 40 and 50 per cent of block trades in Dutch stocks are done in London, although many of these transactions are later unwound in Amsterdam.

Last year, \$22.5bn (\$33.45bn)



Amsterdam's old-fashioned system of jobbers will be abolished

worth of business in Dutch stocks was executed in London compared with \$43.5bn worth of turnover in Amsterdam. The lion's share of the turnover in London was on the Stock Exchange's automated Seq system.

Mr Thom Hoedemakers, a spokesman for the Amsterdam stock exchange, says the exchange aims to reduce London's market share to around one-quarter from its current position of one-third. The new

systems, which come into operation on October 1, will effectively divide Amsterdam into two markets, one for wholesale business and the other for retail investors, who own around 40 per cent of Dutch equities.

The stock exchange will offer the wholesale market two

systems, an order-driven and screen-based trading system

wholesale market, they are likely to trade mainly in the retail market. Senior managers at leading stockbrokers in London, which are also members of the Amsterdam Stock Exchange through their Dutch subsidiaries, say the removal of the central role of the jobbers is the most sensible feature of the reforms. "There will be a greater incentive to trade, or report trades, in Amsterdam as a result," says the head of European trading at a leading UK bank.

Brokers warn, however, that the diverse trading systems which Amsterdam has put in place must quickly prove that they can produce more competitive prices than London, since the flow of order-driven business will always be dictated by price. Some point out, for example, that prices on Asset are likely to be even less firm than on Sean.

In addition, they believe that Amsterdam will have difficulty in recouping business in the large Dutch stocks, such as Royal Dutch and Unilever, since they have been trading on an international basis for such a long time. However, they say that the exchange will have a far higher success rate in attracting back business in second-line stocks, such as Aegon or Ahold, which are also actively traded in London.

Two Mexican financial groups plan to merge

By Ted Sardacke
in Mexico City

Two of Mexico's largest financial groups, Grupo Financiero Serfin and Grupo Financiero Inverlat, plan to merge in a move that will create the country's second-largest bank.

The merger plan, which has been approved by shareholders, will begin a process of full integration between the two groups, which control the Serfin and Comerrex banks.

The new institution will have assets of about \$36bn, placing it just above the current second-placed bank, Bancomer.

Poor trend continues at Heinz

By Frank McGurk in New York

H.J. Heinz said sales slumped in the final three months of its fiscal year to April 2, as the US food group continued a string of disappointing performances.

The company, headed by Mr Tony O'Reilly, the Irish businessman, also showed a sharp decline in underlying earnings.

However, Heinz's food-service business recorded higher sales volume for the quarter and the company raised prices on most of its core products.

The 4 per cent downturn in revenues to \$1.55bn, compared with \$2.03bn in the same quarter last year, reflected operational difficulties and unfavourable trading conditions.

Heinz's strong presence in overseas markets heightened the impact of negative currency fluctuations. More troublesome, however, was a 4 per

cent deterioration in sales volume, after two consecutive quarterly gains.

The decline in the three months partly stemmed from a failure to revive its Weight Watchers businesses during the January and February period.

Net income amounted to \$125m, or 51 cents, against \$163m or 27 cents, a year earlier. However, the restructuring charge reduced the 1993 result by 43 cents a share.

For the year, net income was \$602.9m, or \$2.35, including gains of 24 cents on disposals, against earnings of \$396.3m, or \$1.53, including a provision of 45 cents for restructuring and a charge of 51 cents to reflect accounting changes.

NOTICE TO THE HOLDERS OF US\$ 500,000,000 CS HOLDING FINANCE B.V.

(incorporated with limited liability in The Netherlands)

4 7/8% Subordinated Convertible Bonds, Due 2002

Guaranteed on a Subordinated Basis by,
and convertible into Bearer Shares
of CS Holding, Zurich
(incorporated with limited liability in Zurich, Switzerland)

The Annual General Meeting of Shareholders of CS Holding held on 30 May 1994 resolved to conditionally increase the company's share capital by an amount not to exceed Sfr 204,974,320 nominal to secure the issue of

24,223,280 shareholder warrants series IA

and

50,962,596 shareholder warrants series NA

to be offered to the existing shareholders.

In accordance with condition 7 (b) (i) (B) of the Terms and Conditions of the Bonds, the current conversion price per share of Sfr 442.45 (notice of 28 December 1993) will be reduced by Sfr 10.45 to Sfr 432.00 with effect from 7 June 1994.

Each US\$ 5,000 principal amount of Bonds may now be converted into 15 CS Holding bearer shares, with a par value of Sfr 100 (ISIN CH 000 146 249 5), and a Cash Adjustment of US\$ 242.29 (corresponding to Sfr 330.00 at an exchange rate of Sfr 1.362 per US\$ 1 = US\$ 242.29).

Zurich, 16 June 1994

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ILVA
ILVA SpA IN LIQUIDATION
IRI GROUP

Invitation to submit indications of interest in the acquisition of
Iva Servizi Energie Srl

Ilva SpA in liquidation ("Ilva"), with fully paid-up capital of Lit 900 billion and registered office in Rome, Viale Castro Pretorio 122, registration nr. 56/67, is soliciting indications of interest in the outright acquisition of the share it owns and has available of Ilva Servizi Energie Srl (hereinafter together with its subsidiaries "Ilva Servizi Energie" or the "Company"). Ilva Servizi Energie has a fully paid-up capital of Lit 192.02 billion and registered office in Genoa, Mura di Santa Chiara 1, registration nr. 56785.

Ilva owns 98.96% of Ilva Servizi Energie's capital. As a consequence of an option on 25% of the Company's capital held by Ilva Laminati Piani SpA and expiring on 31 December 1994, the available share currently being disposed of by Ilva is of 73.96%.

Meridiana Finanza SpA ("Meridiana Finanza") has been appointed as exclusive financial adviser to Ilva in relation to the sale of Ilva Servizi Energie; all enquiries should be addressed to:

Mr. Sebastiano Strumia or Mr. Giovanni Ortolani
Meridiana Finanza SpA
Via del Gesù, 62
00186 Rome - Italy
Telephone: +39 - 6 - 699 12 21 / Telefax: +39 - 6 - 699 12 27

Ilva Servizi Energie is the second largest independent power producer in Italy. It owns and operates three thermal power plants with a total capacity of 583.5 MW, two turbogenerators with a total capacity of 15 MW and four hydro-power plants with a total capacity of 62.4 MW. Through a transaction distinct from the one contemplated herein, the Company is in the process of selling its wholly owned hydro-electric subsidiary Ilva Centrale Elettrica SpA which in turn owns and operates three hydro-power plants located in the Valle d'Aosta region. Further to such disposal the Company's hydro-power capacity will decrease to 7 MW while total installed capacity will amount to 606 MW. In addition, Ilva Servizi Energie is currently developing a new 505 MW combined cycle gas turbine power plant in Taranto, Apulia.

Indications of interest may be submitted only by limited liability companies or other corporate entities with the exclusion of intermediary or fiduciary companies and individuals. In the event that several entities contemplate to express interest jointly in the acquisition, such group should be represented by a sole agent and each party should individually meet the above requirements.

Interested parties should submit their indications of interest in writing or by telefax to Meridiana Finanza by 23rd June 1994; Meridiana Finanza will subsequently send to qualified respondents a copy of the admission form to the sale process, a description of the sale procedure and a copy of the confidentiality agreement which recipients will have to return duly executed to obtain copy of the information package, all such documents being in English. Completed admission forms and confidentiality agreements shall be returned to Meridiana Finanza by 28th June 1994. Ilva reserves the right to admit to the sale process, in its sole judgement and without explanation, only those companies which demonstrate adequate resources for the acquisition.

Ilva reserves the right, in its sole judgement and without explanation, to admit interested parties to, or exclude them from, the sale process and, should it begin negotiations, to withdraw from them and to consider indications of interest as well as indicative or binding offers received after the set deadlines without prejudices and liabilities.

This announcement is an invitation to submit indications of interest in the acquisition and does not represent an offer to the public ex art. 1336 of the Italian Civil Code nor a solicitation of public savings ex art. 1/18 of Italian law nr. 216 of 7th June 1974 as amended. This announcement and the ensuing indications of interest are and will be governed by the laws of the Republic of Italy; any controversy arising therefrom shall be subject to the exclusive jurisdiction of the Courts of Rome. The text in Italian of this announcement appearing in Italian newspapers shall prevail over this translation.

DEVELOPMENT FUND OF ICELAND
(FRAMKV/AEMDASJODUR ISLANDS)
(Established under the laws of the Republic of Iceland)

U.S.\$35,000,000
Floating Rate Notes 1997

Retractable at holder's option in 1995
Notice is hereby given that the rate of interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date December 14, 1994 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$2,668.75.

June 16, 1994, London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

BRADFORD & BINGLEY
£200,000,000
Floating Rate Notes due 1995

In accordance with the terms and conditions of the Notes, the interest rate for the period 16th June, 1994 to 15th December, 1994 will be 5.25% per annum. The interest payable on 16th September, 1994 against the Coupon 13 will be £32.33 per £10,000 nominal.

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Australian group faces A\$445m break-up bid

By Nikki Tait in Sydney

A A\$445m (US\$324m) break-up bid was launched last night for Foodland Associated, the troubled Western Australian retail, wholesale and property group.

Mr Graeme Hart, a New Zealand entrepreneur, is joining forces with Australia's Coles Myer to acquire and then divide the company.

The bid is being made by Rank Commercial, Mr Hart's private company, and is pitched at A\$6.27 a share. It is conditional on a minimum acceptance level of 75 per cent, and on approvals from Australia's Foreign Investment Review Board and the Trade Practices Commission, the competition watchdog.

The TPC said it would "closely examine" the offer, paying particular attention to the role of Coles Myer. Coles is one of Australia's biggest retail groups.

Mr Hart, a former truck-driver who has built his fortune by buying a series of companies at knock-down prices, is believed to be one of New Zealand's wealthiest individuals. His Rank company already owns a 14.9 per cent interest in

Foodland, most of which was acquired from a single institutional shareholder last month.

If the offer is successful, Rank says its aim is to spin off Canada's Placer Dome, to go ahead with a A\$155m (US\$113m) development of the Osborne copper/gold deposit in north-west Queensland.

The deposit, which lies about 185km south-east of Mount Isa, will be mined at first by open-pit methods.

However, during this initial eight-month period, Placer plans to develop an underground operation, which it says should have a 10-year life. The mine is due to come into operation in July 1995.

Over the total mining period, therefore, average annual production is estimated to be 25,000 tonnes of copper and 37,000 oz of gold. Total production over the mine's life would be around 324,000 tonnes of copper and 416,000 oz of gold, with a gross metal value of A\$1.2bn. Life-of-mine cash costs are projected to be 63 US cents per pound of copper, including gold credits, Placer said.

Shares in Western Mining Corporation, one of Australia's largest mining companies, gained 3 cents to A\$8.44 yesterday, after the group confirmed that early-stage exploration work on the Philippines-controlled island of Mindanao, had found copper/gold mineralisation. The company said the mineralisation had been intersected in two areas, and that further work was required to determine its significance.

Finnish steel producer swings back to black

By Hugh Carnegy
in Stockholm

Rautaruukki, the Nordic region's second-largest steel producer, swung to a pre-tax profit of FM140m (\$25m) in the four months to the end of April from a loss of FM217m in the same period last year, on the back of rising demand and prices for steel.

The Finnish group, one of Europe's few profitable steelmakers, reaffirmed an earlier forecast that it would achieve an improvement in full-year profits over the full-year surplus of FM144m achieved last year.

It said sales in the first four months grew to FM24bn from FM22bn, while operating profit surged to FM288m from a loss last time of FM154m.

The group cited stronger demand in Finland, Scandinavia via and the US, and higher

prices in both export and home markets.

Rautaruukki, which concentrates on flat steel products, said the growth in demand was expected to continue in Finland and Scandinavia, where economic recovery is under way after several years of recession.

Prices were also expected to go on rising, although the pace of increase was slowing. Profits growth would depend partly on lower financing costs and cost savings.

The group raised FM792m earlier this year through a global share offering, which led the Finnish state's holding in the company to drop to 65.7 per cent from 81.1 per cent.

Almost 16 per cent of Rautaruukki is now owned by foreigners. The share issue had increased the group's equity ratio to about 30 per cent, the company said.

BZW role in airports sale

BZW, the UK-based investment bank, has been given the job of advising the federal government taskforce which is looking into the potential privatisation of Australia's Federal Airports Corporation, writes Nikki Tait.

Although the possible sale has been widely flagged - BAA of the UK has been tipped as one potential buyer - the government has yet to decide how to proceed. There are 23 properties involved, ranging from international airports to small domestic "general aviation" centres.

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INTERNATIONAL CAPITAL MARKETS

Europe battered as long buyers continue to lay low

By Conner Middemann and Graham Bowley in London and Frank McGuire in New York

European government bonds were once again whipped around in volatile trading conditions, ending mostly lower as investors continued their "buy-strike".

The market has become dominated by short-term traders, with most long-term investors laying low. "The real investors are sidelined; they're very nervous, and aren't sure what represents value," said a London trader. "Most of the people currently active in the market have a very short-term time horizon, which adds to volatility."

Data showing steady economic growth with low inflation brought an improved tone to the gilts market, helping it outperform most other Euro-zone markets.

However, gilts shed much of

their early gains in later trading as weakness in the US Treasury market dragged them down.

US average earnings rose at an annual rate of 3.75 per cent in April, down from 4 per cent in March. Investors had feared

GOVERNMENT BONDS

it might rise to 4.25 per cent in April.

Short-dated bonds in particular benefited from the news, outperforming medium and long-dated gilts. Traders reported the first buying in the cash market for some time, as well as demand from overseas investors and switching into gilts from German bonds.

However, analysts said further rises in yields were limited ahead of Friday's Bank of England announcement on the details of its next gilt auction.

Gilts fell sharply in early

trading due to weakness in the German market. The long gilt future was up 1 point at 1004 in late trading.

■ German government bonds ended a choppy session down about 1/2 point. The Bundesbank's widely-expected cut of five basis points in the securities repurchase rate did little to lift sentiment, and bonds were pushed sharply lower early in the day by a large sell order of September bond futures. There was talk of a big US house selling 15,000 bond futures contracts on behalf of a S customer.

The September bond contract ended around 91.74, down 0.58 point and only slightly above its 91.58 intra-day low.

■ French bonds slightly outperformed Germany, although its upside was limited by the prospect of new supply today, with the Treasury due to issue

FFR18bn-FF20bn of two- and five-year notes, or Btans. While traders have reported recent demand for shorter-dated paper, the market is expected to weigh on prices.

Moreover, some large French investment funds, or Sicav's, have been seen liquidating holdings in the French bond market as their clients pull out, seeking to prevent further losses.

The September notional French bond futures contract on Matif closed at 115.40, down 0.16 point on the day.

■ Italian bonds took another tumble, falling by more than a point on continuing concerns about the budget deficit, which have been exacerbated by a recent constitutional court ruling requiring the government to repay pension benefits.

The government's auction of L1,000m of 10-year bonds didn't help sentiment, yielding an average gross 10.40 per cent,

well above the 9.99 per cent yield of the last auction in May. The September BTP futures contract on Liffe fell by 17.70 points to 104.16.

■ US Treasury bonds softened in erratic trading yesterday morning, even though a fresh batch of economic news had produced no surprises.

By midday, the benchmark 30-year government bond was 4/8 lower at 87.4, with the yield climbing to 7.318 per cent. At the short end, the two-year note was unchanged at 1004, to yield 5.77 per cent.

Earlier, bonds across the spectrum posted modest gains as the market followed through half-heartedly on the previous session's favourable inflation, slipped to 8.5 per cent from 8.6 per cent. Both figures were just a little stronger than expected.

However, if Mr Lindsey's remarks were meant to reassure the market, their effect was short-lived. His Fed colleague, Mr John LaWare, warned in a second Market News interview that the economy had reached "full employment", a point at which wage pressures are likely to mount.

was buttressed yesterday by Mr Lawrence Lindsey, a central bank governor, who told the Market News wire service that monetary policy was now "within the neutral range".

The morning's economic news did nothing to alter the perception that the economy had slowed sufficiently to allow the Fed to give bonds some breathing space. The central bank reported that industrial production had risen 0.2 per cent, while capacity-utilisation, a key indicator of future inflation, slipped to 88.5 per cent from 88.6 per cent. Both figures were just a little stronger than expected.

Earlier, bonds across the spectrum posted modest gains as the market followed through half-heartedly on the previous session's favourable inflation, slipped to 8.5 per cent from 8.6 per cent. Both figures were just a little stronger than expected.

Tuesday's data had encouraged the view that the Fed would hold off on its next money tightening until the end of the summer. That scenario

Swift seeks to lift membership with lower fees

By John Gapper,
Banking Editor

was cut to BFr400,000, while the fee for financial institutions such as broker-dealers and asset managers to become "sub-members" was cut to BFr200,000.

Swift is facing competition in the market for low-value cross-border payments from systems such as Isob, developed by Royal Bank of Scotland and Banca Santander. It has been forced to restructure and cut costs.

Mr Francis Remacle, vice-president for sales, said Swift saw securities transactions, including settlement and securities custody, as an important growth area, and had cut fees to encourage smaller users to join.

He said that between 6 per cent and 7 per cent of the 457m Swift messages last year related to securities rather than cash, compared with 3 per cent two years ago.

Swift's revenues fell to \$280m last year from \$323m the previous year, after cuts in tariffs.

Republic of Austria deal tests demand for short paper

By Tracy Corrigan

The Republic of Austria's \$600m offering of two-year eurobonds yesterday tested retail demand for short-dated dollar paper, after a slate of special offerings.

For Swiss retail investors and fund managers, short-dated dollar paper appears a safer bet than more volatile longer maturities, while the yield pick-up over bank deposit rates of about 1/4 points makes a slight extension of maturity, for a relatively small increase in risk, attractive.

The 6 per cent coupon – even though it meant setting the re-offer price at a slight premium to the par value of the bonds – was necessary to attract retail investors, according to lead manager Goldman Sachs.

However, there has already

been a heavy flow of two-year issues, and some dealers said there was a finite pocket of demand for such paper. "The paper will take some time to place, but Austria is one of the supreme retail names for Swiss

INTERNATIONAL BONDS

investors," said one dealer at a Swiss bank.

For the Republic of Austria, the financing replaced a Schatzbrief auction of five-year notes in the domestic market, cancelled on Tuesday due to the Federal Financing Agency's dissatisfaction with the level of bids received from Austrian banks. The agency had already changed from a two-year to a five-year auction on the advice of the banks.

Austrian government bonds had suffered in the run-up to last week's referendum on whether to join the European Union. Yield spreads over German bonds, which had been trading in a range of between 20 and 40 basis points, widened to 50 basis points.

However, following the positive result of the referendum, the market improved, and the agency was expecting to receive stronger bids at the auction. In the event, the bids submitted by the banks were around 65 basis points over bond yields, perhaps because banks were nervous about taking on more inventory after suffering losses in the bond market the previous week.

As a result, the decision was taken to cancel the auction. To accept such a level of bids "would have been [to send] the

wrong signal to the Austrian bond market", said Mr Hans Kernbauer, a managing director of the Austrian Federal Financing Agency. In any case, "it was always part of our financing programme that we

should tap the foreign markets in the course of this year". The chance to launch a dollar deal of two years – the maturity originally planned for the auction – provided funding at a lower cost, he said. The deal was swapped into fixed-rate D-Marks, and the financing was cheaper than could have been achieved by tapping the euro-D-Mark sector directly.

Elsewhere, the European Investment Bank launched a FF13bn five-year deal in the French domestic market. In the meantime, the Eurobonds market has been testing demand for short paper. The yield spread over relevant government bond at launch is supported by the lead manager. R: float re-offer price; fees are shown as the re-offer level. © Intermarket yield to short flat coupon.

Open-ended emerging markets fund from F&C

By Antonia Sharpe

However, the daily dealing at net asset value, and the increased liquidity provided by the open-ended structure, should appeal to investors wanting more efficient and less risky access to markets which are intrinsically volatile. The Luxembourg-listed fund will follow the asset allocation models used by F&C.

F&C, which already has a £130m closed-end emerging markets investment trust, has not set any firm targets for the new fund, in view of the downturn in emerging markets.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Day's yield	Week ago	Month ago
Australia	9.00	09/04	101.000	+0.00	8.94	8.94	8.93
Belgium	7.250	04/04	98.2000	-0.400	7.97	7.97	7.95
Canada	8.500	05/04	83.4500	-1.100	9.08	8.58	8.25
Denmark	7.000	12/04	92.4000	-0.150	8.09	7.99	7.19
France	8.750	04/04	95.0000	-0.100	8.95	8.95	8.95
Germany	8.750	04/04	98.1000	-0.200	9.25	7.27	6.66
Italy	8.500	01/04	98.4100	-0.050	9.27	9.27	9.02
Japan	No.119	4.800	08/05	+0.040	3.63	3.59	3.18
No.164	4.800	08/05	105.4120	+0.040	4.36	4.36	4.36
Netherlands	8.750	04/04	90.3200	-0.050	8.98	8.98	8.95
Spain	10.500	10/03	100.9200	-0.030	9.06	9.06	9.44
UK Gilts	8.750	06/05	91.11	+0.025	9.08	9.08	8.75
US Treasury	8.000	10/05	103.4200	+0.035	8.54	8.54	8.53
2.250	05/04	97.4000	-0.025	8.76	8.76	8.75	
US Treasury	6.250	04/23	97.05	-0.025	7.92	7.92	7.30
ECA (French Govt)	8.000	04/04	97.0700	-0.040	8.00	7.98	7.05

London closing: New York mid-day

† Gross (including withholding tax at 15 per cent payable by nonresidents)

Source: MMIS International

US INTEREST RATES

Lunchtime Treasury Bills and Bond Yields

	Coupon	Red Date	Price	Change	Day's yield	Week ago	Month ago
1-month	7.4	One month	93.08	-0.005	8.75	8.75	8.75
3-month	7.4	Three month	93.08	-0.005	8.75	8.75	8.75
6-month	7.4	Six month	93.08	-0.005	8.75	8.75	8.75
1-year	7.4	One year	93.08	-0.005	8.75	8.75	8.75

Source: MMIS International

Yield: Local market standard.

† Gross (including withholding tax at 15 per cent payable by nonresidents)

Source: MMIS International

US INTEREST RATES

UK GILT PRICES

	Notes	Int.	Real	Price	Change	High	Low	Notes	Int.	Real	Price	Change	High	Low
Shorts	(Lines 1-10)	100.00	100.00	100.00	-0.00	100.00	100.00	100.00	100.00	100.00	100.00	-0.00	100.00	100.00
1-month	100.00	100.00	100.00	100.00	-0.00	100.00	100.00	100.00	100.00	100.00	100.00	-0.00	100.00	100.00
2-month	100.00	100.00	100.00	100.00	-0.00	100.00	100.00	100.00	100.00	100.00	100.00	-0.00	100.00	100.00
3-month	100.00	100.00	10											

COMPANY NEWS: UK

Non-core losses hit Thames Water

By Browne Meddick,
Environment Correspondent

Thames Water, the largest of the privatised water companies, announced a 4 per cent fall from £251.3m to £241.7m in pre-tax profits for the year to March 31, after losses in contracting and restructuring costs.

Turnover rose from £1.04bn to £1.09bn, including £22m from acquisitions.

There was an exceptional charge of £35m. Losses on Egyptian contracts acquired in 1988, which were revealed at the half-year stage, cost £25m. Restructuring non-core companies in the UK, US, Germany and Asia also produced one-off costs.

Sir Robert Clarke, who has just taken

over as chairman, said yesterday: "The situation is now completely clean and clear."

Overall the non-core businesses, on which Thames has spent some £170m in acquisition costs and investment, incurred a pre-tax loss of £40.5m.

International and process contracting businesses suffered from poor economic conditions abroad, with a fall in turnover to £120m (£122m). Sir Robert said: "Conditions have been particularly difficult in Germany. The east German economy has not exactly been buoyant."

Turnover in products and services rose to £105m (£92m) partly because of the addition of businesses acquired from Simon Engineering, although UK

industrial demand continued to be weak.

With commercial and industrial demand for water services also weak, turnover in the core business rose 7.5 per cent to £272m (£211m) by price increases.

Excluding depreciation and infrastructure renewal, operating costs in the utilities arm rose by 0.7 per cent. Like other large water companies, Thames has continued to reduce staff numbers, which fell by 4.8 - 6.8 per cent - to an average 6,883 during the year.

However, the capital spending programme to modernise the infrastructure and meet new environmental regulations and which absorbed £35m last year, also pushed up depreciation in the

core business to £73m (£60m) and group net interest charges to £44.5m, compared with £29.9m.

Net debt at the year end was £571m (£51.6m), for gearing of 37 per cent (31 per cent).

Although earnings per share fell by 4.4 per cent to 56.8p, compared with 59.3p, dividends are increased by 7 per cent to 22.5p (21p) with a recommended final of 15.1p.

In the present year, Thames expects its non-core businesses to break even after paying for acquisition costs, and said its order book was running at more than £150m. Sir Robert said: "The recession is not completely over but there are some glimmerings of improvement."

See Lex

Allders rises to £12m

By Maggie Urquhart

Maiden interim results from Allders, the department store and tax and duty free retail group which floated last year, showed a strong advance in profits.

Pre-tax profits rose from £9.5m to £11.7m in the half-year to March 31.

The shares, which were priced at 170p last October, closed up 3p yesterday at 227p.

Lord Prior, chairman, backed up the numbers with an optimistic statement saying "conditions in all our markets are better than we have experienced for several years".

An interim dividend of 2.2p is 8 per cent higher than the

level indicated in the prospectus, which said the 1993 dividend would have been 6.1p, with one third paid in the first half.

Group sales in the six months rose 10 per cent to £357m, and operating profits increased from £10m to £12.1m.

An extra trading week in the comparable period added £1.2m to department store operating profits, while the current year benefited from a £700,000 write back of an over-conservative provision made for flotation costs. The underlying rise in profits was 14 per cent.

Interest charges fell from £1.1m to £400,000. Earnings per share were 5p (7.7p).

The first half includes the

Southern Business shares dive 32p on cautious outlook

By Simon Davies

Shares in Southern Business Group, the photocopier and vending machines supplier, dived by 32p to 42p after the company announced a sharp fall in interim profits.

Pre-tax profits for the six months ended March 31 fell by 56 per cent to £3.4m (£7.2m), and the company remained "cautious as to the trading outlook".

Analysts reduced full-year forecasts by up to 55m from the previous consensus of £12.5m.

The profits fall reflected disappointing sales and what the company described as a one-off £200,000 sales cost.

The photocopier supply industry was subject to an Office of Fair Trading report in March, which responded to concerns over long-term leases. SBG would consider acquisitions, or a partnership with a major distributor, the company has cash balances of £4.3m.

SEG made a £2m provision for the renegotiation of contracts last year, and Mr David McErlain, chief executive, said the company had fully anticipated the report's recommendations.

No further provisions were considered necessary at the interim stage.

Turnover amounted to

£26.9m, down from £29.4m, reflecting an increasingly competitive market. Mr McErlain said sales were satisfactory for the first quarter, but in the second quarter they had collapsed inexplicably to about one-quarter of their budgeted rate.

There was a short-fall between sales levels and sales staffing costs, and consequently a sales cost of £200,000 has been included in the interim figures. This would usually have been capitalised as an intangible asset, to reflect the long-term revenues derived from each sale.

In addition, the shortening of some leasing contracts after renegotiation contributed to a £914,000 increase in amortisation costs.

Mr McErlain said market conditions suggested a likely consolidation within the industry. SBG would consider acquisitions, or a partnership with a major distributor, the company has cash balances of £4.3m.

Following the OFT report, contract and price expectations within the industry were being lowered. SBG now expects to achieve profit margins of about 15 per cent, half their level at the peak of the market.

Earnings per share dropped 56 per cent from 4.9p to 2.1p, but the interim dividend is maintained at 1.25p.

Shares dealing will commence on June 23.

Placing puts £51m tag on Chesterton

By Simon Davies

Chesterton International has successfully placed 20.56m shares in spite of the stock market slump. However, the deal was priced at 100p, the minimum price under the company's agreement with existing shareholders who are selling through the offer.

The placing will value the property agency at £51.2m, making it marginally larger than its main listed competitor, Debenham, Tewson & Chinnocks, which is valued at £50.7m.

Mr Giles Ballantine, chief executive, said: "We are genuinely very pleased." The company had targeted a flotation with a value of £50m and achieved it amid dwindling demand for new issues.

Based on forecast pre-tax profits of £5.1m, the shares are being issued on a p/e ratio of 14.1 and nominal gross yield of 4.13 per cent, based on the dividend that would have been paid had the company been listed for the year.

The pricing reflected the volatile nature of agency business, given the reliance on people rather than fixed assets, but the company provides greater stability through its focus on management fees, rather than brokerage commissions.

Chesterton was wholly owned by former and current employees, and of the placement shares, 12.25m have been sold by former employees or those within 2 years of retirement, while a further 3.3m have come from current employees.

A further 5m have been issued by the company, which will raise £4m net of expenses to help pay down its overdraft and provide funds for acquisition.

A number of "significant" institutions have taken undisclosed stakes in Chesterton, via the private placing.

The issue was sponsored by Robert Fleming, with Société Générale Strauss Turnbull as broker.

Shares dealing will commence on June 23.

US authorities clear BT and MCI alliance

By Andrew Adonis

US regulatory authorities yesterday cleared the \$5.3bn (£3.53bn) alliance between British Telecommunications and MCI, the second largest long-distance carrier, after a long investigation.

The two companies immediately launched their Washington-based joint venture, named Concert, which aims to take a leading stake in the market for "one-stop" telecoms services for "one-stop" telecoms services for multinationals.

Mr Hepher said that Concert would be the first company able to provide a "broad range of single-source telecoms services to multinationals across the world". In addition to "one-stop" international private voice networks, Concert is offering data telecoms, messaging, electronic data interchange and video conferencing services.

The alliance between BT and MCI gives MCI prime responsibility for marketing services in the US, where AT&T, the largest operator, will oppose it strenuously.

AT&T last year launched itself into the market for multinationals with its Worldsource venture. AT&T has secured partners in the Asia-Pacific region, but has yet to forge a European alliance. It is in talks with Unisource, a joint venture between the state operators of Switzerland, Sweden and the Netherlands.

BT said it expected to pay most of the \$4.3bn agreed for a 20 per cent stake in MCI later this year.

Its gearing will rise sharply if it is unable to sell its 17 per cent stake - worth about £2bn - in McCaw Cellular, whose sale to AT&T has been held up by US regulators. But at end-March, BT's gearing stood at only 9 per cent.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Comes - pending dividend	Total for year	Total last year
Allders	Int. 2.2	Aug 25	-	-	-
Bristol Water	£n 22.4	Oct 3	20.7	33.5	31
British Thornton	Int. 3.51	Sept 14	2.5	6	5
Bromford Inv.	Int. 0.75	Sept 1	0.5	-	1.75
Drayton Recovery	Int. 4	July 29	4	-	8
Exmoor Dual	Int. 2.25	July 29	2.7	-	10.55
Hastis (CE)	Int. 1.11	Aug 5	11	16	16
London Elect.	Int. 1.51	Aug 11	13.9	22.5	19.5
London Scot Bank	Int. 1.2	July 29	1.03	-	3.4
Marlboro Brew	Int. 3.15	Aug 17	2.55	4.4	3.5
Marston	Int. 4.00	Aug 8	3.65	5.05	5.4
Montgomery Estates	Int. 1.2	Aug 15	1.2	22	22
NFC	Int. 1.51*	Oct 3	1.45	-	7
Sythen Business	Int. 1.27	Aug 11	1.27	-	3.72
Stirling	Int. 1.35	Oct 7	1.3	1.9	1.85
Thames Water	Int. 15.1	Sept 1	14.1	22.5	21

Dividends shown pence per share net except where otherwise stated. *On increased capital. **Second interim; makes 2.8p to date.

Preliminary Results

for the year ended 31 March 1994

Profit before tax, before exceptional items, up 10% to £277m
Exceptional items of £35m
Profit before tax, after exceptional items, down 4% to £242m
Earnings per share before exceptional items up 11% to 65.8p
Earnings per share after exceptional items down 4% to 56.8p
Dividend per share up 7% to 22.5p

"The regulated Utilities business has had another excellent year, increasing operating profit by 16% to £317m. We have continued to manage tightly operating and capital costs. Our customers again benefited from the lowest average household water and wastewater bills."

Group results were affected by adverse factors in some of our other business divisions. We have included £35m for exceptional items; these were partly for losses on inherited contracts and partly for the cost of restructuring some of our companies to enhance further our ability to exploit changing market opportunities.

Our underlying trading performance is sound. The Board proposes to increase the final dividend by 7%."

Robert Clarke

Sir Robert Clarke
Chairman



Thames Water Plc 14 Cavendish Place London W1M 9DJ

The annual report will be posted to shareholders by 28 June 1994. Copies may be obtained after that date from the Investor Relations Manager at the above address. The final dividend will be paid, subject to approval at the AGM on 26 July 1994, on 7 September 1994.

Crédit Foncier Growth on target in 1993



Sales up 4%

1993, amid difficult economic conditions, will be remembered for the housing recovery plan and the overall decline in interest rates. Total loan authorisations were up 4% from 1992 at FF 41.5 billion, boosted by Crédit Foncier's success in housing loans and lending to local authorities.

Considerable government support for the property sector, particularly for subsidised home ownership and landlord assistance loans, as well as the fall in the cost of money, helped the Crédit Foncier Group boost its home loan financing activity by 27% to FF 27 billion.

Lending to local authorities also grew 10% to FF 8.4 billion, bolstering Crédit Foncier's status as a lender of choice, with 10% of the market.

Nonetheless, recession provoked a significant drop in loans to property developers and industrial, commercial and tourist investments, which were down 44%.

Overall, Crédit Foncier's core activities - housing loans and financing for local authorities - contributed 85% to total loan authorisations, up from 72% a year earlier.

Total loans outstanding stood at FF 333 billion at 31 December 1993, up 4%.

Excellent refinancing conditions

The volume of funds raised in 1993 totalled FF 38.1 billion, including 57% from abroad. New issues were launched under excellent terms, amid falling long-term rates, attributable to Crédit Foncier's quality reputation.

Another highlight of 1993 was the highly successful public bond exchange offering and a FF 1.5 billion capital increase, underscoring shareholder loyalty and raising the European solvency ratio to about 10%.

Total dividend distribution: up 17%

Consolidated net banking income amounted to FF 5,348 million, up 16% on a comparable basis. In order to maintain a high level of risk coverage, provisions were increased due to the ongoing financial difficulties of certain private customers and a substantial number of property developers. Consolidated net profit increased 25% to FF 51.5 million.

1993 net profit for the Crédit Foncier parent company was virtually unchanged at FF 579 million compared with FF 585 million a year earlier.

Overall results did not escape the crisis in the property market, but reflect the Group's excellent ability to confront this situation.

CRÉDIT FONCIER DE FRANCE
Votre allié dans le temps

uthorities
BT and
alliance

COMPANY NEWS: UK

London Electricity at £187m

By Michael Smith

London Electricity, the power distributor for the capital, warned yesterday that the Monopolies and Mergers Commission may be asked to adjudicate over the current regulatory review as it announced pre-tax profits ahead from £145m to £185.5m and a 15 per cent dividend increase.

Mr Roger Urwin, chief executive, said: "Any company which does not consider going to the MMC as a possibility is not being particularly prudent."

"It is decided that a company is a loser from the review and the market responds then that company's directors are in a difficult position. Shareholders will want a very good reason for the directors accepting the outcome."

Sir Bob Reid, chairman, said the company looked forward to "regulatory proposals which

would enable the company to continue to deliver a proper balance of benefits to shareholders and customers and to sustain the appropriate levels of investment in our infrastructure".

In the year to March 31, London made operating profit of £171.5m (£152.5m) on turnover of £1.31bn (£1.27bn).

Dividends totalled 22.5p (19.5p) after a proposed final of 15.1p, payable from earnings of 65p (56.9p before exceptional items).

The improved pre-tax performance was helped by the closure of retailing (22.8m) and a 210m increase in the contribution from private distribution, including the airports business bought from BA.

The contribution from regulated businesses also increased by 22m, helped by a cut of 310 or 4 per cent, in the headcount. London also said there was

welcome evidence of a revival in the economy with the main business showing a 1.3 per cent increase in units distributed. Growth in the large commercial sector was particularly noticeable.

Capital expenditure rose from £26.9m to £104.2m.

The company is to seek shareholders' permission to buy 10 per cent of its shares in the market. It also announced that it had signed a contract worth more than £10m to supply electricity to 16 Cadbury Schweppes sites.

• COMMENT

London's share price fell - down 16p to 571p - owed more to Ofgas's announcement on rates of return for British Gas - and its perceived implications for the power sector rather than anything fundamental in the figures yesterday. Certainly the City had lit

te to complain about. A steady approach to job reductions has helped to cut out about £30m of annual costs over the last four years. Strong cash generation means that, in spite of increased capital costs there is little danger of the company moving into serious debt in the next year. That gives it scope to pull off more acquisitions, no bad thing provided it can find companies of the quality of the RAA business which is already chipping in profits above expectations and is liked by the City because it is so close in type to the core.

Assuming a 25.4p dividend for this year, the shares were yesterday trading on a prospective yield of about 5.5, a slightly poorer rating than average for the sector. But with so much uncertainty about future regulation, it may be a month or two before the shares move upwards.

Provisions hold back CE Heath to £11.8m

By Richard Lapper

Provisions against losses on Australian workers' compensation business held back pre-tax profits at CE Heath, the insurance broker, in the year to March 31.

After exceptional items pre-tax profits amounted to £11.8m (£1.5m resisted). The new provisions have arisen as a result of a judgment earlier this month by the Australian High Court which overturned earlier lower court decisions in favour of a Heath subsidiary and other insurers against the Victorian Accident Compensation Commission.

"The decision has been a totally unexpected and unwelcome shock and has clouded what would have been an excellent result," said Mr Michael Kier, chairman.

As a result of the ruling CE Heath Underwriting and Insurance will not be entitled to recover certain amounts from the commission and a provision of £850m (£2.8m) has been established.

Operating profits increased marginally to £7.6m (£7.1m). Profit from the sale of part of the company's stake in another Australian subsidiary, Heath International Holdings, amounted to £4.3m.

Broking profits increased by 20 per cent to £18.5m (£15.4m).

Business from London market reinsurance declined but there was growth of UK wholesale, international facultative and some other operations.

Profits from underwriting increased to £8.4m (£7.9m). These include the contributions of Heath International Holdings, the Australian underwriting operation in which Heath had a 23 per cent stake.

The sale proceeds were £45m, of which £11m has been used to repay some medium-term borrowings.

Computer services profits rose by 13 per cent to £5.3m.

Losses per share were cut to 6.5p (23.5p). The dividend is held at 16p with an unchanged 11p final.

• COMMENT

The markets had already taken on the news of new Australian provisions at Heath and after last week's sharp fall, the share price rose yesterday. The good news is that the core broking operations appear to be in a relatively healthy state, with expenses under control and some attractive growth possibilities in a number of markets.

The textiles division reported sales up 13 per cent and operating profits rose by 24 per cent with margins improving from 11.3 per cent to 12.5 per cent. Alan Paine contributed sales of £250,000, incurring operating losses of £136,000 reflecting the seasonality of the business.

For the present year the company expects further improvement with important contributions from the recent acquisitions of Alan Paine, a knitwear company, and Barbour Campbell, the industrial thread business.

Mr John Lister is retiring as chairman at the annual meeting. He will be replaced by Mr Hamish Grossart, who has been a non-executive director since October 1991.



Michael Hurdle: further growth expected this year but market conditions likely to remain difficult

Marston improves 16% in spite of flat second half

By Tony Jackson

Marston Thompson & Evershed, the Burton-based regional brewer, lifted pre-tax profits by 16 per cent to £23.3m in the year to March 31.

However, second half profits were flat as a result of sharply increased marketing costs on its Pedigree brand.

Volume sales of beer rose by 4.9 per cent in the year, compared with a claimed fall of 2 per cent across the industry. Sales of Pedigree bitter rose by 7 per cent, while the Low 'C' brand of low-calorie bottled beer was ahead by 12 per cent.

Foods sales to the group's pub were up by 28 per cent.

Mr David Gordon, managing director, said the rise in underlying trading profit had been fairly level throughout the year.

Another called for "two new independent executive directors" on Marston's board.

BZW, joint brokers to the discount, hinted yesterday that it would raise the issue of management changes.

"We will be talking to the company and reviewing the situation in the light of what has happened," said Mr Philip Remnant, managing director of UK corporate finance at BZW.

Computer services profits rose by 13 per cent to £5.3m.

Losses per share were cut to 6.5p (23.5p). The dividend is held at 16p with an unchanged 11p final.

• COMMENT

The markets had already taken on the news of new Australian provisions at Heath and after last week's sharp fall, the share price rose yesterday. The good news is that the core broking operations appear to be in a relatively healthy state, with expenses under control and some attractive growth possibilities in a number of markets.

The textiles division reported sales up 13 per cent and operating profits rose by 24 per cent with margins improving from 11.3 per cent to 12.5 per cent.

Alan Paine contributed sales of £250,000, incurring operating losses of £136,000 reflecting the seasonality of the business.

For the present year the company expects further improvement with important contributions from the recent acquisitions of Alan Paine, a knitwear company, and Barbour Campbell, the industrial thread business.

Mr John Lister is retiring as chairman at the annual meeting. He will be replaced by Mr Hamish Grossart, who has been a non-executive director since October 1991.

to other brewers and the free trade, Mr Gordon said. Beer sales to Marston's own pubs were slightly down, with a rise in managed pubs more than offset by a fall in the tenanted estate.

Capital expenditure for the year was £86m, compared with £81m. Balance sheet gearing rose from 7.2 per cent to 8.8 per cent. A total of 53 new pubs were bought, 46 of them man-

aged, while 22 pubs were sold.

Marston said that in its tenanted estate, there was "an increasing divide between houses which clearly have a profitable future and those which may not". Volume sales of beer to tenanted houses fell by 7 per cent in the year.

On group sales of £142.8m, against £127.7m, operating profits were up 10.5 per cent at £24.8m.

Interest payments doubled to £1.1m.

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However, Pedigree and Low 'C' had been heavily advertised outside Marston's native Central TV region in the second half, with the annual advertising bill up 87 per cent to £2.9m, of which £2m was spent on Pedigree.

The rise in group beer volume was attributable to sales

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On group sales of £142.8m, against £127.7m, operating profits were up 10.5 per cent at £24.8m.

Interest payments doubled to £1.1m.

Mansfield ahead to £14.4m

By Tony Jackson

Lower interest charges helped Mansfield Brewery to raise full-year pre-tax profits by 15 per cent from £12.6m to £14.4m. This was despite a slight fall in beer volume on a like-for-like basis.

The company said this year so far was "nicely ahead" of last year, largely because of better summer weather and strong growth in its cask ales.

In the 53 weeks to April 2, draught beer volume increased by 12 per cent, with a 2.5 per cent rise in ales offset by a 2.9 per cent drop in lager. On a 52 week basis, however, total beer volume was down by 1 per cent.

Mr Paul Handley, finance

director, said the drop in lager sales was in line with the market. On-trade sales of standard lagers in the UK market had fallen by 5.5 per cent in the year, compared with a fall of 4.2 per cent in beer overall.

Standard lager in pubs appeared "to have reached its penetration level," he said. Mansfield sells McEwans lager from Scottish & Newcastle and Foster's from Courage.

The main growth area, Mansfield said, was cask beer. Ridgeway bitter had shown strong growth, and the launch of Mansfield bitter and Old Baily strong ale in cask had proved successful.

A review of the pub estate had resulted in a fall in book values of £12.6m, or 7 per cent

of the total. As a result, and despite retained profit of £7.6m, shareholders' funds fell from £13m to £12.8m. Mr Handley claimed the fall in pub values was temporary. "We already have evidence of a pick-up in the market," he said.

On sales of £212m (£118m), operating profits were up 3 per cent at £19.2m.

Interest charges were 21 per cent lower, as a result of higher operating cash flow and lower interest rates.

After a tax charge of 27 per cent (30 per cent) earnings per share increased to 16.39p (£3.95p). The full-year dividend is raised by 14 per cent to 4.4p via a final of 3.5p.

Mansfield's shares rose 8p to 203p.

This announcement appears as a matter of record only



Courtaulds plc

has merged its European viscose and acrylic fibre activities into a joint venture with those of

Hoechst AG

Morgan Grenfell advised Courtaulds on the formation of this joint venture

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MORGAN
GRENFELL

London Scottish up 34% on consumer loan demand

By John Gapper,
Banking Editor

A rise in demand for consumer loans and an increased share of debt collection business helped London Scottish Bank, the consumer credit company, to increase pre-tax profits by 34 per cent from £1.0m to £2.7m in the half-year to April 26.

The interim dividend goes up 16.5 per cent to 1.2p (1.0p), after earnings rose by 23 per cent to 3.2p (2.6p). Retentions were limited by a 62 per cent rise in the tax charge as the balance of business shifted.

The bank, which specialises in small consumer loans,

raised operating income by 14 per cent to £16.2m (£14.2m) while costs rose by 10 per cent.

Mr Martin West, chief executive, said that it had continued to increase productivity.

Profits from consumer credit rose to £1.48m (£903,000) while debt collection profits rose to £2.27m (£152,000). Profits from re-insurance of policies protecting customers against defaults on loan payments fell to £388,000 (£547,000).

Mr West said that re-insurance profits fell because it was closing the 1990 year when recession had increased claims.

The company was seeing steady growth in loan demand

Textiles side behind 21% rise at Hicking Pentecost

By Nigel Clark

Further "excellent progress" by the textiles division helped Hicking Pentecost report pre-tax profits ahead 21 per cent for the year to the end of March. There was a slight improvement in the industrial products side.

For the present year the company expects further improvement with important contributions from the recent acquisitions of Alan Paine, a knitwear company, and Barbour Campbell, the industrial thread business.

For the year profits were £3.4m (£2.85m) on turnover up

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Rate	Quota loans*		"Higher" quota rates	
	10%	5%	5%	5%
Over 1 up to 2	6	7	8	8
Over 2 up to 3	5%	5%	6%	6%
Over 3 up to 4	7%	7%	7%	7%
Over 4 up to 5	7%	7%	7%	7%
Over 5 up to 6	8	8%	8%	8%
Over 6 up to 7	5%	5%	5%	

Perkins buys Dorman Diesels in \$50m deal

By Andrew Baxter

Dorman Diesels, one of the oldest and most famous names in the diesel engine industry, is being bought by Peterborough-based Perkins Group for about \$50m (£33.8m), including the assumption of \$2m of debt.

The agreed deal, which is close to completion, has been under discussion for five months and is the most important ownership change in the UK diesel industry this decade.

It comes less than two months after Vartis, Perkins' US parent, sold the Massey Ferguson tractor business to concentrate on its core businesses of Perkins diesel engines and Kelsey-Hayes automotive parts.

Dorman, established in Stafford in the 1870s, supplies high horsepower diesel engines for the power generation market and is also at the forefront of natural gas engine technology.

Part of English Electric in the 1960s, it was later absorbed into GEC, which sold it in 1987 to Broadcrown Group, a private company based in Stone, Staffordshire.

Broadcrown would not comment on the sale yesterday, beyond calling it a "strategic disposal". Dorman, which has 650 employees worldwide, most

of whom are based at Stafford and Lincoln, has seen profits rise in recent years.

Pre-tax profits last year were about \$2m, up turnover in excess of \$15m. Perkins' sales last year were \$70m.

Perkins approached Dorman as part of its strategic plan to expand its product range, either through acquisitions and alliances, or through direct investment in new products.

"One of the real attractions of Dorman was its product range, which is the newest in its power band," said Mr Tony Gilroy, chief executive of Perkins.

Perkins offers engines from five to 1,500 bhp. The Dorman engines extend the range to 2,500 bhp and will enable Perkins to move quickly into power generation, a key growth sector of the diesel engine market, and natural gas engines.

The deal will also bolster Perkins' expansion plans in the placing price was 12.2 based on earnings per share for the year to March of 12.3p. The nominal gross dividend yield is 2.5 per cent.

Mr Pickthall said \$2m of the money raised would be used to develop a new plant on Teesside to manufacture aroma chemicals. He said aromatic ingredients were an important growth area and the plant would develop the company's capacity.

Aromatic ingredients account for 40 per cent of group turnover, compared to 60 per cent from fragrance and flavours. In the year to March, pre-tax profits stood at \$1.4m (£1.1m) on turnover of £17.3m (£14.8m).

The balance of the proceeds will be used for working capital. Mr Pickthall said priorities include developing the company's position in the own-brand market.

Wiseman jumps 61% to £5.13m

Robert Wiseman Dairies, the Scottish liquid milk processor and distributor, yesterday reported a 61 per cent jump in pre-tax profits from £1.15m to £5.13m for the year to April 2.

This was slightly ahead of the £5.04m forecast made at the time of its flotation in March.

Turnover rose 30 per cent to £59.7m. Mr Alan Wiseman, chairman, said the company enjoyed strong volume growth due to its position as a leading supplier to multiple retailers.

Competitive pressures arising from multiple retailers' fresh milk pricing policies had assisted volume growth at the expense of gross margin.

Earnings were 7.25p (4.58p) or 6.84p (6.14p) before exceptional and non-recurring items. No dividend is proposed, but interim and final payments are anticipated for the current year.

The company announced the sale of Gossette Farm, for £1.8m, which was recently acquired as part of the £3.1m purchase of Juronim, the parent company of Kennery Farm Dairies.

Attributable revenue for the

Capital expenditure totalled £22m (£17m). The company's principal investment continues to be a large development at Purton Treatment Works which is due for completion later this year. Work has also started on two other significant contracts to improve water quality at treatment works in the southern part of the supply area.

Sir John Wills, chairman, said the completion of these projects would mark the end of a period when Bristol had invested over £40m in large schemes at water treatment works. Capital spending would start to fall from its current peak, but would remain at a relatively high level.

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Cause and effect of restructuring

UBS's market share of equity business fell last year. William Lewis reports

In January this year London staff of UBS, part of the Union Bank of Switzerland, stepped up to the fourth floor of the company's offices in Broadgate to hear presentations from senior management.

In recent years they had become used to hearing news of market share gains. The investment bank's share of institutional investors' cash equity business leapt from 3 per cent in 1989 to 8 per cent in 1992 to make it one of the City's top securities houses.

However, this January staff were greeted with a different message. UBS's average market share had fallen to about 6 per cent last September, down from UBS's perceived "optimum level" of 8 per cent.

UBS ranked fifth or six overall in UK equities', Mr John Smith, head of UK equities research, told his analysts. At a time when a few very large institutions are dominating the fund management industry, UBS was "weak with large clients", he said.

Publicly, UBS blames this downturn on a restructuring that took place during 1993 and which is continuing this year.

A "new global strategy" was being undertaken to turn UBS from "conventional stockbroker" into a more integrated "house", Mr Hector Sants, a UBS vice chairman with responsibility for European equities, said.

It is trying to win more business from large fund management institutions and change the role of analysts and sales



Hector Sants: changes have gone further than personnel

staff from simple stock pushers to advisers on strategy who can offer recommendations tailored to each client.

Such a refocusing was bound to hit UBS's market share in the short term, Mr Sants said. The firm had gone as far as it could with a conventional broking operation with a narrower range of services. Restructuring was needed to facilitate further gains.

However, former UBS managers disputed this description of orderly change and said that Mr Sants' view of cause and effect should be reversed. "Any restructuring has been born from their horror at the drop off in business from institutions," said one former senior executive.

To his UBS's market share in the short term, Mr Sants said. The firm had gone as far as it could with a conventional broking operation with a narrower range of services. Restructuring was needed to facilitate further gains.

According to UBS documents, the staff were told in January that the company wanted to be rated among the top three firms with all core clients and attain a "UK market share in high single figures".

Mr Sants rejected that.

"Smaller institutions will continue to receive what they believe is a conventional stockbroker service."

Mr Sants said that profitability had remained good during these changes and that UBS's market share was now back up to 8 per cent after the "temporary dip" last September.

For larger clients Mr Sants said he was encouraging a change in the traditional role of the analyst. "The large institutions in general do not want stock pickers any more. They

want 'talking partners' who know the business and know the industry. What they want to do with us is discuss options and get us to design solutions."

The sales force is also affected. Mr Sants said he had been "reorganising sales to change salesmen from being ticket writers to account managers and problem solvers".

Another important part of the change process is aggressive exploitation of UBS's triple A-rated balance sheet to push its derivatives business and "total problem solving facilities" to institutional clients, according to Mr Sants.

UBS believes that larger clients now want tailor-made advice executed through a sophisticated and broad product range.

Some of UBS's competitors said that strategy was sound but unlikely to mark it out from the crowd. "All that Hector has talked about we are doing ourselves," one said.

Outside analysts believe that UBS's focus is now more and more on proprietary trading - where the bank takes positions on market movements using its own capital - to compensate for declining customer business.

Mr Sants said that view may have emerged as a result of UBS offering its clients more "aggressive" use of derivatives. "It is clear that banks such as UBS, through the strength of their balance sheets, can differentiate themselves in these difficult markets from competitors."

British Thornton advances 60%

By Graham Deller

British Thornton Holdings, the packaging and specialist furniture group, lifted profits by 60 per cent from £1.32m to £2.11m pre-tax during the 12 months to April 30.

The advance was achieved on turnover of £10.3m (£2.74m), including £1.61m from the acquisition in September of Masterform, a manufacturer of packaging and display materials.

Mr Brian North, chairman, said, however, that Masterform's profits - it contributed just £13,000 at the operating level - had fallen well short of expectations. "Income arising

from new orders in the second half is encouraging but has not compensated for the income lost through the cancellation last October by Segal of a large order for display units," he said.

The educational and scientific furniture operation swung into the black with profits of £274,000 (losses of £217,000). The company plans further investment in capital equipment to enlarge capacity.

After tax at 24.8 per cent, reflecting losses brought forward from previous years, earnings per share improved to 11.4p (8.6p). A proposed final 3.5p lifts the total for the year by 1p to 6p.

Bristol Water higher at £8m

By Gary Evans

Bristol Water Holdings raised pre-tax profits by 18 per cent from £5.8m to £8.01m in the year ended March 31.

Turnover grew 15 per cent to £59.5m. The core water business accounted for £54.5m - a 6 per cent rise - largely benefiting from a permitted price rise of 4.5 per cent above inflation.

Fully diluted earnings per share rose to 7.6p (7.35p) and a final dividend of 2.24p is recommended for an increased total for the year of 33.5p (31p).

Attributable profits came out 3 per cent higher at £5.51m, some 55 per cent of which will be retained for reinvestment in the core business.

Fully diluted earnings per share rose to 7.6p (7.35p) and a final dividend of 2.24p is recommended for an increased total for the year of 33.5p (31p).

Attributable profits came out 3 per cent higher at £5.51m, some 55 per cent of which will be retained for reinvestment in the core business.

Morrison rises to £5m despite tough trading

By James Buxton,
Scottish Correspondent

Pre-tax profits at Morrison Construction, the privately-owned construction company, increased by 56 per cent from £3.3m to £5.1m, despite what Mr Fraser Morrison, chairman, described as "continuing difficult market conditions."

Turnover in the year to March 31 increased by 6 per cent, from £208m to £220m.

The company, which operates

throughout Britain, obtained about 5 per cent of sales abroad, principally from Kuwait, Bahrain and eastern Europe.

Morrison, based in Edinburgh, increased profits before interest in its building and property development division, which accounts for 41 per cent of sales, from £2m to £4.5m.

But its civil engineering division, making up 39 per cent of sales, lost £90,000 (profit of £1m), which Mr Morrison attributed to unsettled claims

six months to end-April was flat at £331,000 for earnings of 4p (4.02p) per share. The interim dividend is maintained at 4p.

Exmoor Dual Investment Trust

increased net assets per ordinary share to 65p at the end of May, from 34.8p a year earlier.

Net assets per income share

were up from 61.1p to 61.3p and from 17.8p to 21.2p per zero coupon preference share.

After tax revenue for the nine months to May 31 dropped to £536,334 (£502,455) and earnings per income share came through at 6.08p (6.83p). The third interim dividend is 2.25p (2.7p) per income share for a total of 6.75p (7.5p) to date.

Drayton Recovery Trust

reported a net asset value of 138.2p per ordinary income share as at April 30, against 132.8p at the trust's October year-end and 110p 12 months earlier.

Attributable revenue for the

period to continuing operations came to £11.8m (£11.4m). On a per share basis earnings were 12.1p (29.1p).

against clients on road contracts in a market where margins were very tight.

The utility and energy division, and the housing division, which operates only in Scotland, virtually doubled their profit before interest.

Mr Morrison said the company's broad base could absorb losses in the civil engineering division.

Its success was founded on its commitment to quality, on its development of trained staff and on building closer relationships with clients.

He said firmer signs of economic recovery boded well for the construction industry.

Shareholders funds rose 25 per cent to £15m; the company has net cash of £1.5m.

Morrison is largely family owned. Mr Morrison said the long-term objective was to become a quoted group "in some shape or form" but there were no current plans to do so.

"We will react to the right opportunity when it comes along," he said.

Mountview Estates rises to £7m

Mountview Estates, the property dealing group, increased pre-tax profits by 7 per cent from £6.79m to £7.24m in the year to March 31 on sales up from £13.4m to £14.4m.

The result marked an improvement on the first half, when the group suffered a dip to £2.37m. Directors said at the time that there was "reasonable expectation" that the full year's results would match the previous outcome.

A final dividend of 12p is recommended for an increased total of 22p (20p). Earnings per share were 10.5p (9.3p).

Business Technology

In its first set of results since the change of management in October, Business Technology Group, the photocopier and facsimile sales and service company, reported a 1988 pre-tax loss of £4.1m (£6.5m restated), including £1m (£2.2m) for discontinued activities.

Charfield Invest

Charfield Investment Management, a subsidiary of Charfield Financial Holdings, is reversing into Bell Court Fund Management, a publicly traded unit.

Turnover improved to £22m (£27.7m) but operating profits fell to £2.48m (£2.87m) while net interest charges rose to £21.7m (£15.449).

Earnings per share declined to 1.15p (1.45p). The interim dividend, however, is stepped up to 0.75p (0.8p).

Epwin

Epwin Group, a maker of PVC-u windows and doors, is paying £2m to acquire Permaframe, which specialises in the manufacture of composite door and door sets.

Permaframe made pre-tax

profits of £368,417 (£324,635) in

the year to March 31 after

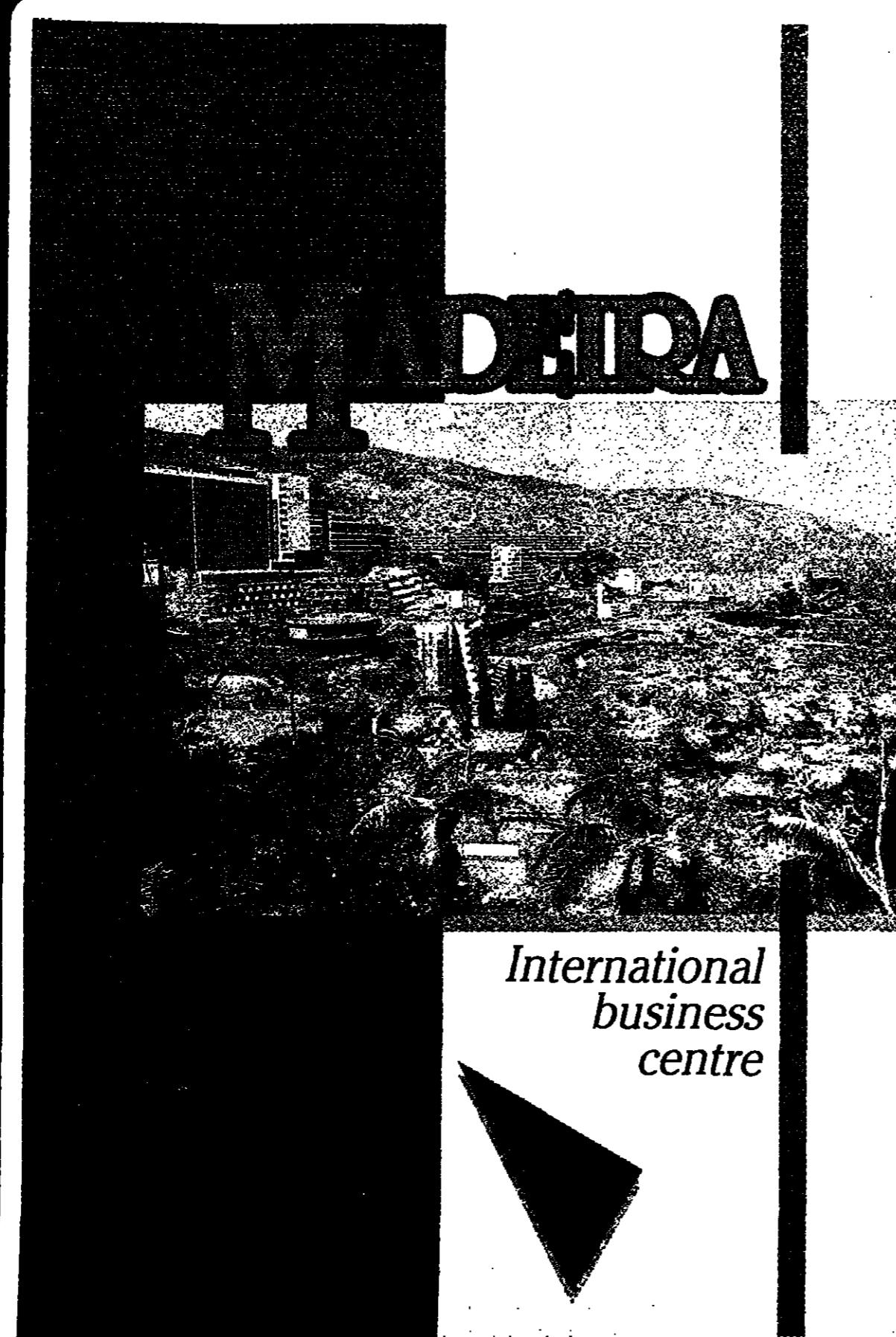
adjusting for a £265,000 surplus on the sale of fixed assets.

The recommended final

dividend is 14.14p for a total of 18.9p (18.5p).

The company is calling an EGM in order to convert to plc status.

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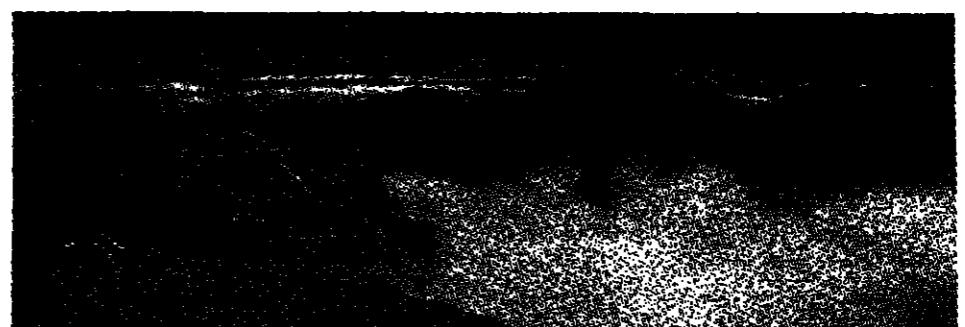
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COMMODITIES AND AGRICULTURE

Green light expected for milk board reincarnation

By Deborah Hargreaves

The British government is expected to announce plans today to open up the £3.3bn milk market to competition by November. Mrs Gillian Shephard, the agriculture minister, is likely to give the go-ahead for the Milk Marketing Board's scheme to re-organise itself into a voluntary farmers' cooperative called Milk Marque.

The liberalisation of milk sales will mean that dairy companies can buy their supplies directly from farmers for the first time in 60 years.

But the plans to open up the market have been surrounded in controversy with many

dairies claiming that Milk Marque would be left with too dominant a position and be able to force up prices.

Mr Chris Haskins, chairman of Northern Foods, the large UK dairy group, said yesterday that unless the government had forced Milk Marque to change transportation arrangements originally proposed, the system remains too monopolistic.

In remarks to a food industry conference, Mr Haskins said that continual confrontation between the federation and the milk board in the past had been "totally sterile and unconstructive. That's what we're trying to do: get rid of all this garbage."

Shephard launches £10m scheme to help improve farm marketing

By Deborah Hargreaves

Mrs Gillian Shephard, UK agriculture minister, yesterday launched a scheme worth £10m over the next three years to help farmers and small food companies improve their marketing skills.

"Primary producers are masters at planning production, but their marketing skills are undeveloped, particularly when they are producing an undifferentiated product," Mrs Shephard told an Adas food industry conference.

The aid scheme will give grants of up to 50 per cent to help producers, processors and others in the industry "sharpen up management and adopt better marketing practices".

MARKET REPORT

Coffee futures recover early losses

London Commodity Exchange COFFEE futures recovered from an early reaction against recent strong gains to finish the day only marginally lower. Traders saw the morning's \$56

fall to \$2,340 a tonne for September delivery as a correction in a continuing bull run. The price closed at \$2,388, down \$8 on balance.

Coffee's later strength helped

Compiled from Reuters

fall to \$2,340 a tonne for September delivery as a correction in a continuing bull run. The price closed at \$2,388, down \$8 on balance.

Coffee's later strength helped

Compiled from Reuters

Opec cancels meeting to bolster confidence

By Robert Corzine in Vienna

The Organisation of Petroleum Exporting Countries last night agreed to cancel a planned September meeting in a move that should reinforce market confidence that it intends to stick to its present production ceiling until the end of the year.

The idea of cancelling the September meeting was first put forward by Saudi Arabia, the cartel's largest producer. Cancelling the informal session means that the earliest opportunity for Opec to review its quota will not be until

November 16, well into the fourth quarter when demand for its members' oil is usually approaching its seasonal peak. Opec officials said there was no opposition to the decision, which should send a positive signal to the market, according to analysts.

The organisation also agreed yesterday to form a new subcommittee to monitor adherence to the 2.45m barrel a day ceiling. Recent production has been running above that figure, with May output reported as 2.492m b/d.

The committee will be chaired by Venezuela. It

includes representatives of Nigeria and Kuwait as well as the organisation's secretary general.

The question of who will replace Dr Subroto as secretary general was put off until today, when the meeting is expected to end.

The

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buoyant mood of most of the delegates yesterday was in sharp contrast to their last meeting in Vienna last November.

The

conference, in which

delegates failed to agree on widely demanded production cuts, ended with oil ministers scuttling out of Vienna in a

rainstorm as oil prices crashed around them.

Yesterday they returned to an Austrian capital bathed with late spring sunshine, basking in the knowledge that oil prices had recovered sharply in recent months.

A warning by Mr Abdullah Al Attiyah, the Opec president, that the present improvement in demand "may be limited," did little to dent in their optimism.

One Gulf Arab official thought there was scope for prices to rise by "another \$3 or \$4 by the end of the year". That, if it came to pass, would

take the price of the benchmark Brent Blend to about \$30 a barrel, compared with a five-year low of around \$13 reached last February.

But Opec oil revenues, which

"...dropped by about 8 per cent in 1993..." may fall further by two decimal points in 1994", he said.

Ministers appeared determined, nevertheless, to savour a rare opportunity to meet in a relatively relaxed atmosphere.

Norway and Iceland spoiling for arctic cod war

By Karen Fossli in Oslo

A bitter dispute between Norway and Iceland over fishing rights in arctic waters scaled new heights this week and threatens to become a full-blown cod war, reminiscent of that between Britain and Iceland in the 1970s.

Yesterday, Mr Björn Tor Godal, Norway's foreign minister, warned Iceland that Norway was prepared to take whatever measures were needed to deter Icelandic trawlers from fishing in a so-called

fisheries protection zone, 200km around the arctic archipelago of Svalbard, where Norway has sovereignty under a 1920 treaty.

The warning was issued to the Icelandic ambassador after the Norwegian coast guard on Tuesday night had fired warning shots and cut the wires holding the net of the Icelandic trawlers fishing in the disputed area. It was the first time the Norwegians had resorted to such measures.

Earlier this month Norwegian shipyards in the northern part of the country refused to maintain a dialogue with Iceland on the issue.

Mr David Oddsson, Iceland's prime minister, said yesterday in a radio interview that the warning shots had been an illegal act by Norway and threatened to take the case to the international court in The Hague if Norway did not find a diplomatic solution.

Norway said it did not plan any meetings with Iceland but expected it to respect the zone, where it, Russia and some EU countries have historical fishing rights, and would also seek

to maintain a dialogue with Iceland on the issue.

Iceland has no cod quotas in the region and no historical fishing rights. Fish accounts for about 80 per cent of Iceland's export earnings.

"No one really wants a conflict but we are aware of the differences in opinion between Norway and Iceland over the zone," a Norwegian foreign ministry spokesman said yesterday.

Last year the two countries became embroiled in a similar dispute over the "loophole", a

62,400 sq km protected zone in the Barents Sea jointly managed by Norway and Russia, where arctic cod spawn and where Icelandic trawlers had refused to withdraw from cod fishing. They were also in dispute last year over the fisheries protection zone.

The Icelandic government subsequently ordered its fishermen to withdraw from the fisheries protection zone and the ambassador to Iceland told the Norwegian foreign minister yesterday that this declaration was still in force.

Lead output begins to fall

Production of refined lead is falling, according to the International Lead and Zinc Study Group.

Latest data from the ILSZG shows that mine production during the first four months of 1994 was 7.2 per cent down on the same 1993 period while refined output was 1 per cent lower.

Consumption was 4.2 per cent above the January-April 1993, mainly reflecting strong demand growth in the US.

In April, producer stocks of lead fell 13,000 tonnes to 200,000, but stocks in London Metal Exchange warehouses continued to rise.

Rubber traders see pressure on prices as Thais scale down official purchases

Thai officials buying rubber on behalf of the government have been told to cool down their purchasing this week so as not to compete with private traders, according to an official of the central rubber market, reports Reuters from Bangkok.

"Our buyers, some of them from the state Rubber Estate Organisation, will from now on not compete with the private sector for supplies," Mr Chakarn Saengraksaeng, director of the Rubber Research Institute said. In recent months Thai rubber prices have surged to around

H24-25 (\$39-55) a kilogram in response to tightness of supplies and big government supply contracts, notably a contract with China that still has some 100,000 tonnes outstanding.

"Officials are negotiating with the Chinese to postpone deliveries for two to three months when rubber supplies are expected to get back to normal," Mr Chakarn said.

He explained that the government did not want to see traders going out of business because of losses sustained from honouring contracts that were concluded when prices

were about \$19 earlier in the year.

Singapore rubber traders said the Thai news could send the market lower.

"This means that the government is not going to chase the market," one senior broker said. "The current upsurge in Tokyo and Singapore is mainly due to the Thai government competing with the locals for supplies."

With the latest Thai government move, Singapore traders said they were not sure how the government could now meet its contracted rubber shipments.

Guyanese gold output up 20%

By Canute James

In Kingston, Jamaica

Guyana's gold production in the first quarter of this year rose 20 per cent to 86,300 troy ounces, mainly because of higher than expected production from the country's largest mine.

Omali Gold Mines, which produced 67,870 ounces in the quarter, 4,872 above projection, is owned by Cambior Incorporated and Golden Star Resources of Canada and the Guyana government. It started production in January 1993 with a target 20,000 ounces a month.

CROSSWORD

No. 8,481 Set by FETTLER

1	2	3	4	5	6	7	8
9					10		
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12 of 18s class are clued by single words

ACROSS	6 To face a revolutionary is a worry (9)
1 Disease (6)	7 It's all about a bout (5)
4 Finished spin with a humungous sound, then pounds as does a tornado (8)	8 Stepped up and down in the way Astoria did (7)
9 Concern (6)	11 Gulp (7)
12 A skirt needed for a dance (4)	14 Flags (7)
13 Wonder at curious way to demolish look (4)	17 Spike! It is absent in real touching look (9)
15 Look (6)	18 An old soul to deceive another of their ilk (4-4)
16 Castle (4)	19 Irascible (irascible) on the sea-bottom (7)
17 Fail to alight in arable field (10)	21 Wooden cover for queen's old sour bowl (7)
18 He took the canine out and the molar (10)	22 Sounds like rough part of mean (5)
19 Tree god dressed ston (6)	24 Pastime (5)
20 Look in the sunsets certain strong arm man (8)	26 Talk (4)
21 Look in the sunsets certain strong arm man (8)	Solution 8,480

ENTENTE	SCRAPE
ARTISTS	GO V
ARMED	ANNEXE
BAL	V R N
PROCRASTINATE	BEDSIT
YNS	STRONGHOLD
SAL	SHRIMP
OBSESSED	PASSIONATE
TRAVEL	REBELL
TSRI	CORI
INSTANT	STARTING
HILL	ESK
CHANGES	ADHERENT

DOWN

1 Such as barman, patters about (7)

2 A girl more inclined to be playful and incoherent (9)

3 Couch outside that which is queer, cheap and nasty (6)

5 Mous (4)

6 Face a revolutionary is a worry (9)

7 It's all about a bout (5)

8 Stepped up and down in the way Astoria did (7)

11 Gulp (7)

14 Flags (7)

17 Spike! It is absent in real touching look (9)

18 An old soul to deceive another of their ilk (4-4)

19 Irascible (irascible) on the sea-bottom (7)

INVESTMENT TRUSTS - Cont.									
<i>LEISURE & HOTELS - Cont.</i>									
<i>OTHER FINANCIAL</i>									
<i>PROPERTY - Cont.</i>									
<i>SPIRITS, WINES & CIDERS</i>									
<i>TRANSPORT - Cont.</i>									
<i>WATER</i>									
<i>AMERICANS</i>									
<i>CANADIANS</i>									
<i>TELECOMMUNICATIONS</i>									
<i>TEXTILES & APPAREL</i>									
<i>SOUTH AFRICANS</i>									
<i>GUIDE TO LONDON SHARE SERVICE</i>									
<i>NOTES</i>									
<i>INVESTMENT COMPANIES</i>									
<i>LEISURE & HOTELS</i>									
<i>OIL EXPLORATION & PRODUCTION</i>									
<i>PRINTING, PAPER & PACKAGING</i>									
<i>PHARMACEUTICALS</i>									
<i>RETAILERS, FOOD</i>									
<i>RETAILERS, GENERAL</i>									
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FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4978 for more details.

AUTHORISED UNIT TRUSTS

Guide to pricing of Authorised Unit Trusts

Guide to pricing of Authorised

NETT CHARGE: $\text{m}^{-2}\text{h}^{-1}$

INITIAL CHARGE: Charge made on sale of units. Used to defray marketing and administrative costs, including commissions paid to intermediaries. This charge is included in the price of units.

OFFER PRICE: Also called issue price. The price at which units are bought by investors.
BID PRICE: Also called redemption price. The price at which units are sold back by

CANCELLATION PRICE: The minimum redemption price. The minimum agreed between the offer and bid prices is determined by a formula laid down by the government. In

terminal was owned by the government, in practice, most unit trust managers quote a much narrower spread. As a result, the bid price is often set above the cancellation price. However, the bid price might be lowered to the cancellation price by the manager at any time, usually in

TIME: The time shown alongside the fund manager's name in the time of the unit trust's valuation point, unless another time is indicated by the general asterisk beside the individual unit trust name. The times are as follows: (a) - 1000; (b) - 1100 hours; (c) - 1100 to 1400 hours; (d) - 1400 to 1500 hours; (e) - 1400 to 1600 hours.

INTERVISTA RICORDI

HISTORIC PRICING: The letter H denotes that the managers will certainly deal on the price set on the most recent valuation. The price shown are the latest available before publication and may not be the current asking.

uncertainty and may not see current option levels because of an intervening portfolio revaluation or a switch to a forward pricing basis. The managers must deal at a forward price on request, and they move to forward pricing at any time.

FORWARD PRICING: The lever F decides that the managers deal at the price to be set on the next valuation. Investors can be given no definite price in advance of the purchase or sale being carried out. The prices negotiate in the

SCHEME PARTICULARS AND REPORTS: The most recent report and reference material may be obtained at the office of

Other explanatory notes are contained in the last column of the FT Managed Funds Service.

FT MANAGED FUNDS SERVICE

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OTHER UK UNIT TRUSTS															
Bailie Gifford & Co Ltd															
Bainbridge Investment Managers Ltd															
Bantock & Co Ltd															
Barclays Global Investors															
Barclays Unit Trust Management Ltd															
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MARKETS REPORT

UK data buoys futures

The short sterling futures contract for December rose more than 20 basis points yesterday as better than expected UK economic data prompted the markets to revise interest rates slightly downwards, writes *Motoko Rich*.

A below-average underlying rate of UK average earnings in April also drove up gilt prices, but failed to help the pound break out of its narrow trading margins in the aftermath of the European and elections.

The December short sterling contract closed at 93.94 from 93.72, discounting a short-term interest rate of 6.06 per cent. Sterling closed in London at Dm1,495 against the D-Mark, from Dm1,491 on Tuesday.

Against the dollar, the pound closed at \$1.6203 from \$1.6175.

The market's bearish attitude toward the dollar was confirmed by weaker economic data from the US and it fell close to SF17.83, its lowest level against the Swiss franc since September 1983.

A raft of UK statistics gave further evidence of a gradual economic recovery with subdued inflationary pressures. The markets welcomed a smaller than expected 3.75 per cent rise in the underlying rate of UK average earnings in April. The annual rate had been expected to rise to 4.25 per cent after March's 4.00 per cent.

In the three months to April, the UK's unit wage costs were 1.9 per cent higher than in the same period of 1983, compared with annual growth of 2.2 per cent in the three months to March.

The retail price index, the economy's key inflation measure, rose a year-on-year 2.6 per cent in May, the same as in April, but the underlying rate rose to 2.5 per cent. Analysts attributed this rise to one-off seasonal factors which the markets did not take seriously. Unemployment fell to 9.4 per cent in May, down from 9.5 per cent in April.

Mr Neil MacKinnon, chief economist at Citibank in London, said short sterling futures contracts reacted positively to the news. "The markets drew the conclusion that the probability of an early base rate

Sterling

Against the D-Mark (Dm1 per £)

Price	Open	Latest	Change	High	Low	Est. vol.	Open Int.
2.85	2.85	2.85	-0.00	2.85	2.85	2,000	2,000
2.86	2.86	2.86	-0.00	2.86	2.86	2,000	2,000
2.87	2.87	2.87	-0.00	2.87	2.87	2,000	2,000
2.88	2.88	2.88	-0.00	2.88	2.88	2,000	2,000
2.89	2.89	2.89	-0.00	2.89	2.89	2,000	2,000
2.90	2.90	2.90	-0.00	2.90	2.90	2,000	2,000
2.91	2.91	2.91	-0.00	2.91	2.91	2,000	2,000
2.92	2.92	2.92	-0.00	2.92	2.92	2,000	2,000
2.93	2.93	2.93	-0.00	2.93	2.93	2,000	2,000
2.94	2.94	2.94	-0.00	2.94	2.94	2,000	2,000
2.95	2.95	2.95	-0.00	2.95	2.95	2,000	2,000
2.96	2.96	2.96	-0.00	2.96	2.96	2,000	2,000
2.97	2.97	2.97	-0.00	2.97	2.97	2,000	2,000
2.98	2.98	2.98	-0.00	2.98	2.98	2,000	2,000
2.99	2.99	2.99	-0.00	2.99	2.99	2,000	2,000
3.00	3.00	3.00	-0.00	3.00	3.00	2,000	2,000
3.01	3.01	3.01	-0.00	3.01	3.01	2,000	2,000
3.02	3.02	3.02	-0.00	3.02	3.02	2,000	2,000
3.03	3.03	3.03	-0.00	3.03	3.03	2,000	2,000
3.04	3.04	3.04	-0.00	3.04	3.04	2,000	2,000
3.05	3.05	3.05	-0.00	3.05	3.05	2,000	2,000
3.06	3.06	3.06	-0.00	3.06	3.06	2,000	2,000
3.07	3.07	3.07	-0.00	3.07	3.07	2,000	2,000
3.08	3.08	3.08	-0.00	3.08	3.08	2,000	2,000
3.09	3.09	3.09	-0.00	3.09	3.09	2,000	2,000
3.10	3.10	3.10	-0.00	3.10	3.10	2,000	2,000
3.11	3.11	3.11	-0.00	3.11	3.11	2,000	2,000
3.12	3.12	3.12	-0.00	3.12	3.12	2,000	2,000
3.13	3.13	3.13	-0.00	3.13	3.13	2,000	2,000
3.14	3.14	3.14	-0.00	3.14	3.14	2,000	2,000
3.15	3.15	3.15	-0.00	3.15	3.15	2,000	2,000
3.16	3.16	3.16	-0.00	3.16	3.16	2,000	2,000
3.17	3.17	3.17	-0.00	3.17	3.17	2,000	2,000
3.18	3.18	3.18	-0.00	3.18	3.18	2,000	2,000
3.19	3.19	3.19	-0.00	3.19	3.19	2,000	2,000
3.20	3.20	3.20	-0.00	3.20	3.20	2,000	2,000
3.21	3.21	3.21	-0.00	3.21	3.21	2,000	2,000
3.22	3.22	3.22	-0.00	3.22	3.22	2,000	2,000
3.23	3.23	3.23	-0.00	3.23	3.23	2,000	2,000
3.24	3.24	3.24	-0.00	3.24	3.24	2,000	2,000
3.25	3.25	3.25	-0.00	3.25	3.25	2,000	2,000
3.26	3.26	3.26	-0.00	3.26	3.26	2,000	2,000
3.27	3.27	3.27	-0.00	3.27	3.27	2,000	2,000
3.28	3.28	3.28	-0.00	3.28	3.28	2,000	2,000
3.29	3.29	3.29	-0.00	3.29	3.29	2,000	2,000
3.30	3.30	3.30	-0.00	3.30	3.30	2,000	2,000
3.31	3.31	3.31	-0.00	3.31	3.31	2,000	2,000
3.32	3.32	3.32	-0.00	3.32	3.32	2,000	2,000
3.33	3.33	3.33	-0.00	3.33	3.33	2,000	2,000
3.34	3.34	3.34	-0.00	3.34	3.34	2,000	2,000
3.35	3.35	3.35	-0.00	3.35	3.35	2,000	2,000
3.36	3.36	3.36	-0.00	3.36	3.36	2,000	2,000
3.37	3.37	3.37	-0.00	3.37	3.37	2,000	2,000
3.38	3.38	3.38	-0.00	3.38	3.38	2,000	2,000
3.39	3.39	3.39	-0.00	3.39	3.39	2,000	2,000
3.40	3.40	3.40	-0.00	3.40	3.40	2,000	2,000
3.41	3.41	3.41	-0.00	3.41	3.41	2,000	2,000
3.42	3.42	3.42	-0.00	3.42	3.42	2,000	2,000
3.43	3.43	3.43	-0.00	3.43	3.43	2,000	2,000
3.44	3.44	3.44	-0.00	3.44	3.44	2,000	2,000
3.45	3.45	3.45	-0.00	3.45	3.45	2,000	2,000
3.46	3.46	3.46	-0.00	3.46	3.46	2,000	2,000
3.47	3.47	3.47	-0.00	3.47	3.47	2,000	2,000
3.48	3.48	3.48	-0.00	3.48	3.48	2,000	2,000
3.49	3.49	3.49	-0.00	3.49	3.49	2,000	2,000
3.50	3.50	3.50	-0.00	3.50	3.50	2,000	2,000
3.51	3.51	3.51	-0.00	3.51	3.51	2,000	2,000
3.52	3.52	3.52	-0.00	3.52	3.52	2,000	2,000
3.53	3.53	3.53	-0.00	3.53	3.53	2,000	2,000
3.54	3.54	3.54	-0.00	3.54	3.54	2,000	2,000
3.55	3.55	3.55	-0.00	3.55	3.55	2,000	2,000
3.56	3.56	3.56	-0.00	3.56	3.56	2,000	2,000
3.57	3.57	3.57	-0.00	3.57	3.57	2,000	2,000
3.58	3.58	3.58	-0.00	3.58	3.58	2,000	2,000
3.59	3.59	3.59	-0.00	3.59	3.59	2,000	2,000
3.60	3.60	3.60	-0.00	3.60	3.60	2,000	2,000
3.61	3.61	3.61	-0.00	3.61	3.61	2,000	2,000
3.62	3.62	3.62	-0.00	3.62	3.62	2,000	2,000
3.63	3.63	3.63	-0.00	3.63	3.63	2,000	2,000
3.64	3.64	3.64	-0.00	3.64	3.64	2,000	2,000
3.65	3.65	3.65	-0.00	3.65	3.65	2,000	2,000
3.66	3.66	3.66	-0.00	3.66	3.66	2,000	2,000
3.67	3.67	3.67	-0.00	3.67	3.67	2,000	2,000
3.68	3.68	3.68	-0.00	3.68	3.		

FINANCIAL TIMES THURSDAY JUNE 16 1994

WORLD STOCK MARKETS

EUROPE										NETHERLANDS (Jun 15 / Frs.)										PACIFIC										HONG KONG (Jun 15 / HK\$)									
GERMANY (Jun 15 / Schs)					LUXEMBOURG (Jun 15 / Frs.)					NETHERLANDS (Jun 15 / Frs.)					NETHERLANDS (Jun 15 / Frs.)					NETHERLANDS (Jun 15 / Frs.)					NETHERLANDS (Jun 15 / Frs.)					NETHERLANDS (Jun 15 / Frs.)					NETHERLANDS (Jun 15 / Frs.)				
High	Low	Vol.	Prc	Chg	High	Low	Vol.	Prc	Chg	High	Low	Vol.	Prc	Chg	High	Low	Vol.	Prc	Chg	High	Low	Vol.	Prc	Chg	High	Low	Vol.	Prc	Chg	High	Low	Vol.	Prc	Chg					
Austria 1,950	+1,220.0	1,760.2	25	-	Legend 8,025	-7,72	6,020	1,000	-	Admiral 88	-73.70	68.50	4	-	Rabobank 1,173	-42.00	1,120	1,120	-	Kronen 983	-8	72.0	72.2	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 7,850	-10	115.00	9.35	1.45					
Autos 1,076	+1,220.0	985.0	25	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 95.50	-40	102.00	98.50	4	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Croft 1,176	+1,220.0	985.0	25	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
East 3,455	+33.200	3,955.0	24	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Euro 1,276	+1,220.0	1,190.2	24	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Leeds 1,276	+1,220.0	1,190.2	24	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Globe 6519	+1,220.0	985.0	25	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Padco 248	+1,220.0	985.0	25	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Savoy 248	+1,220.0	985.0	25	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Vista 374	+1,220.0	985.0	25	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Witco 3,0862	+1,220.0	3,411.0	15	-	Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
Belgium (Jun 15 / Frs.)					Uored 1,117	-1,120	1,000	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
NETHERLANDS (Jun 15 / Frs.)					Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
NETHERLANDS (Jun 15 / Frs.)					Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
NETHERLANDS (Jun 15 / Frs.)					Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
NETHERLANDS (Jun 15 / Frs.)					Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
NETHERLANDS (Jun 15 / Frs.)					Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
NETHERLANDS (Jun 15 / Frs.)					Legato 8,025	-7,72	6,020	1,000	-	Admiral 97.10	+20	95.50	95.50	2	Rabobank 9,000	-170	1,270	1,190	22	Kredit 907	+7	51.0	50.0	-	Sheld 1,240	-18	120.0	114.0	-	Wistia 8,000	-10	115.00	9.35	1.45					
NETHERLANDS (Jun 15 / Frs.)					Legato 8,025	-7,72	6,020	1,000	-	Ad																													

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4pm close from 13

NYSE COMPOSITE PRICES

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1994																					
High Low Stock		Yld.	Pv	Si	Clos.		Open	Fwd.	Days	High		Low	Clos.	High		Low	Stock	Yld.		Days	
Br	%	%	1993	High	Low	Close	Price	Days	High	Low	Close	High	Low	Close	High	Low	Si	Mkt.	Low	Days	
Continued from previous page																					
182-135 Shyld x	0.36	2.1	9	1589	1734	1711	1724	-5	1724	1701	1711	1711	1701	1711	0.56	2.3	14	1478	2412	232	
27 19-1 Salinity				24	615	551	2474	2473	-6	2473	2421	2421	2421	2421	2421	1.03	10.7	15	151	153	154
55 4-3 SafetyWise				182	578	574	574	-4	574	574	574	574	574	574	1.59	2.9	19	403	1118	1118	
573 60-1 SafetyPaper	0.20	0.4234	61	56	55	55	55	-4	55	55	55	55	55	55	1.10	0.9	10	3241	1114	1114	
25 12-1 SafetyPac	1.80	6.2	14	23	28	26	26	-2	26	26	26	26	26	26	1.26	7.8	12	12	12	12	
45 37-1 SPPac	1.38	3.8	4	85	46	46	39	-2	39	39	39	39	39	39	1.65	34	34	34	34	34	
55 6-1 S-Saline Corp	8.5	172	7	82	74	74	74	-4	74	74	74	74	74	74	0.8	14	11	11	12	12	
47 37-1 S-Saline Corp	1.44	3.6	9	1799	365	364	364	-1	364	364	364	364	364	364	1.00	2.2	24	24	24	24	
136 11-1 Sabrecon Br	0.23	2.2		247	124	125	125	-1	125	125	125	125	125	125	1.05	8.2	21	120	124	124	
25 14-4 Sabrecon	0.64	1.3	6	1840	503	503	503	-1	503	503	503	503	503	503	1.52	10.4	10	10	10	10	
25 15-2 Sabrecon	1.52	8.1	10	954	193	193	193	-1	193	193	193	193	193	193	1.00	2.7	24	24	24	24	
10 7-2 Sabrecon	0.16	1.8	6	570	94	94	94	-1	94	94	94	94	94	94	0.80	2.1	18	144	294	294	
40 34-2 Sabrecon	2.08	7.9	16	61	355	355	355	-1	355	355	355	355	355	355	2.00	20	2100	355	355	355	
26 19-4 Safran	0.16	0.4	12	3855	231	231	231	-1	231	231	231	231	231	231	0.56	4.6	60	446	172	172	
20 20-6 Saarline	0.64	2.8	15	8193	124	124	124	-1	124	124	124	124	124	124	1.05	2.8	15	8123	412	412	
504 42-4 Saatex Corp	2.62	6.4	11	257	44	44	44	-1	44	44	44	44	44	44	0.76	2.0	24	24	24	24	
20 13-2 Saecorp	1.42	10.3	9	5464	123	124	124	-1	124	124	124	124	124	124	1.00	2.4	24	24	24	24	
45 34-4 Schermers	2.04	3.1	15	2170	85	85	85	-1	85	85	85	85	85	85	0.76	3.4	34	34	34	34	
61-2 Schmitz	1.20	2.1	23	3705	57	56	56	-1	56	56	56	56	56	56	0.50	2.8	18	145	254	254	
35-2 Schmitz	0.28	1.0	13	1774	29	27	27	-1	27	27	27	27	27	27	0.20	0.8	44	38	38	38	
10 8-6 Schmitz	0.23	23	9	81	4	4	4	-1	4	4	4	4	4	4	0.08	1.0	0	270	24	24	
35-2 Schmitz	0.12	0.2	75	2140	36	36	36	-1	36	36	36	36	36	36	0.08	1.0	0	2176	24	24	
51-7 Schmitz	0.80	1.5	13	8123	531	531	531	-1	531	531	531	531	531	531	1.20	5.0	14	5338	624	624	
25 15-2 Schmitz	0.21	0.9		79	231	231	231	-1	231	231	231	231	231	231	0.84	2.3	24	24	24	24	
14 13-2 Schmitz	0.70	4.3	8	118	103	103	103	-1	103	103	103	103	103	103	0.60	1.9	21	10	10	10	
18-2 Schmitz	1.46	8.7	5	15	154	154	154	-1	154	154	154	154	154	154	0.50	1.5	12	12	12	12	
20 26-6 Schmitz	0.68	1.8	36	3841	31	30	30	-1	30	30	30	30	30	30	0.20	0.5	14	3856	24	24	
25 15-2 Sealed Air	1.60	3.2	8	3457	50	49	49	-1	49	49	49	49	49	49	0.80	2.1	24	24	24	24	
13-2 Sealed Air	0.22	0.8	13	15	29	27	27	-1	27	27	27	27	27	27	0.10	0.2	10	10	10	10	
30 22-6 Sealed Air	1.60	3.8	26	3457	50	49	49	-1	49	49	49	49	49	49	0.80	2.1	24	24	24	24	
30 22-6 Sealed Air	0.22	0.8	13	15	29	27	27	-1	27	27	27	27	27	27	0.10	0.2	10	10	10	10	
22-2 Sealed Air	0.42	1.7	20	3558	25	25	25	-1	25	25	25	25	25	25	0.20	0.5	14	3565	24	24	
22-2 Sealed Air	0.92	3.7	13	15	31	27	27	-1	27	27	27	27	27	27	0.50	2.5	25	25	25	25	
15-1 Sealed Air	0.22	1.3	20	4501	173	173	173	-1	173	173	173	173	173	173	0.10	0.2	10	10	10	10	
25 15-2 Sealed Air	1.55	21	21	8105	22	22	22	-1	22	22	22	22	22	22	0.76	2.5	25	25	25	25	
14-1 Sealed Air	0.22	2.2	22	2100	104	104	104	-1	104	104	104	104	104	104	0.10	0.5	14	2126	24	24	
55 25-2 Sealed Air	0.57	47	20	1438	64	64	64	-1	64	64	64	64	64	64	0.28	0.9	24	24	24	24	
14-1 Sealed Air	0.56	1.8	17	740	32	32	32	-1	32	32	32	32	32	32	0.28	1.0	10	10	10	10	
22-2 Sealed Air	0.10	0.5	22	1022	164	164	164	-1	164	164	164	164	164	164	0.05	0.2	10	10	10	10	
22-2 Sealed Air	0.52	2.0	13	1973	20	19	19	-1	19	19	19	19	19	19	0.25	0.8	14	1973	24	24	
22-2 Sealed Air	0.50	2.0	12	1583	148	148	148	-1	148	148	148	148	148	148	0.20	0.6	12	1583	24	24	
22-2 Sealed Air	0.24	1.2	25	1583	20	19	19	-1	19	19	19	19	19	19	0.10	0.2	10	10	10	10	
33 26-2 Sealed Air	1.08	3.8	9	2354	30	30	30	-1	30	30	30	30	30	30	0.56	2.7	25	25	25	25	
14-1 Sealed Air	0.47	0.7	1539	61	61	61	-1	61	61	61	61	61	61	61	0.24	0.5	14	1541	24	24	
14-1 Sealed Air	0.24	1.9	13	1256	124	124	124	-1	124	124	124	124	124	124	0.10	0.2	10	10	10	10	
40 40-2 Sealed Air	3.60	8.4	2	43	43	43	43	-1	43	43	43	43	43	43	1.76	3.1	31	31	31	31	
55 32-2 Sealed Air	2.50	7.1	5	35	35	35	35	-1	35	35	35	35	35	35	1.20	2.5	25	25	25	25	
14-1 Sealed Air	1.44	7.7	11	263	184	184	184	-1	184	184	184	184	184	184	0.76	2.5	25	25	25	25	
30 18-2 Sealed Air	0.50	2.4101	735	214	214	214	-1	214	214	214	214	214	214	214	0.25	0.7	23	23	23	23	
22 17-2 Sealed Air	1.23	6.2	10	58	193	193	193	-1	193	193	193	193	193	193	0.60	1.7	17	17	17	17	
18 18-2 Sealed Air	0.61	3.1	9	461	121	121	121	-1	121	121	121	121	121	121	0.30	0.7	24	24	24	24	
22 17-2 Sealed Air	1.18	6.1	8	4886	191	191	191	-1	191	191	191	191	191	191	0.60	1.7	24	24	24	24	
16 26-2 Sealed Air	1.65	5.8	11	128	229	229	229	-1	229	229	229	229	229	229	0.80	2.0	24	24	24	24	
25 21-2 Sealed Air	1.76	5.3	59	1135	334	334	334	-1	334	334	334	334	334	334	0.80	2.0	24	24	24	24	
24 24-2 Sealed Air	0.04	0.1	25	4683	274	26	26	-1	26	26	26	26	26	26	0.02	0.1	24	24	24	24	
15 15-2 Sealed Air	0.82	4.5	21	101	194	194	194	-1	194	194	194	194	194	194	0.40	1.3	24	24	24	24	
25 15-2 Sealed Air	0.24	1.5	15	15	64	64	64	-1	64	64	64	64	64	64	0.10	0.2	10	10	10	10	
24 22-2 Sealed Air	1.20	8.4	10	760	264	264	264	-1	264	264	264	264	264	264	0.60	1.7	24	24	24	24	
24 9-2 Sealed Fund	0.46	5.2	22	61	61	61	61	-1	61	61	61	61	61	61	0.20	0.5	14	6165	24	24	
74 5-2 Sealed Fund	0.12	0.7	10	16	55	55	55	-1	55	55	55	55	55	55	0.05	0.2	10	10	10	10	
20 26-2 Sealed Fund	1.20	4.1	11	21	23	23	23	-1	23	23	23	23	23	23	0.60	1.7	24	24	24	24	
32 22-2 Sealed Fund	1.00	2.7	26	3259	317	365	365	-1	365	365	365	365	365	365	0.50	1.7	24	24	24	24	
18 13-2 Sealed Fund	0.40	0.5	20	307	161	154	154	-1	154	154	154	154	154	154	0.20	0.5	14	307	24	24	
14 12-2 Sealed Fund	0.32	1.8	13	180	20	18	18	-1	18	18	18	18	18	18	0.10	0.2	10	10	10	10	
22 7-2 Sealed Fund	0.12	1.4145	1030	81	84	84	84	-1	84	84	84	84	84	84	0.05	0.2	10	10	10	10	
24 24-2 Sealed Fund	0.64	2.3	13	23	28	28	28	-1	28	28	28	28	28	28	0.32	0.7	24	24	24	24	
24 24-2 Sealed Fund	0.58	3.3	20																		

Price data supplied by Telstar

AMEX COMPOSITE PRICES

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AMEX COMPOSITE P																											
Stock	P/	S/	Div.	E	100s	High	Low	Close	Chang	Stock	P/	S/	Div.	E	100s	High	Low	Close	Chang	Stock	P/	S/	Div.	E	100s	High	
W Magr	395	117	117	117	117	117	117	117	-	Comco	0.50	22	4	162	162	162	162	162	-	Health Ch	4	60	-	-	-	-	-
In Inc	3 2100	154	154	154	154	154	154	154	-	Computer	6	15	5	5	5	5	5	5	-	Hasthast	3	213	154	-	-	-	-
The Ind	20	34	34	34	34	34	34	34	-	Credit Fba	5	18	8	8	8	8	8	8	-	Heico	.15	45	23	102	-	-	-
Int'l Pa	1.04	11	11	11	11	11	11	11	-	Crossat S	0.645	802	245	174	165	165	165	165	-	HuntingtonA	14	2	10	10	-	-	-
Mitco A	0.64	1005	32	20	20	19	19	19	-	Crown C A	0.40	41	87	163	184	184	184	184	-	ICN Corp	1	845	-	-	-	-	-
Monolith	.05	655	56	56	56	56	56	56	-	Crown C B	0.40	14	70	173	175	175	175	175	-	Instrument	0.12	24	19	82	-	-	-
Opti-Expl	3	601	16	14	14	14	14	14	-	Cubic	0.53	82	18	18	18	18	18	18	-	Int'l Cosm	4	517	44	-	-	-	-
Opti-Amta	43	263	74	72	72	74	74	74	-	Custommed	14	20	24	24	24	24	24	24	-	Intercon	50	355	-	-	-	-	-
R Ins	.72	23	357	324	324	324	324	324	-	Di Inds	15	230	16	16	1	1	1	1	-	Jam Bell	0.06	16	2749	15	-	-	-
Rotach	6	23	18	15	15	15	15	15	-	Dinmark	30	113	18	18	18	18	18	18	-	Kotex	4	832	64	-	-	-	-
St	6	71	15	15	15	15	15	15	-	Decompo	10	21	5	5	45	45	45	45	-	Knorr Cp	20	8	20	2	43	-	-
Scalp B	0	208	71	54	54	54	54	54	-	Duplex	0.48	9	67	9	68	68	68	68	-	Kirby Eng	22	746	-	-	-	-	-
Siemens A	7	871	8	74	74	74	74	74	-	East Co	0.46	15	125	15	155	154	154	154	-	KopfEq	80	164	95	-	-	-	-
SI Ocean	0.55	D	18	15	15	15	15	15	-	Endgroup	1.723	97	42	207	204	204	204	204	-	Laborer	8	1314	112	-	-	-	-
Spdperf	10	23	25	23	23	23	23	23	-	Echo Bay x	0.07358	10814	10	10	10	10	10	10	-	Laser Ind	15	189	-	-	-	-	-
Standard M	0.04	30	13	15	15	15	15	15	-	Eden En A	0.30	9	38	11	11	11	11	11	-	Le Proofs	6	31	13	-	-	-	-
Star RG	0.04	40	43	203	203	203	203	203	-	Edisto Ra	6	20	7	7	7	7	7	7	-	Lumex Inc	185	41	111	-	-	-	-
T Ind	0.39	12	314	12	12	12	12	12	-	Elan	17	801	365	365	365	365	365	365	-	Lynch Cp	8	4	292	-	-	-	-
and	13	13	13	13	13	13	13	13	-	Epoxy Serv	50	2491	45	32	32	32	32	32	-	Maccos	2	37	36	-	-	-	-
As Men	0.40153	11	21	21	21	21	21	21	-	Ephoje	10	130	15	15	15	15	15	15	-	Media A	0.44	28	157	-	-	-	-
+Rad-A	51	74	16	15	15	15	15	15	-	Fab Inds	0.64	12	38	34	34	34	34	34	-	Memt Co	0.20	6	15	144	-	-	-
Rad-A x	0.50	43	409	040	040	378	38	38	-	Fina A	3.20	16	9	75	75	75	75	75	-	Micrlyfd	2	5	2	-	-	-	-
W Valley	118	10	10	10	10	10	10	10	-	FctChyng	0.20	13	44	11	11	102	102	102	-	Moog A	13	45	77	-	-	-	-
Weser	34	18	31	31	31	31	31	31	-	Fluke C	0.52	74	316	304	304	304	304	304	-	MSI Expl	68	14	14	-	-	-	-
Wine x	0.30	10	135	22	22	21	21	21	-	Forest Ls	28	800	49	48	48	48	48	48	-	Net Print	7	50	-	-	-	-	-
Asian A	1.04	15	95	143	144	144	144	144	-	Frequency	2	2100	4	4	4	4	4	4	-	NY Minig	0.55348	1141	247	-	-	-	-
Group	2	49	3	64	64	64	64	64	-	Goran	0.80	7	34	21	22	22	22	22	-	NicCord X	0.20	10	6	-	-	-	-
Recess	0.20	13	3	22	22	22	22	22	-	Grant Fba	0.72	12	612	201	197	197	197	197	-	NutriSe	120	5	120	-	-	-	-
I Marc	0.35	22	205	125	125	125	125	125	-	Stalter	0.70	38	177	185	185	185	185	185	-	NVR	12	10	9	-	-	-	-
Monitors A	5	11	24	24	24	24	24	24	-	Goldfield	2	5	5	5	5	5	5	5	-	Odeles A	34	135	135	-	-	-	-
Members	5	11	24	24	24	24	24	24	-	Greenbaum	35	28	128	64	64	64	64	64	-	Oticon	0.24152	405	-	-	-	-	-
Explor	47	47	54	54	54	54	54	54	-	Soft Cdr	0.34	21	430	34	34	34	34	34	-	Other	1	100	100	-	-	-	-
CDP	224	2014	47	47	47	47	47	47	-	HandDr	36	1445	61	57	57	57	57	57	-	Pharm	1	100	100	-	-	-	-
CDP	0.05	25	25	25	25	25	25	25	-	HandL	36	1445	61	57	57	57	57	57	-	Plastim	1	100	100	-	-	-	-

Close	Chng		PV	Stk	Div.	E 100s	High	Low	Close	Gang
3	3	-1		Portia	0.89	47	26	11-1/2	11-3/8	11-3/8
3	3	-1		Port HSP	1.54	12	2	20-1/2	20-1/2	20-1/2
10-3	10	-4		Port LD	0.24	18	247	65-1/2	65-1/2	65-1/2
10-3	10	-4		Putney Ax	0.50	19	21	36-1/2	36	36
5-3	5	-1		Ply Gem	0.12	20	58	22	21-1/2	21-1/2
5-3	5	-1		PMC	0.92	18	15	15-1/2	15-1/2	15-1/2
5-3	5	-1		PresidioA	0.10	1	168	11-1/2	11-1/2	11-1/2
18-3	18	-6		RamadaInd		31	2	28-1/2	28-1/2	28-1/2
18-3	18	-6		Reserve Cp		3	125	6-1/2	6-1/2	6-1/2
18-3	18	-6		ReserveD		0	2100	11-1/2	11-1/2	11-1/2
15-3	15	-1		S&W Corp	2.10	10	4	37-1/2	36-1/2	36-1/2
15-3	15	-1		Stanford	1.15	15	141	77-1/2	77-1/2	77-1/2
15-3	15	-1		Start El	0.04	13	299	11-1/2	11-1/2	11-1/2
15-3	15	-1		TB Ind		21	82	33-1/2	35	35
15-3	15	-1		Tek Prod	0.20	30	229	9-1/2	9-1/2	9-1/2
15-3	15	-1		Teradata Z	0.55	61	229	41-1/2	41-1/2	41-1/2
15-3	15	-1		Thermex		88	256	15-1/2	15-1/2	15-1/2
15-3	15	-1		Thermotec		32	234	36-1/2	36	36
17-3	17	-1		TOPHA	0.20	21	236	15-1/2	14-1/2	13-1/2
17-3	17	-1		TobaccoCtry		1	260	24-1/2	24-1/2	24-1/2
17-3	17	-1		Tifon		10	58	1-1/2	1-1/2	1-1/2
17-3	17	-1		Tobots Mkt		7	535	5-1/2	5-1/2	5-1/2
36-1	36	-1		TutorBta	0.67	70	70	18-1/2	18-1/2	18-1/2
36-1	36	-1		TutorBts	0.07	912	3797	16-1/2	16-1/2	16-1/2
28-3	28	-1		UltraFoodst		5	3	2-1/2	2-1/2	2-1/2
28-3	28	-1		UltraFoodst	0.20	1010	2100	2-1/2	2-1/2	2-1/2
5-3	5	-1		UnivPrints		17	42	2-1/2	2-1/2	2-1/2
5-3	5	-1		US Celluf		100	118	23	23-1/2	23-1/2
7-3	7	-1		Vaccina		11	367	33-1/2	33-1/2	33-1/2
7-3	7	-1		Vaccina		3000	3000	30-1/2	30-1/2	30-1/2
24-3	24	-1		Westward		28	322	11-1/2	11-1/2	11-1/2
24-3	24	-1		Westwater	0.60	24	313	26-1/2	26-1/2	26-1/2

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NASDAQ NATIONAL MARKET

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AMERICA

Dow subsides as bond market turns softer

Wall Street

US stocks failed to sustain their forward momentum yesterday morning as a soft bond market encouraged investors to book profits after Tuesday's rally, writes Frank McGuire in New York.

By 1pm, the Dow Jones Industrial Average was 13.84 lower at 3,900.88, while the Standard & Poor's 500 was down 0.74 to 451.63 in moderate trading.

In the secondary markets, the American SE composite dipped 0.53 to 442.12, while the Nasdaq composite edged 0.65 ahead to 736.63.

As the session opened, investors were inclined to extend the 32-point rally by the Dow industrials during the previous session. The day's economic news presented no obvious obstacles to that ambition: the Federal Reserve reported that industrial production last month had risen by 0.2 per cent, while capacity utilisation dipped to 83.5 per cent from 83.6 per cent in April.

The figures, although a shade stronger than economists had forecast, were consistent with the view that the economy had returned to moderate, non-inflationary growth.

A former bond market was supportive, and stocks posted modest gains across the board in early trading.

But seemingly conflicting remarks by two Fed governors on the outlook for inflation triggered a reversal in Treasury prices. Equities followed

suit, and shifted into negative territory.

Cyclical issues, which led the previous session's advance, gave back most of their early gains. Caterpillar dipped 5% to \$109.95 and Allied Signal edged 5% lower to \$35.4.

Exxon remained one of the weakest components in the Dow index. The stock, hard hit by an unfavourable court ruling on the Exxon Valdez oil spill, dropped a further 4.1% to \$57.4, a new 52-week low.

Elsewhere in the energy sector, Mobil lost \$1 to \$37.6 and Texaco retreated 5% to \$33.7.

Canada

Toronto stocks were lower at midday following weakness in the Canadian dollar and bond markets.

The TSE-300 composite index fell 25.59 to 4,172.68 in volume of 29.2m shares, valued at C\$389.5m. Declines led advances by 372 to 202, with 29 issues unchanged.

The Canadian dollar hit C\$1.3901 against the US dollar, while the domestic 30-year long bond lost C\$1.50 to yield 9.196 per cent.

All Toronto's sub-sectors were down with the exception of precious metals, which jumped 1.24 per cent on a stronger bullion price.

American Brewick gained C\$2 to C\$33.5 while Placer Dome climbed C\$2 to C\$31.

Bank of Montreal shed C\$2 to C\$22.5.

Brazil

Sao Paulo was up 3 per cent by midday, but traders did not expect substantial activity in the afternoon following on from the settlement of the futures index during the morning session. The Bovespa index was up 903 at 31,077, in low turnover of Cr45.3bn (US\$3m).

Gerdau, a leading producer of vinyl resins, climbed \$1.4 to \$28.4 in unusually active trading of 1.1m shares. The company said that it was unaware

of any developments which may have triggered the upturn.

On Nasdaq, most technology stocks meandered within a fraction of their opening values.

But Applied Materials added \$1.5 to \$42 and Oracle gained \$1.4 to \$37.5.

EUROPE

Thyssen up as Mannesmann falls again

Bourses turned from flat to mildly bearish in the afternoon as the US bond market slid off its highs, writes Our Markets Staff, and professional opinion was divided on prospects.

European cyclical stocks were overvalued, said Mr Joe Rooney of Lehman Brothers, underweighting Germany and Sweden. Merrill Lynch meanwhile, expected Germany to outperform on faster earnings growth, fuelled by cost-cutting and rising exports.

Other strategists focused on bond yield differentials, and came up with different conclusions. On a shorter term view, the Smith New Court team said that UK equities should outperform their German counterparts on a narrowing of the yield differential between UK and German bonds.

However, David Roche's Independent Strategy expected German bonds to strengthen considerably in the next three to six months, that German equities would outperform and that the French market - with more limited room for upward movement in bond prices - would be an underperformer.

FRANKFURT was not surprisingly, went nowhere on the day, the DAX index standing still on the session at 2,074.70 and easing just slightly to

2,073.21 in the post-lunch.

The main excitement of the day was provided by Mannesmann and Thyssen, once solid steel and engineering companies but recently enlivened by their diversification into mobile telephone networks.

Mannesmann dropped

DM14.25 to DM407.50 in the London afternoon, down DM38.50 this week and DM61, or over 16 per cent below its high for the year. Thyssen, on the other hand, climbed DM10.30, or 3.8 per cent to DM223.30.

Turnover was DM73.7m. Thyssen impressed German analysts at a meeting this week and while their earnings estimates diverge - DM11 a share, and DM20 are both respectable forecasts for the 1994-95 year beginning next October - most of them are buyers on the prospect of steel price increases, and accelerating earnings growth thereafter.

In Mannesmann's case, public prosecutors in Dusseldorf said yesterday that there was no evidence linking the company's chairman, Mr Werner Dieter, to improprieties as alleged by Der Spiegel in an article over the weekend.

PARIS turned lower once more as Tuesday's rise proved to be unsustainable. In a market that is currently unable to

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES									
Jun 15	Open	10.30	11.00	12.00	13.00	14.00	15.00	Clos	
FT-SE Combiack 100	1393.78	1390.70	1381.80	1380.22	1377.24	1375.22	1376.61		
FT-SE Combiack 200	1415.08	1412.01	1413.80	1412.58	1407.12	1408.00	1408.00		

Jun 14	Jun 15	Jun 16	Jun 9	Jun 8	
FT-SE Combiack 100	1393.94	1390.82	1411.45	1408.07	1420.74
FT-SE Combiack 200	1413.81	1412.84	1432.80	1432.94	1438.28

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